



# Attachments

## **9.1** **MANAGER OF PLANNING & ASSETS**

- 9.1.1 IOFD Deposited Plan 404100;  
Reserve Map
- 9.1.3 Plans;  
Reserve Title
- 9.1.5 Aerial Map
- 9.1.6 Engineering Plan;  
Aerial Plan;  
Certificate of Titles

## **9.2** **MANAGER OF CORPORATE SERVICES**

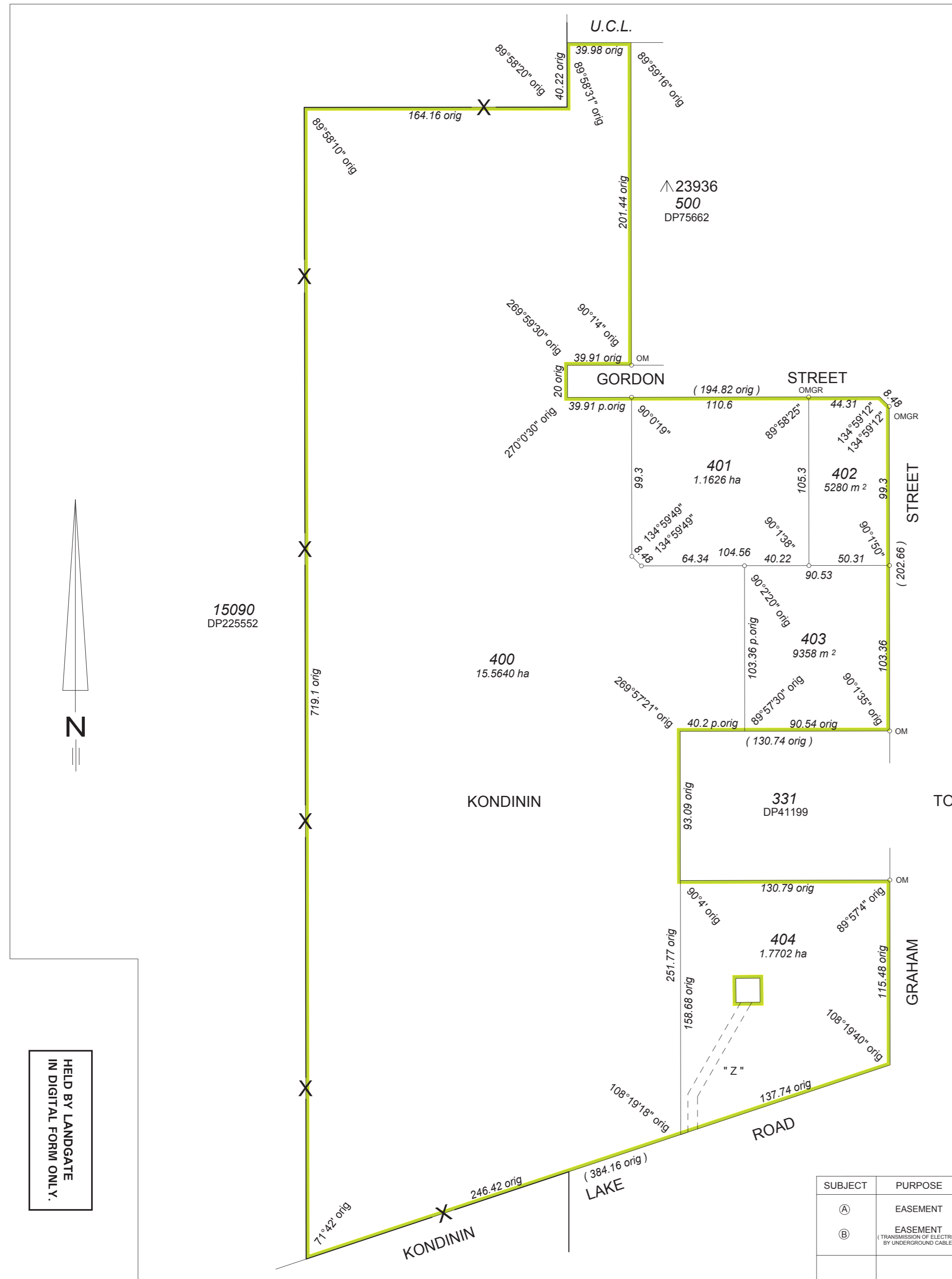
- 9.2.1 List of Accounts

## **9.4** **CHIEF EXECUTIVE OFFICER**

- 9.4.1 Minutes from Meeting
- 9.4.2 Draft Destination Development Plan

August 2023

## 9.1.1 IOFD Deposited Plan 404100;



VERSION	AMENDMENT	AUTHORISED BY	DATE
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TYPE CROWN  
 PURPOSE SUBDIVISION

PLAN OF  
**LOTS 400 - 404 ( INC )**

DISTRICT AVON  
 TOWNSITE KONDININ  
 FILE 01562 - 1968 / 2  
 LOCAL AUTHORITY SHIRE OF KONDININ  
 LOCALITY KONDININ

FORMER TENURE ON  
 SEE TABLE SEE SMART PLAN INDEX

SCALE: 1 : 2000 at A2  
 ALL DISTANCE ARE IN METRES  
 FIELD BOOK 128528

SURVEYOR'S CERTIFICATE - Reg 54  
 P. H. GOW  
 hereby certify that this plan is accurate and is a correct representation of the -  
 (a) \* survey; and / or  
 (b) \* calculations from measurements recorded in the field records.  
 (\* delete if inapplicable )  
 undertaken for the purposes of this plan and that it complies with the relevant written law(s) in relation to which it is lodged.

APPROVED BY  
 WESTERN AUSTRALIAN PLANNING COMMISSION  
 FILE  
 EXEMPT FROM WAPC APPROVAL  
 DELEGATED UNDER S.16 OF THE P & D ACT 2005  
 DATE

LODGED DATE 11-Nov-2014  
 FEE PAID \$0.00  
 ASSESS No. 16211257

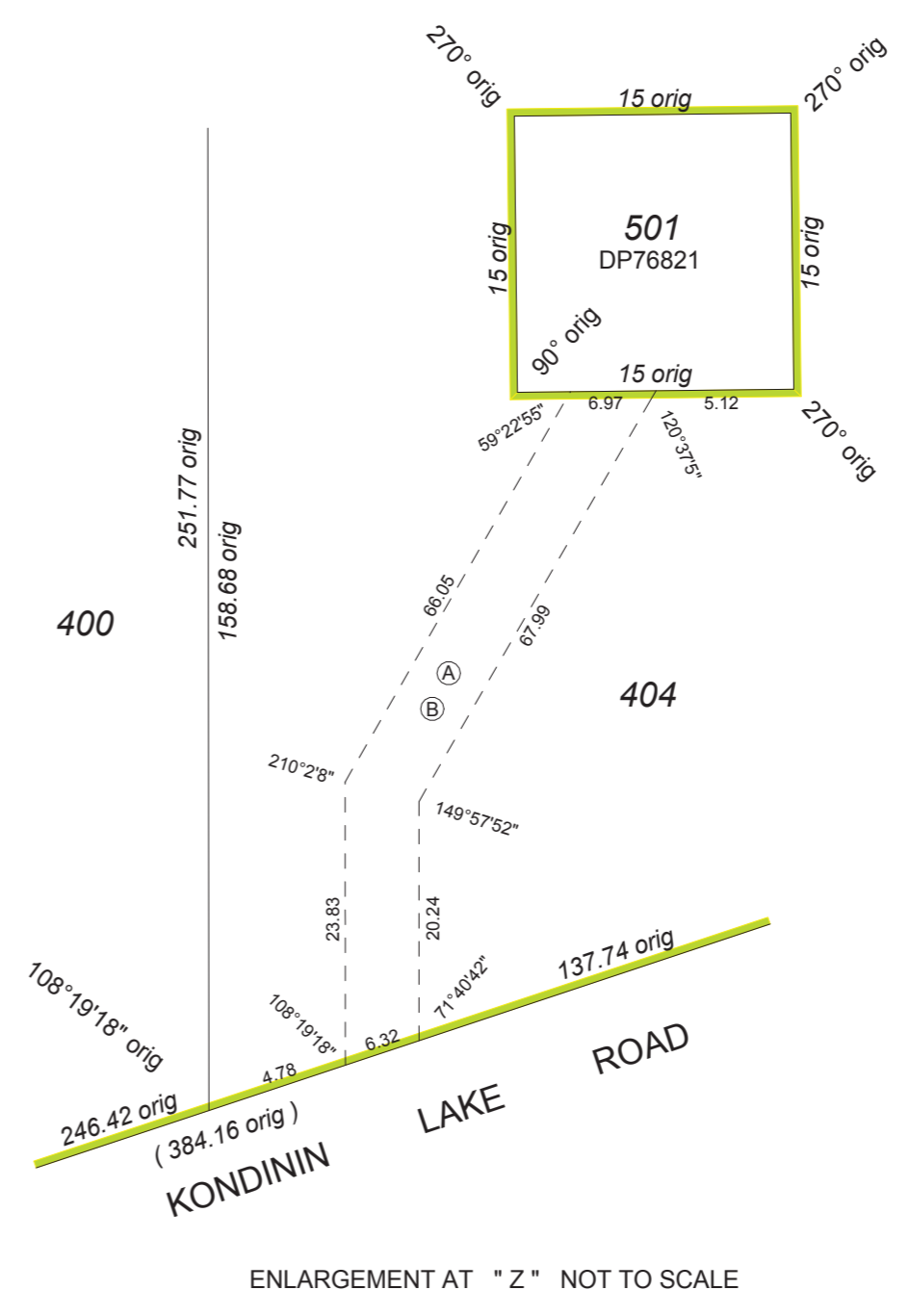
TYPE OF VALIDATION  
 FULL AUDIT  
 LEGAL COMPONENT DJH  
 DOCKET TRIM  
 CERTIFIED CORRECT  
 I.S.C.  
 F.S.C.

IN ORDER FOR DEALINGS  
 SUBJECT TO  
 RESERVES ACTION  
 18/11/14  
 FOR INSPECTOR OF PLANS & SURVEYS DATE  
 AUTHORIZED LAND OFFICER

APPROVED  
 INSPECTOR OF PLANS & SURVEYS DATE  
 AUTHORIZED LAND OFFICER

Landgate  
 Western Australian Land Information Authority

DEPOSITED PLAN  
**404100**  
 SHEET 1 OF 1  
 VERSION 1



PH & KE GOW  
 LICENSED SURVEYORS  
 P. O. BOX 580  
 NARROGIN, W.A. 6312  
 PH - 98815140, FAX - 98815575  
 peter.gow@bigpond.com

LOT	FORMER PI/TENURE	ON PLAN/DIAGRAM	TITLE
400	LOT 268 LOT 501 PT LOT 259 PT LOT 263	DP213846 DP75662 DP211790 DP211790	LR3021 - 343 LR3161 - 693 LR3021 - 334 LR3021 - 337
401	PT LOT 259 PT LOT 262 PT LOT 263	DP211790 DP211790 DP211790	LR3021 - 334 LR3021 - 335 LR3021 - 337
402	LOT 265 LOT 503 PT LOT 262 PT LOT 263 PT LOT 329	DP211790 DP75662 DP211790 DP211790 DP41199	LR3021 - 336 LR3161 - 695 LR3021 - 335 LR3021 - 337 LR3134 - 165
403	PT LOT 262 PT LOT 329	DP211790 DP41199	LR3021 - 335 LR3134 - 165
404	LOT 330 LOT 500	DP41199 DP76821	LR3134 - 166 LR3164 - 436

INTERESTS AND NOTIFICATIONS

SUBJECT	PURPOSE	STATUTORY REFERENCE	ORIGIN	LAND BURDENED	BENEFIT TO	COMMENTS
(A)	EASEMENT	SEC 144 OF THE LAA	DOC M588898	LOT 404	SEE DOCUMENT	ACCESS
(B)	EASEMENT (TRANSMISSION OF ELECTRICITY BY UNDERGROUND CABLE)	SEC 144 OF THE LAA	DOC M588897	LOT 404	SEE DOCUMENT	POWER SUPPLY

HELD BY LANDGATE  
 IN DIGITAL FORM ONLY.

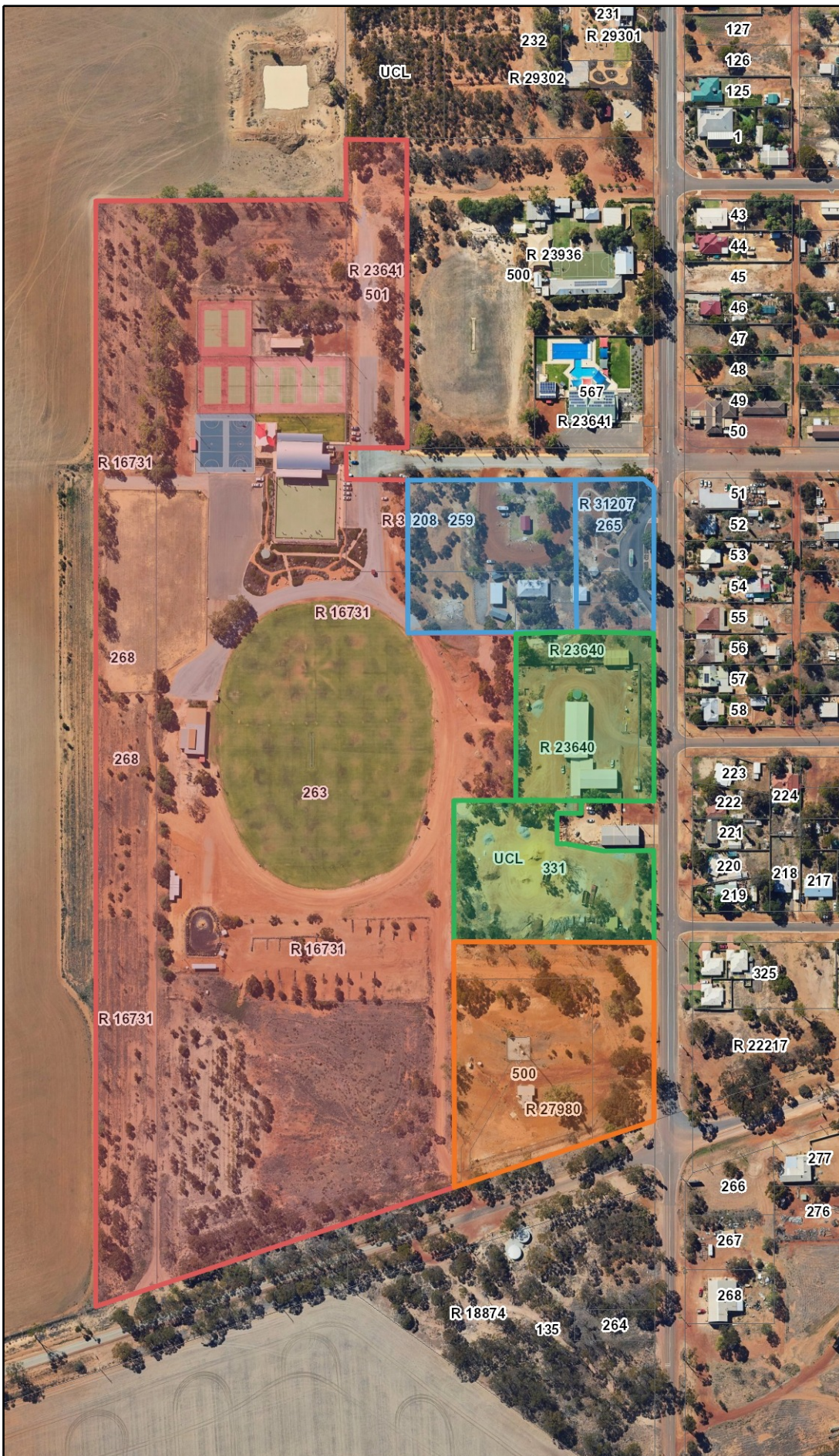
## Reserve Map





Legend

Cadastre (View 1)



0 0.09 0.18

Kilometres

1: 4,514  
at A4

Notes:

\* The data that appears on the map may be out of date, not intended to be used at the scale displayed, or subject to license agreements. The map should only be used in matters related to Department of Planning, Lands and Heritage business.

\* This map is not intended to be used for measurement purposes.

Map was produced using DPLH's InQuery.

# Aerial Map of Proposed Reserve

**DPLH BUSINESS USE ONLY**

Internal Spatial Viewer  
Projection: WGS\_1984\_Web\_Mercator\_Auxiliary\_Sphere  
Graticules (if visible): GDA 1994 Latitude/Longitude

Date produced: 13-Jun-2023







## Proposed Crown Amalgamation

Proposed Surrender of Freehold Lot 19 & 20 on DP 205013 and Amalgamation with Lot 20 on DP 2015013 (Reserve 31640)



### Legend

-  Freehold Lots to be surrendered and amalgamated with Reserve 31640
-  Existing Reserve 31640 to be enlarged



WESTERN



AUSTRALIA

REGISTER NUMBER <b>20/DP205013</b>	
DUPLICATE EDITION <b>N/A</b>	DATE DUPLICATE ISSUED <b>N/A</b>

RECORD OF QUALIFIED CERTIFICATE  
OF  
CROWN LAND TITLE  
UNDER THE TRANSFER OF LAND ACT 1893  
AND THE LAND ADMINISTRATION ACT 1997  
**NO DUPLICATE CREATED**

VOLUME  
**LR3021**

FOLIO  
**325**

The undermentioned land is Crown land in the name of the STATE OF WESTERN AUSTRALIA, subject to the interests and Status Orders shown in the first schedule which are in turn subject to the limitations, interests, encumbrances and notifications shown in the second schedule.

*BGRoberts*  
REGISTRAR OF TITLES



**LAND DESCRIPTION:**

LOT 20 ON DEPOSITED PLAN 205013

**STATUS ORDER AND PRIMARY INTEREST HOLDER:**  
(FIRST SCHEDULE)

**STATUS ORDER/INTEREST:** RESERVE UNDER MANAGEMENT ORDER

**PRIMARY INTEREST HOLDER:** SHIRE OF KONDININ

**LIMITATIONS, INTERESTS, ENCUMBRANCES AND NOTIFICATIONS:**  
(SECOND SCHEDULE)

1. RESERVE 31640 FOR THE PURPOSE OF RECREATION BOWLING GREEN MANAGEMENT ORDER. CONTAINS CONDITIONS TO BE OBSERVED. WITH POWER TO LEASE FOR ANY TERM NOT EXCEEDING 21 YEARS, SUBJECT TO THE CONSENT OF THE MINISTER FOR LANDS.

- Warning:
- (1) A current search of the sketch of the land should be obtained where detail of position, dimensions or area of the lot is required. Lot as described in the land description may be a lot or location.
  - (2) The land and interests etc. shown hereon may be affected by interests etc. that can be, but are not, shown on the register.
  - (3) The interests etc. shown hereon may have a different priority than shown.

-----END OF CERTIFICATE OF CROWN LAND TITLE-----

**STATEMENTS:**

The statements set out below are not intended to be nor should they be relied on as substitutes for inspection of the land and the relevant documents or for local government, legal, surveying or other professional advice.

SKETCH OF LAND: DP205013  
PREVIOUS TITLE: LR3021-325  
PROPERTY STREET ADDRESS: 48 FEDERAL ST, KARLGARIN.  
LOCAL GOVERNMENT AUTHORITY: SHIRE OF KONDININ  
RESPONSIBLE AGENCY: DEPARTMENT OF PLANNING, LANDS AND HERITAGE (SLSD)

NOTE 1: M008636 CORRESPONDENCE FILE 01709-1972-01RO

Reserve Title

WESTERN



AUSTRALIA

REGISTER NUMBER <b>232/DP210625</b>	
DUPLICATE EDITION <b>N/A</b>	DATE DUPLICATE ISSUED <b>N/A</b>

RECORD OF QUALIFIED CERTIFICATE  
OF  
CROWN LAND TITLE  
UNDER THE TRANSFER OF LAND ACT 1893  
AND THE LAND ADMINISTRATION ACT 1997  
**NO DUPLICATE CREATED**

VOLUME **LR3021** FOLIO **338**

The undermentioned land is Crown land in the name of the STATE OF WESTERN AUSTRALIA, subject to the interests and Status Orders shown in the first schedule which are in turn subject to the limitations, interests, encumbrances and notifications shown in the second schedule.

*BGRoberts*  
REGISTRAR OF TITLES



**LAND DESCRIPTION:**

LOT 232 ON DEPOSITED PLAN 210625

**STATUS ORDER AND PRIMARY INTEREST HOLDER:**  
(FIRST SCHEDULE)

**STATUS ORDER/INTEREST:** RESERVE WITHOUT MANAGEMENT ORDER

**PRIMARY INTEREST HOLDER:** STATE OF WESTERN AUSTRALIA

**LIMITATIONS, INTERESTS, ENCUMBRANCES AND NOTIFICATIONS:**  
(SECOND SCHEDULE)

1. RESERVE 29302 FOR THE PURPOSE OF PARK & PARKING

- Warning:
- (1) A current search of the sketch of the land should be obtained where detail of position, dimensions or area of the lot is required. Lot as described in the land description may be a lot or location.
  - (2) The land and interests etc. shown hereon may be affected by interests etc. that can be, but are not, shown on the register.
  - (3) The interests etc. shown hereon may have a different priority than shown.

-----END OF CERTIFICATE OF CROWN LAND TITLE-----

**STATEMENTS:**

The statements set out below are not intended to be nor should they be relied on as substitutes for inspection of the land and the relevant documents or for local government, legal, surveying or other professional advice.

SKETCH OF LAND: DP210625  
PREVIOUS TITLE: LR3021-338  
PROPERTY STREET ADDRESS: 97 GRAHAM ST, KONDININ.  
LOCAL GOVERNMENT AUTHORITY: SHIRE OF KONDININ  
RESPONSIBLE AGENCY: DEPARTMENT OF PLANNING, LANDS AND HERITAGE (SLSD)

NOTE 1: M009789 CORRESPONDENCE FILE 02191-1968-01RO

WESTERN



AUSTRALIA

REGISTER NUMBER <b>231/DP210625</b>	
DUPLICATE EDITION <b>N/A</b>	DATE DUPLICATE ISSUED <b>N/A</b>

**RECORD OF QUALIFIED CERTIFICATE  
OF  
CROWN LAND TITLE  
UNDER THE TRANSFER OF LAND ACT 1893  
AND THE LAND ADMINISTRATION ACT 1997  
NO DUPLICATE CREATED**

VOLUME **LR3046** FOLIO **929**

The undermentioned land is Crown land in the name of the STATE OF WESTERN AUSTRALIA, subject to the interests and Status Orders shown in the first schedule which are in turn subject to the limitations, interests, encumbrances and notifications shown in the second schedule.

*BGRoberts*  
REGISTRAR OF TITLES



**LAND DESCRIPTION:**

LOT 231 ON DEPOSITED PLAN 210625

**STATUS ORDER AND PRIMARY INTEREST HOLDER:  
(FIRST SCHEDULE)**

**STATUS ORDER/INTEREST:** RESERVE UNDER MANAGEMENT ORDER

**PRIMARY INTEREST HOLDER:** SHIRE OF KONDININ

(XE E395824 ) REGISTERED 3/7/1990

**LIMITATIONS, INTERESTS, ENCUMBRANCES AND NOTIFICATIONS:  
(SECOND SCHEDULE)**

1. E395824 RESERVE 29301 FOR THE PURPOSE OF PUBLIC RECREATION SWIMMING POOL REGISTERED 3/7/1990.  
E395824 MANAGEMENT ORDER. CONTAINS CONDITIONS TO BE OBSERVED. REGISTERED 3/7/1990.

- Warning: (1) A current search of the sketch of the land should be obtained where detail of position, dimensions or area of the lot is required. Lot as described in the land description may be a lot or location.  
(2) The land and interests etc. shown hereon may be affected by interests etc. that can be, but are not, shown on the register.  
(3) The interests etc. shown hereon may have a different priority than shown.

-----END OF CERTIFICATE OF CROWN LAND TITLE-----

**STATEMENTS:**

The statements set out below are not intended to be nor should they be relied on as substitutes for inspection of the land and the relevant documents or for local government, legal, surveying or other professional advice.

SKETCH OF LAND: LR3046-929 (231/DP210625)  
PREVIOUS TITLE: LR3046-929  
PROPERTY STREET ADDRESS: 103 GRAHAM ST, KONDININ.  
LOCAL GOVERNMENT AUTHORITY: SHIRE OF KONDININ  
RESPONSIBLE AGENCY: DEPARTMENT OF PLANNING, LANDS AND HERITAGE (SLSD)

END OF PAGE 1 - CONTINUED OVER



ORIGINAL CERTIFICATE OF CROWN LAND TITLE  
QUALIFIED

REGISTER NUMBER: 231/DP210625

VOLUME/FOLIO: LR3046-929

PAGE 2




- NOTE 1: A000001A CORRESPONDENCE FILE 1562/1968.  
NOTE 2: LAND PARCEL IDENTIFIER OF KONDININ TOWN LOT/LOT 231 ON SUPERSEDED  
PAPER CERTIFICATE OF CROWN LAND TITLE CHANGED TO LOT 231 ON DEPOSITED  
PLAN 210625 ON 21-AUG-02 TO ENABLE ISSUE OF A DIGITAL CERTIFICATE OF TITLE.  
NOTE 3: THE ABOVE NOTE MAY NOT BE SHOWN ON THE SUPERSEDED PAPER CERTIFICATE  
OF TITLE.

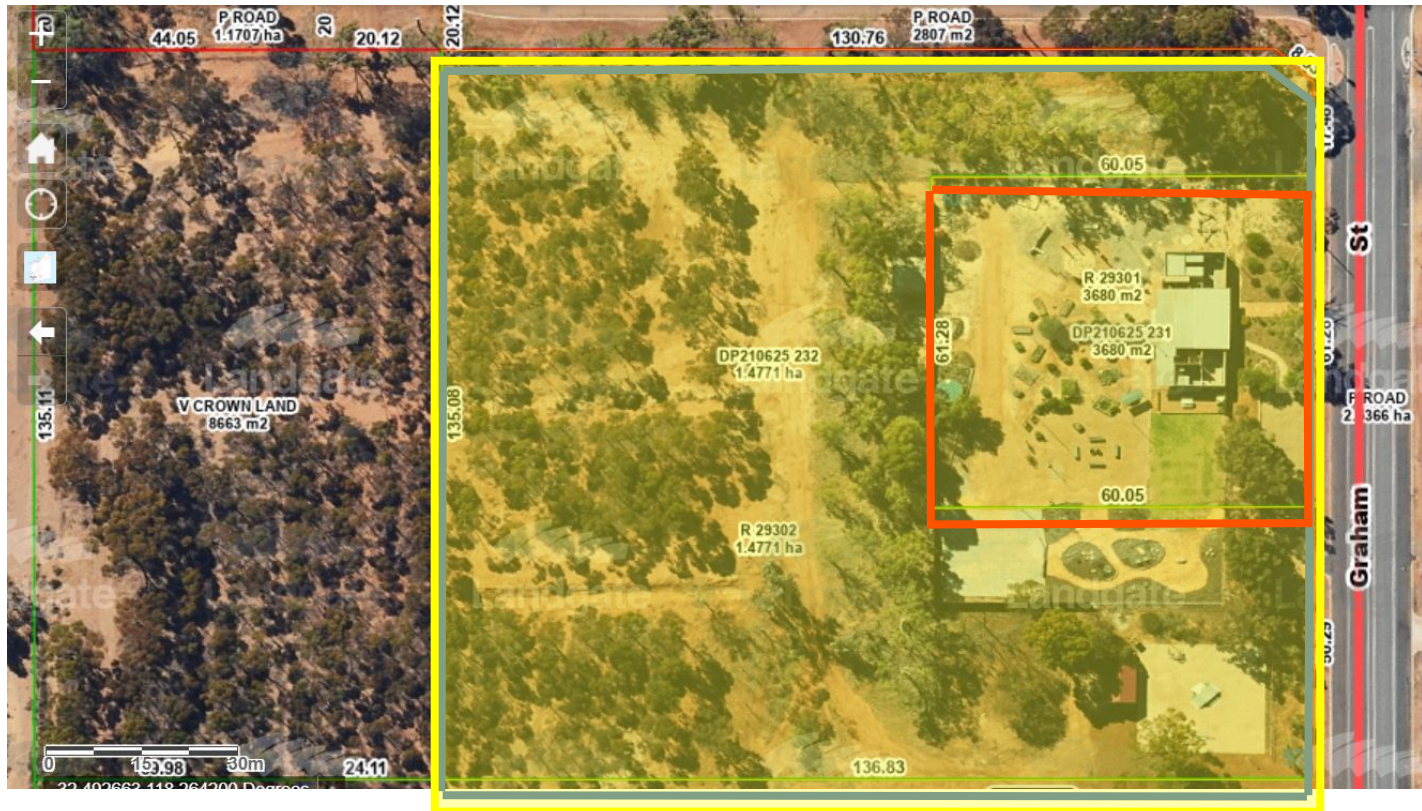


## Proposed Crown Amalgamation

### Proposed Amalgamation of Crown Reserves 29301 (Lot 231 on DP 210625) and 29302 (Lot 232 on DP 210625)

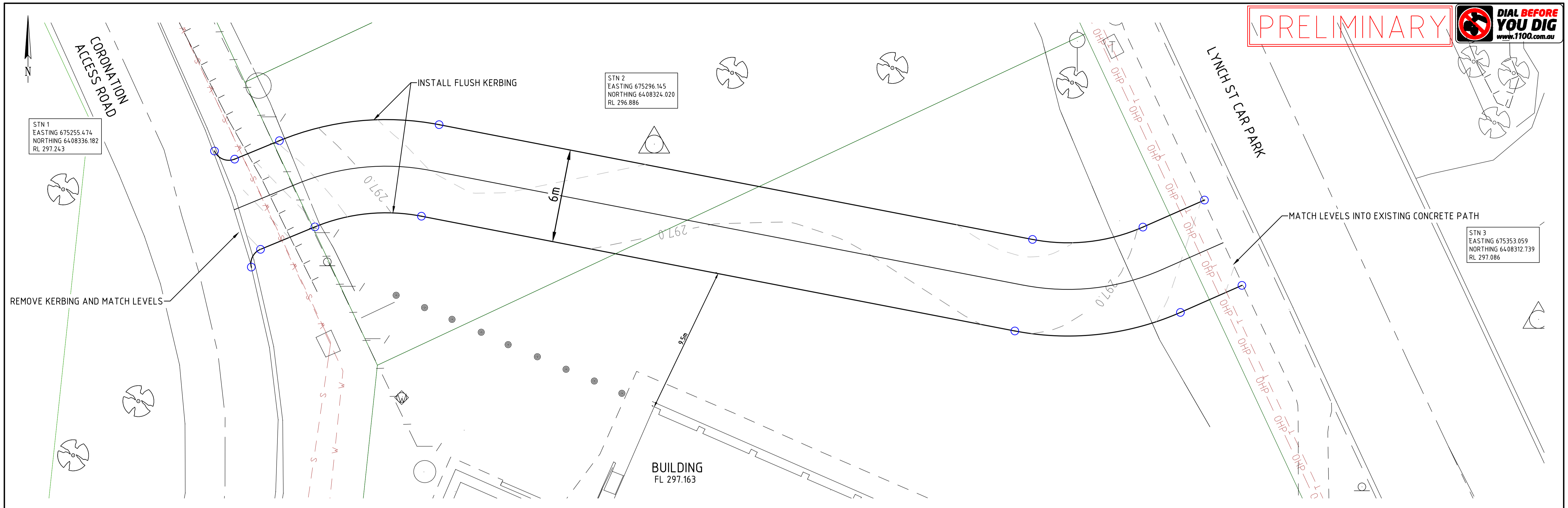
#### Legend

-  Reserve 29301 currently for the purpose of Swimming Pool and Public Recreation
-  Reserve 29302 currently for the purpose and Parking and Park
-  Proposed Reserve for purpose of Recreation

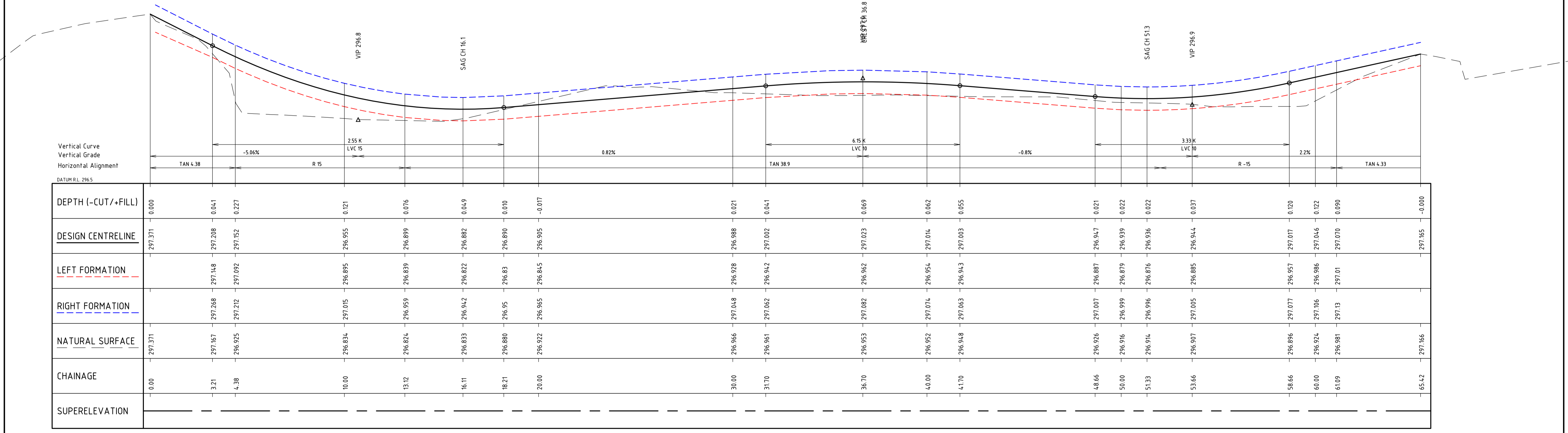




PRELIMINARY



PLAN  
SCALE 1:125



PROFILE  
SCALE HORIZONTAL 1:100  
SCALE VERTICAL 1:10

No.	DATE	REVISION
A	08.23	PRELIMINARY

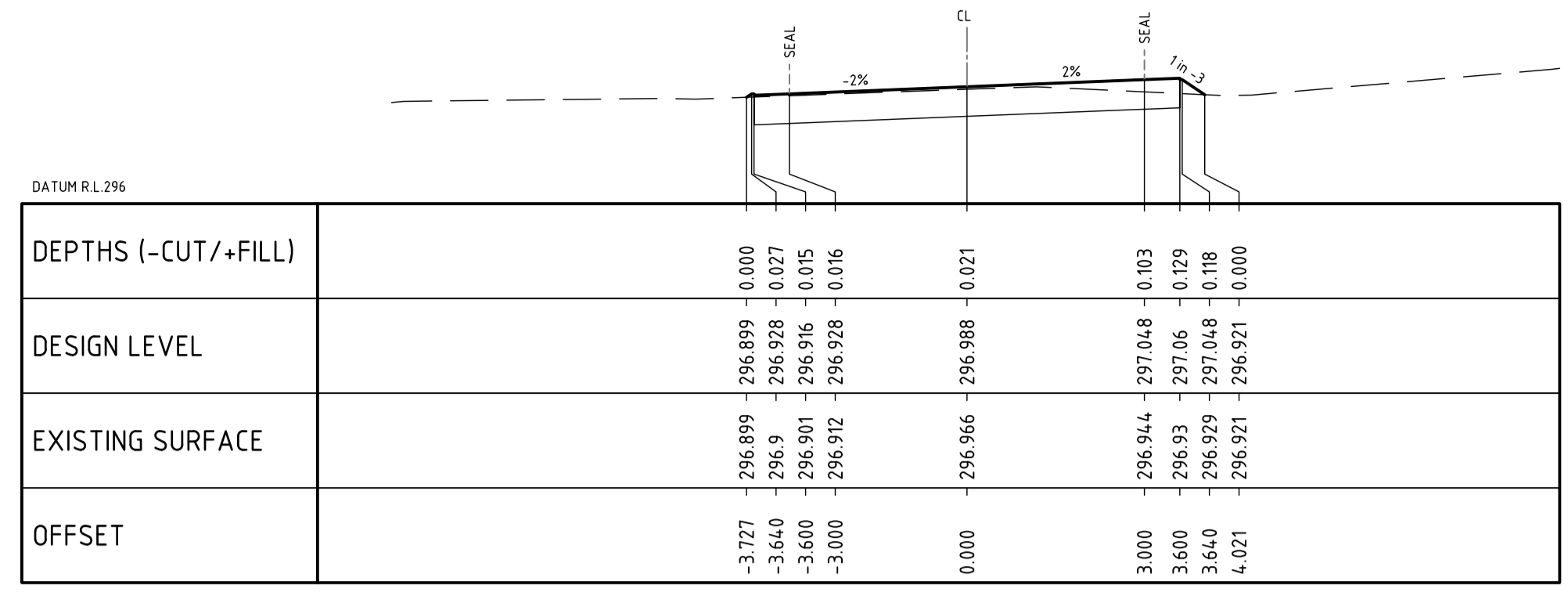
**CAUTION**  
SERVICES SHOWN ARE INDICATIVE. SERVICES SHALL BE MANUALLY LOCATED BY HAND PRIOR TO MECHANICAL EXCAVATION. RELEVANT PERMITS SHALL BE OBTAINED PRIOR TO SITE WORKS AND A DBYD ENQUIRY SHALL BE UNDERTAKEN NO EARLIER THAN 30 DAYS BEFORE CONSTRUCTION. A FULL SET OF THE DBYD DOCUMENTS ARE TO BE KEPT ON SITE AT ALL TIMES. CONFLICTING SERVICES ARE TO BE RELOCATED/PROTECTED TO THE SATISFACTION OF THE SERVICE AUTHORITY PRIOR TO WORKS.



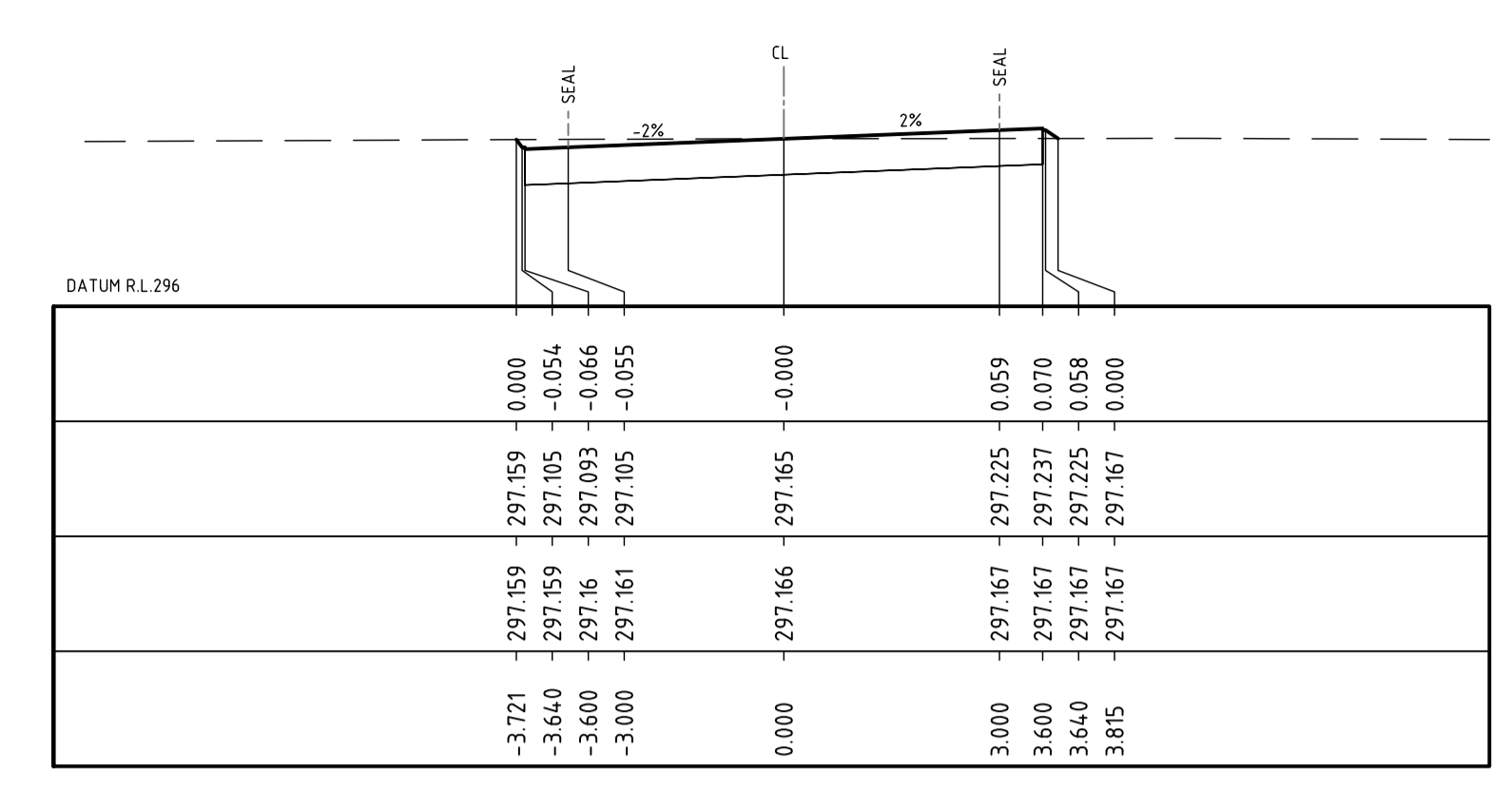
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Datum	Drawn	Client	Project
SHIRE OF KONDININ	D. WEERTS	SHIRE OF KONDININ	CORONATION ACCESS HYDEN WA
Projection	Approved	Date	Title
MGA 50			CIVIL PLAN AND PROFILE CORONATION ACCESS

Project		CORONATION ACCESS HYDEN WA
Title		CIVIL PLAN AND PROFILE CORONATION ACCESS
Rev		A
R783-001		

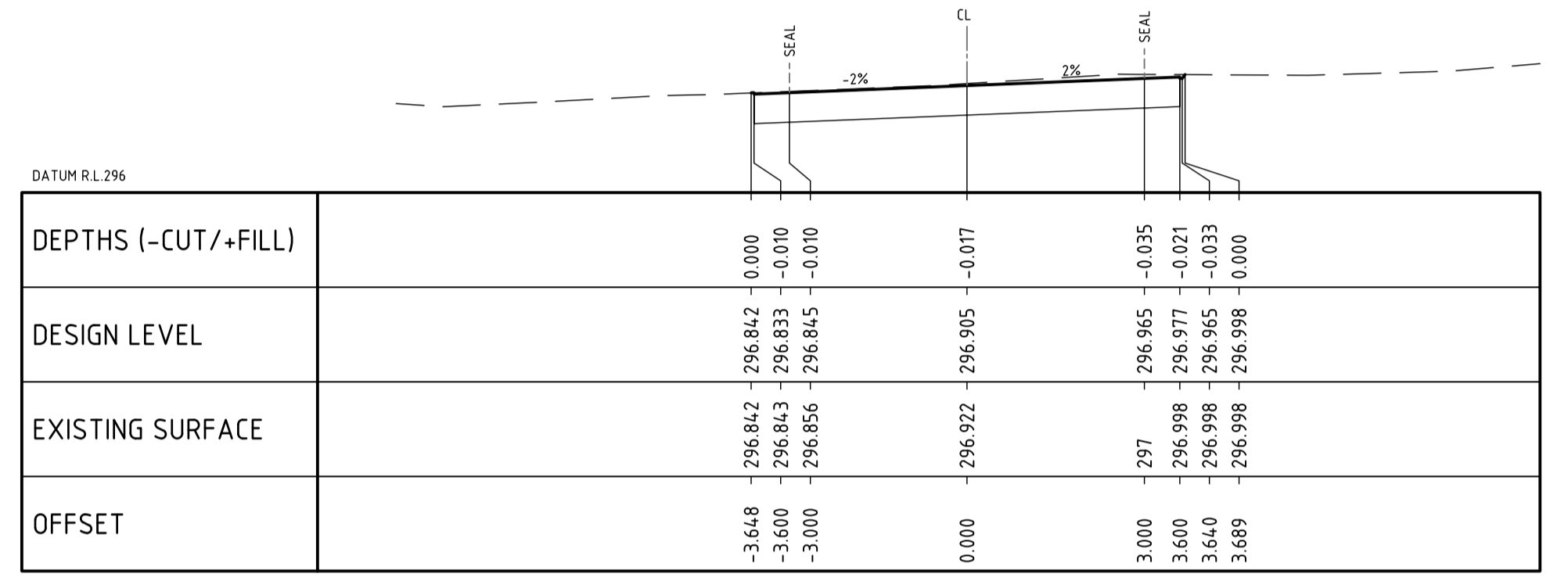




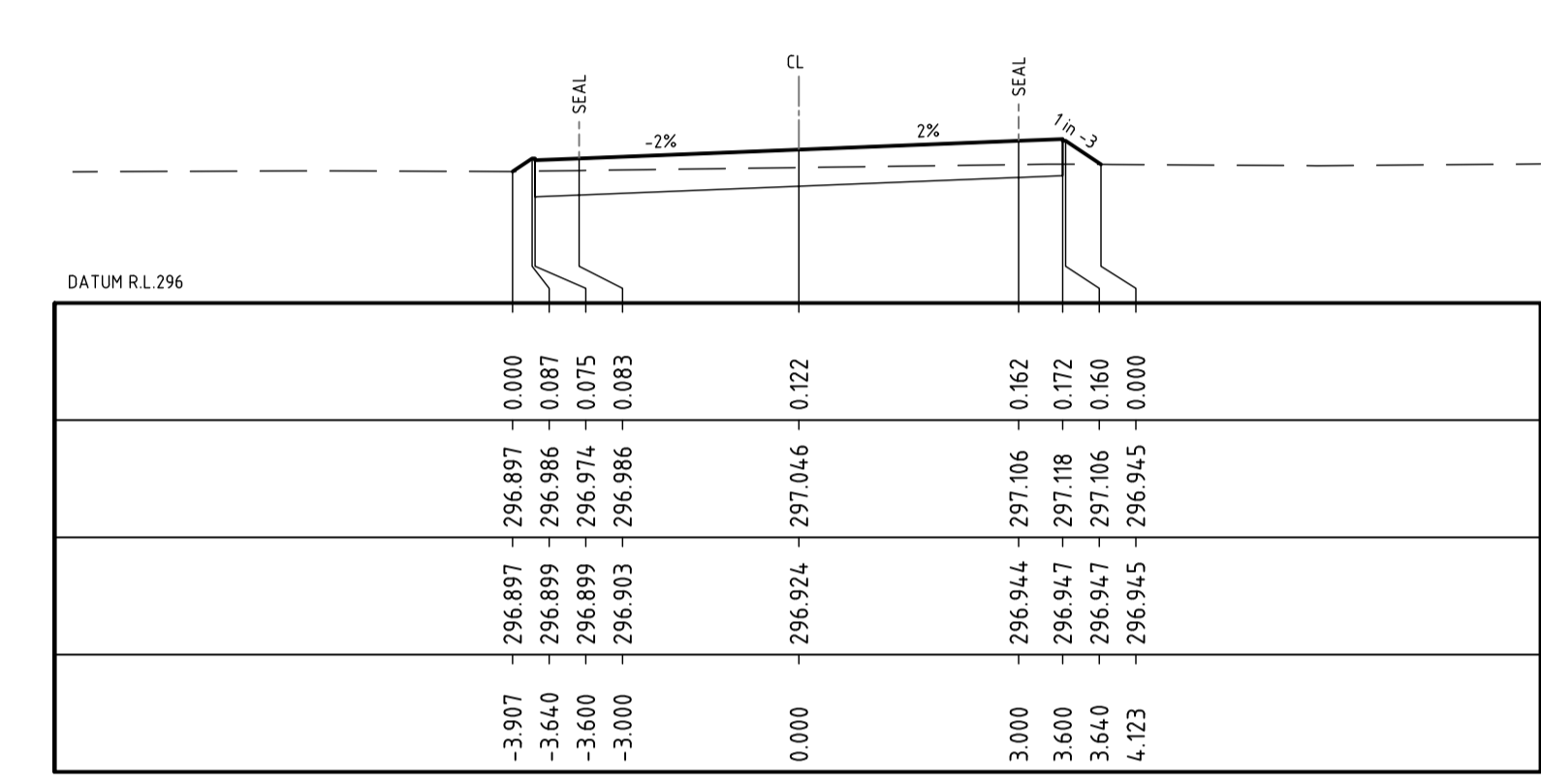
CHAINAGE 30



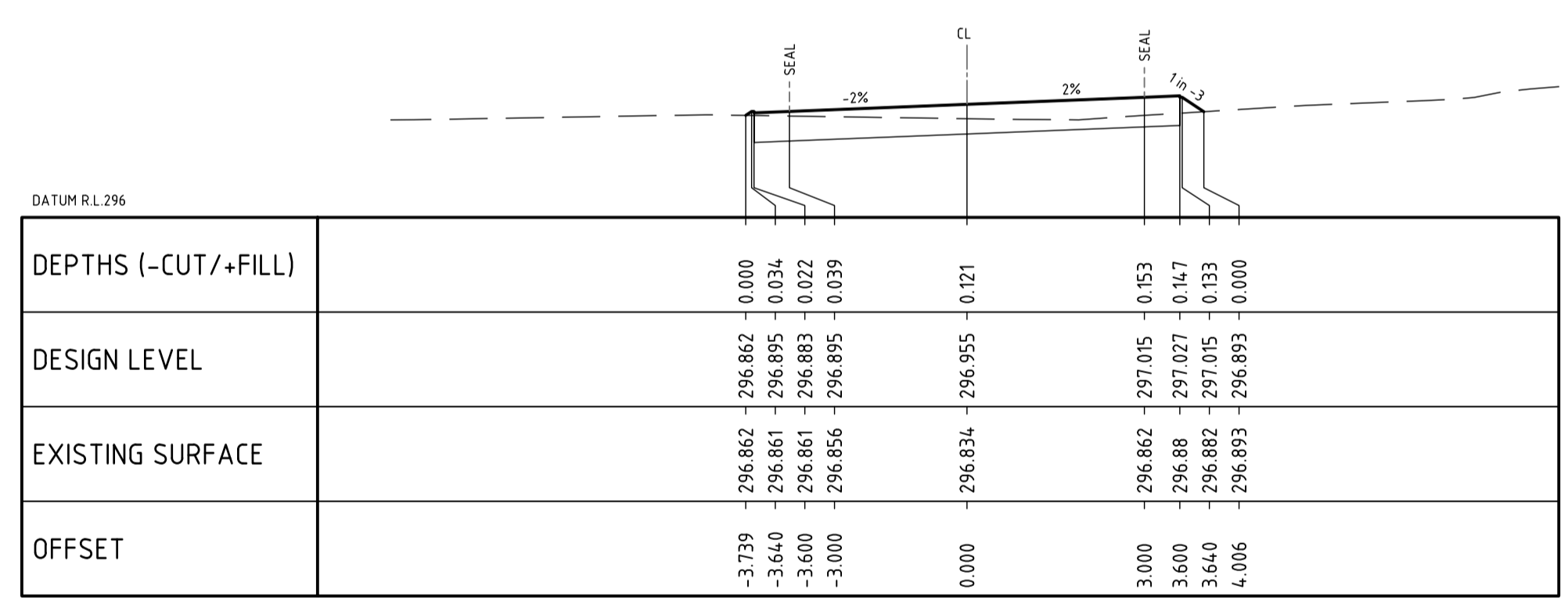
CHAINAGE 65.42



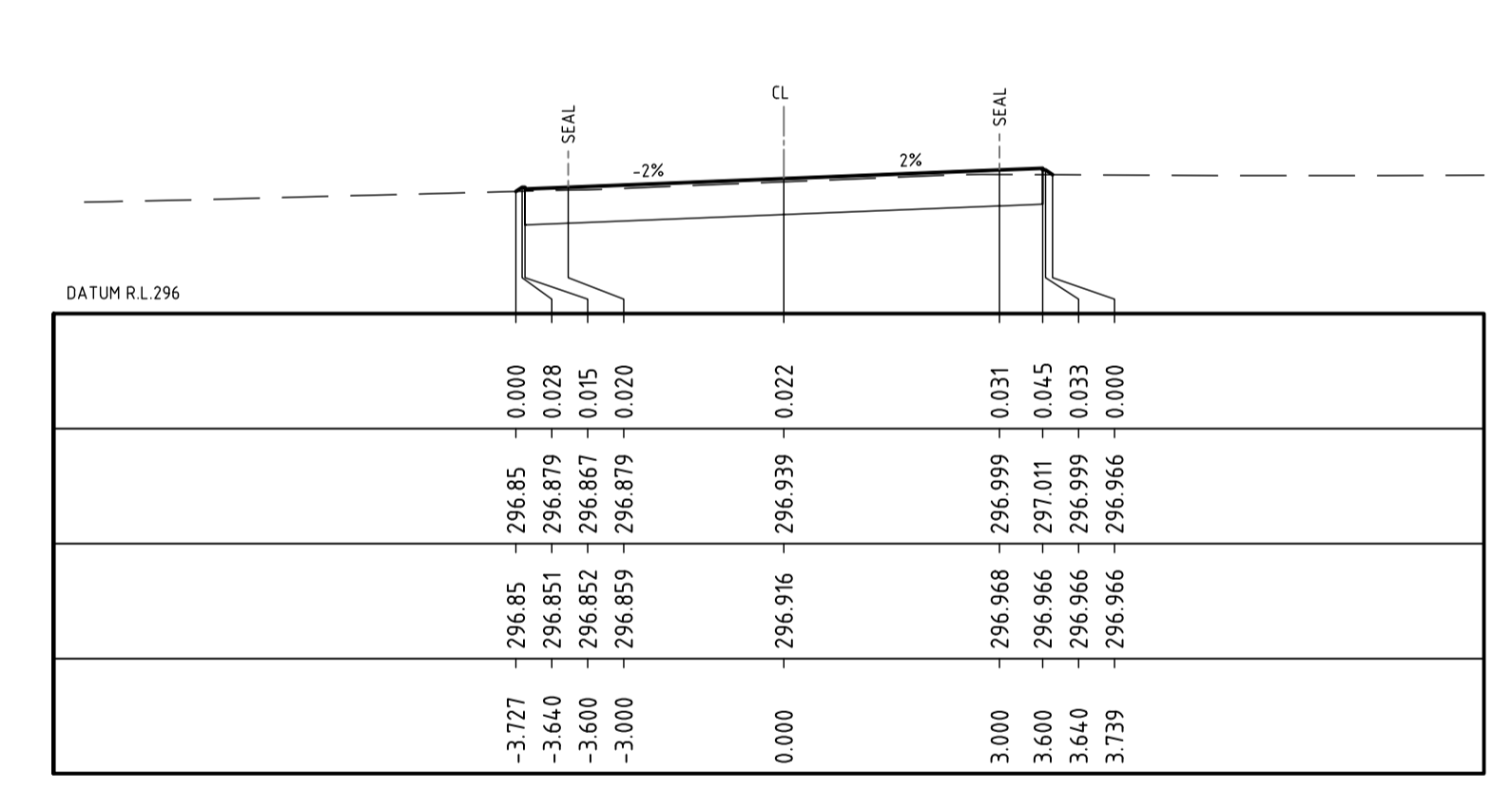
CHAINAGE 20



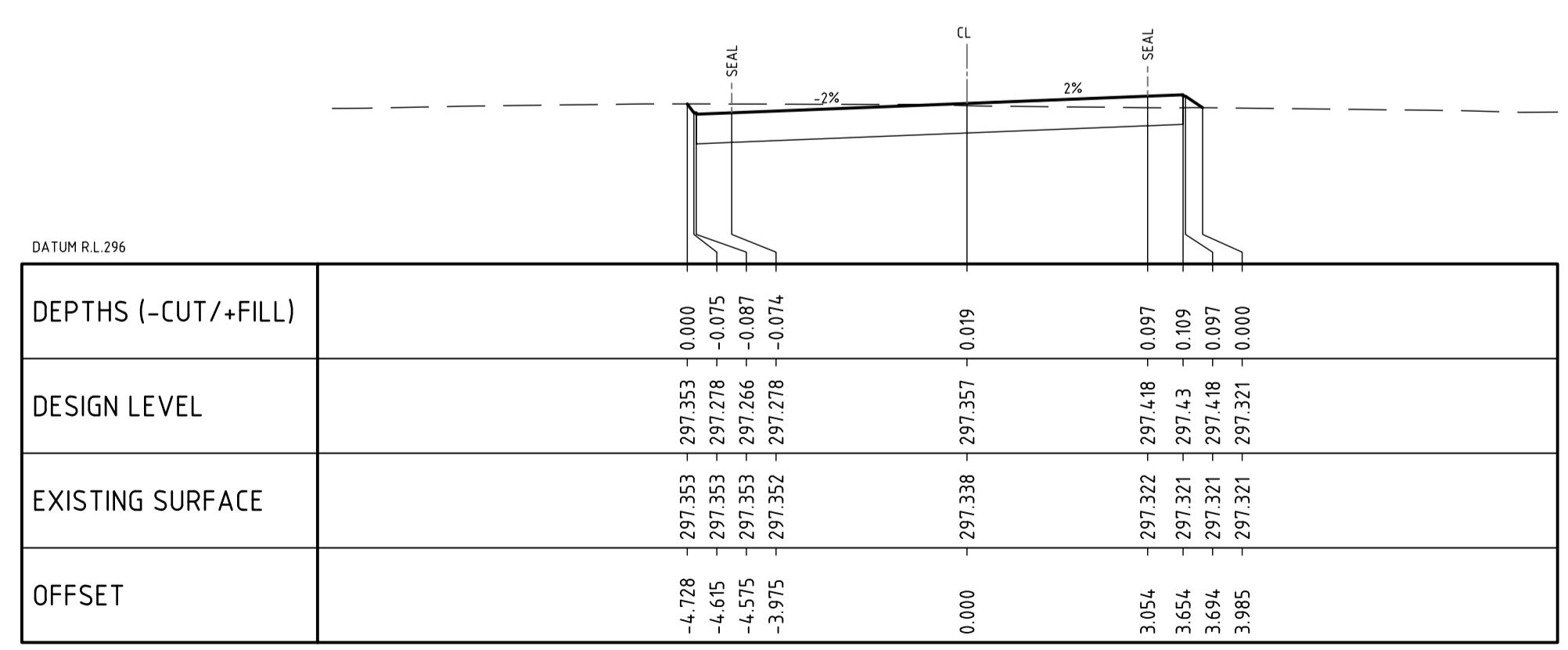
CHAINAGE 60



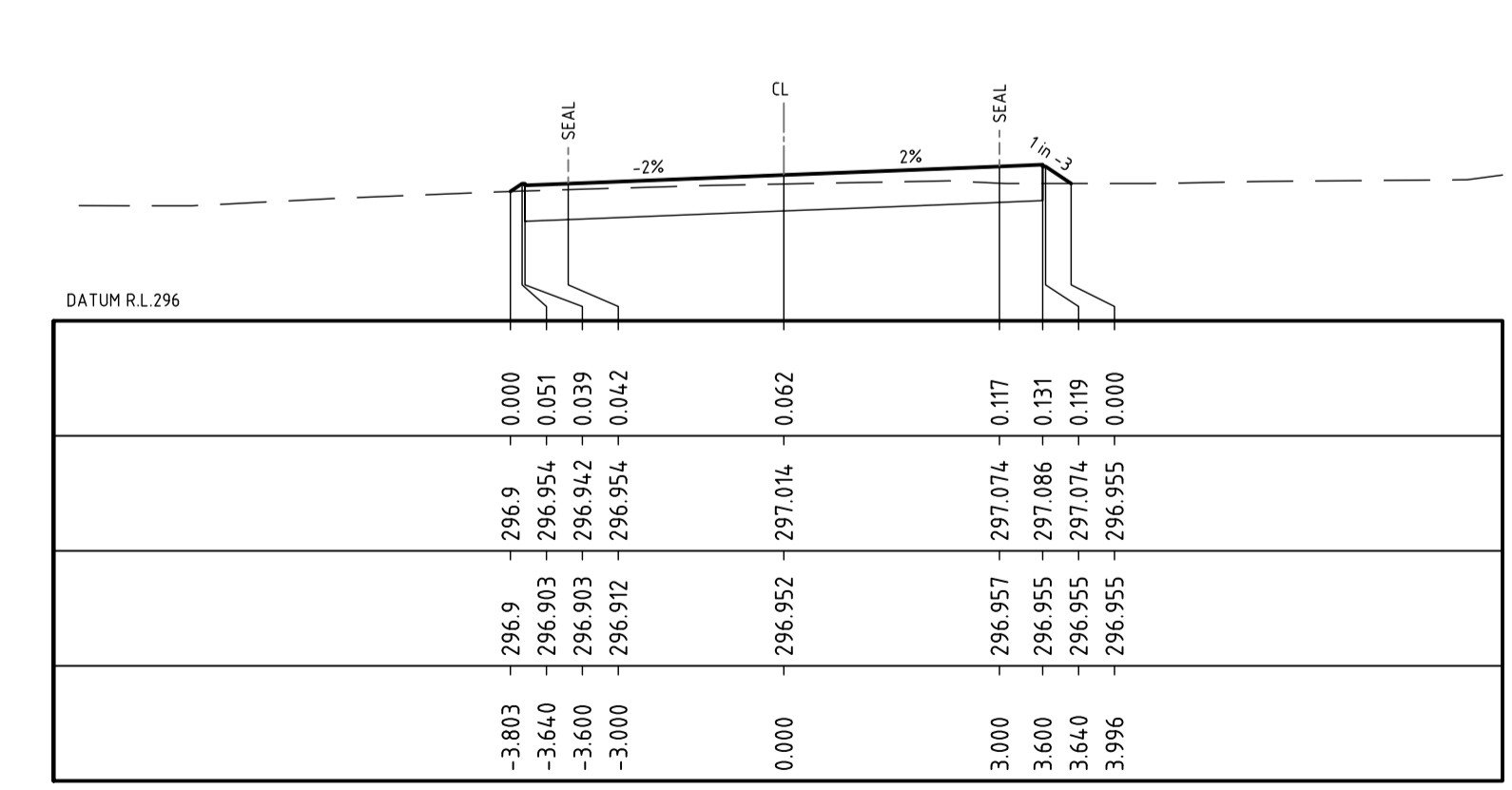
CHAINAGE 10



CHAINAGE 50



CHAINAGE 0.27

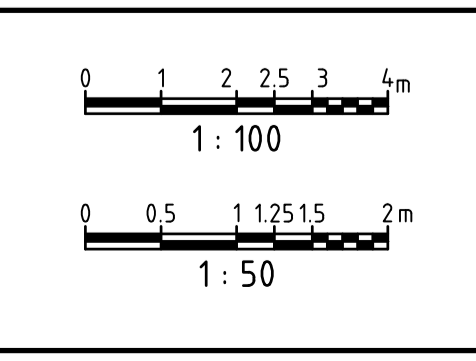


CHAINAGE 40

No.	DATE	REVISION
A	08.23	PRELIMINARY

**CAUTION**

SERVICES SHOWN ARE INDICATIVE. SERVICES SHALL BE MANUALLY LOCATED BY HAND PRIOR TO MECHANICAL EXCAVATION. RELEVANT PERMITS SHALL BE OBTAINED PRIOR TO SITE WORKS AND A DBYD ENQUIRY SHALL BE UNDERTAKEN NO EARLIER THAN 30 DAYS BEFORE CONSTRUCTION. A FULL SET OF THE DBYD DOCUMENTS ARE TO BE KEPT ON SITE AT ALL TIMES. CONFLICTING SERVICES ARE TO BE RELOCATED/PROTECTED TO THE SATISFACTION OF THE SERVICE AUTHORITY PRIOR TO WORKS.

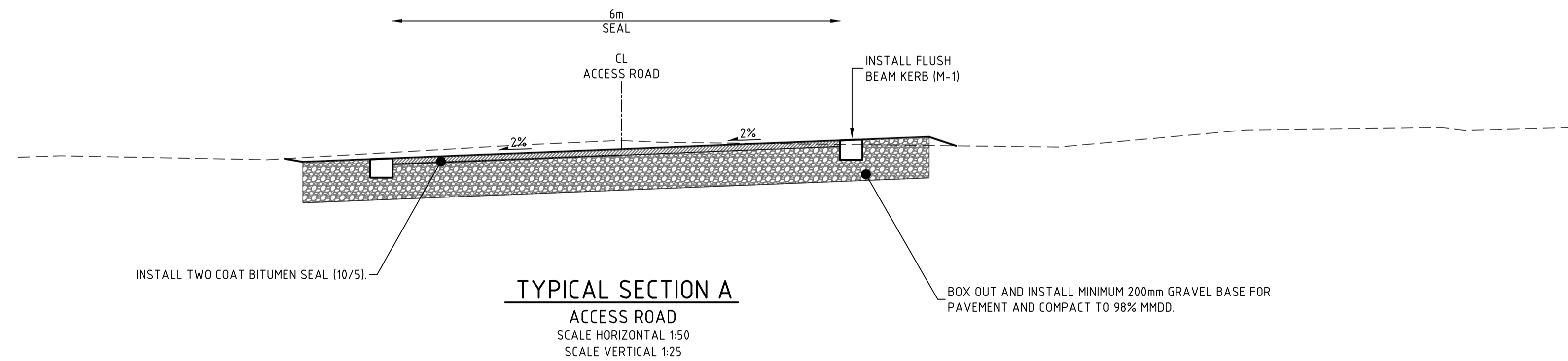


Surveyed	Design	Scale	Size
	D. WEERTS	H - 1:100 V - 1:50	A1
Datum	Drawn	Client	
AHD	D. WEERTS	SHIRE OF KONDININ	
Projection	Approved	Date	This document is and shall remain the property of Proform Civil. Unauthorised use of this document in any way is prohibited. Proform Civil does not accept any loss or damage suffered as a result of any errors in interpretation or application of these drawings.
MGA 50			

Project	CORONATION ACCESS HYDEN WA
Title	CIVIL CROSS SECTIONS CORONATION ACCESS
Rev	A
	R783-002

**GENERAL NOTES:**

1. TYPICAL SECTIONS ARE PROVIDED TO INDICATE THE GENERAL CROSS SECTION ARRANGEMENT ONLY AND SHOULD BE INTERPRETED IN CONJUNCTION WITH ALL OF THE CONSTRUCTION DRAWINGS AND SETOUT PROVIDED TO DETERMINE EXACT CROSS FALLS, WIDTHS, LANE CONFIGURATIONS AND PAVEMENT REQUIREMENTS. **DO NOT SCALE FROM TYPICAL SECTIONS.**
2. UNDERGROUND SERVICES SUCH AS SEWER, WATER, GAS, TELEPHONE, ELECTRICITY, OPTICAL FIBRE AND DRAINAGE MAY BE ENCOUNTERED DURING CONSTRUCTION OF WORKS. SERVICES INFORMATION SHOWN ON DRAWINGS IS INDICATIVE ONLY. THE LOCATION OF ALL AFFECTED SERVICES SHALL BE OBTAINED FROM RELEVANT AUTHORITIES AND LOCATED BY TEST HOLES ON SITE PRIOR TO CONSTRUCTION WITH ANY CONFLICTS TO BE REPORTED TO THE DESIGNER IMMEDIATELY. **DO NOT SCALE SERVICES FROM DRAWINGS.**
3. ALL PROPERTY BOUNDARIES ARE SHOWN AS A GUIDE ONLY.
4. DISTANCES SHALL NOT BE SCALED FROM THE DRAWINGS, ALL DIMENSIONS SHALL BE VERIFIED ON SITE PRIOR TO COMMENCEMENT OF WORKS
5. ALL VEGETATION IS TO BE PROTECTED, PRUNED IF NECESSARY UNLESS OTHERWISE NOTED.
6. LOCATE ALL LEVELS FROM EXISTING SURVEY MARKS.
7. SURVEY STATIONS SHALL BE RELOCATED AS REQUIRED OR PROTECTED IF NECESSARY.
8. ACCESS TO ADJACENT PROPERTIES SHALL BE MAINTAINED AT ALL TIMES. IF A PROPERTY IS TO HAVE ITS ACCESS BLOCKED TO ENABLE CONSTRUCTION THE PROPERTY OWNER SHALL BE NOTIFIED AND THE ACCESS SHALL BE REINSTATED PRIOR TO THE END OF THE WORKING DAY.
9. TRANSITION BETWEEN DIFFERENT KERB TYPES SHALL BE MADE OVER A NOMINAL LENGTH OF 12m
10. MAINTAIN THE SITE IN A SAFE CONDITION FOR ALL ROAD USERS. THIS MAY REQUIRE THE APPROPRIATE USE OF TEMPORARY SIGNING AND PAVEMENT MARKING UNTIL THE PERMANENT SIGNS AND PAVEMENT MARKING IS INSTALLED.
11. ALL CONNECTIONS TO EXISTING WORK SHALL BE SMOOTH AND OF NEAT APPEARANCE.
12. VERGES TO BE REINSTATED UPON WORKS COMPLETION.
13. CROSSOVER REINSTATEMENTS TO BE IN ACCORDANCE WITH THE COUNCILS SPECIFICATIONS FOR RESIDENTIAL CROSSOVERS.
14. ALL REDUNDANT KERBING, FOOTPATHS AND PRAM RAMPS TO BE DISPOSED OF AT THE COUNCILS DESIGNATED DISPOSAL SITE.



No.	DATE	REVISION
A	08.23	PRELIMINARY

**CAUTION**  
 SERVICES SHOWN ARE INDICATIVE. SERVICES SHALL BE MANUALLY LOCATED BY HAND PRIOR TO MECHANICAL EXCAVATION. RELEVANT PERMITS SHALL BE OBTAINED PRIOR TO SITE WORKS AND A DBYD ENQUIRY SHALL BE UNDERTAKEN NO EARLIER THAN 30 DAYS BEFORE CONSTRUCTION. A FULL SET OF THE DBYD DOCUMENTS ARE TO BE KEPT ON SITE AT ALL TIMES. CONFLICTING SERVICES ARE TO BE RELOCATED/PROTECTED TO THE SATISFACTION OF THE SERVICE AUTHORITY PRIOR TO WORKS.



Surveyed	Design	Scale	Size
-	D. WEERTS		A1
Datum	Drawn	Client	
AHD	D. WEERTS	SHIRE OF KONDININ	
Projection	Approved	Date	
MGA 50			

Project	CORONATION ACCESS HYDEN WA
Title	CIVIL TYPICAL SECTION
Rev	R783-003
	A

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Certificate of Titles



WESTERN



AUSTRALIA

TITLE NUMBER

Volume Folio

**1055 255**

**RECORD OF CERTIFICATE OF TITLE**  
UNDER THE TRANSFER OF LAND ACT 1893

The person described in the first schedule is the registered proprietor of an estate in fee simple in the land described below subject to the reservations, conditions and depth limit contained in the original grant (if a grant issued) and to the limitations, interests, encumbrances and notifications shown in the second schedule.

*BGRoberts*  
REGISTRAR OF TITLES



**LAND DESCRIPTION:**

LOT 15 ON PLAN 5661

**REGISTERED PROPRIETOR:**  
(FIRST SCHEDULE)

KONDININ ROAD BOARD OF KONDININ

(T T7820/1958 ) REGISTERED 27/5/1958

**LIMITATIONS, INTERESTS, ENCUMBRANCES AND NOTIFICATIONS:**  
(SECOND SCHEDULE)

1. M720811 NOTIFICATION CONTAINS FACTORS AFFECTING THE WITHIN LAND. LODGED 30/7/2014.

Warning: A current search of the sketch of the land should be obtained where detail of position, dimensions or area of the lot is required.  
Lot as described in the land description may be a lot or location.

-----END OF CERTIFICATE OF TITLE-----

**STATEMENTS:**

The statements set out below are not intended to be nor should they be relied on as substitutes for inspection of the land and the relevant documents or for local government, legal, surveying or other professional advice.

SKETCH OF LAND: 1055-255 (15/P5661)  
PREVIOUS TITLE: 1036-630  
PROPERTY STREET ADDRESS: 11 LYNCH ST, HYDEN.  
LOCAL GOVERNMENT AUTHORITY: SHIRE OF KONDININ

WESTERN



AUSTRALIA

REGISTER NUMBER <b>16/P5661</b>	
DUPLICATE EDITION <b>N/A</b>	DATE DUPLICATE ISSUED <b>N/A</b>

**RECORD OF CERTIFICATE OF TITLE**  
**UNDER THE TRANSFER OF LAND ACT 1893**

VOLUME **1121** FOLIO **258**

The person described in the first schedule is the registered proprietor of an estate in fee simple in the land described below subject to the reservations, conditions and depth limit contained in the original grant (if a grant issued) and to the limitations, interests, encumbrances and notifications shown in the second schedule.

*BGRoberts*  
 REGISTRAR OF TITLES



**LAND DESCRIPTION:**

LOT 16 ON PLAN 5661

**REGISTERED PROPRIETOR:**  
 (FIRST SCHEDULE)

KONDININ ROAD BOARD OF KONDININ

(T T13506/1949 ) REGISTERED 8/9/1949

**LIMITATIONS, INTERESTS, ENCUMBRANCES AND NOTIFICATIONS:**  
 (SECOND SCHEDULE)

- 1. \*M720811 NOTIFICATION CONTAINS FACTORS AFFECTING THE WITHIN LAND. LODGED 30/7/2014.

Warning: A current search of the sketch of the land should be obtained where detail of position, dimensions or area of the lot is required.  
 \* Any entries preceded by an asterisk may not appear on the current edition of the duplicate certificate of title.  
 Lot as described in the land description may be a lot or location.

-----END OF CERTIFICATE OF TITLE-----

**STATEMENTS:**

The statements set out below are not intended to be nor should they be relied on as substitutes for inspection of the land and the relevant documents or for local government, legal, surveying or other professional advice.




SKETCH OF LAND: 1121-258 (16/P5661)  
 PREVIOUS TITLE: 1094-551  
 PROPERTY STREET ADDRESS: 3 LYNCH ST, HYDEN.  
 LOCAL GOVERNMENT AUTHORITY: SHIRE OF KONDININ

Aerial Plan;

## Proposed Laneway off Lynch Street

Proposed access through Shire freehold Lot 15 on DP 5661 and Lot 16 on DP 5661 Lynch Street, Hyden

### Legend

-  Lot 15 on DP 5661 Lynch Street, Hyden
-  Lot 16 on DP 5661 Lynch Street, Hyden
-  Proposed Laneway





# 4.0 KEY STRATEGIES & ACTIONS

## 4.5 Coronation Park Upgrades & Hall Parking

Coronation Park is an enviable town asset that is somewhat ignored and neglected due to its unique concealed central location.

The existing parking area adjacent to the hall is an informal gravel area set amongst tall existing trees.

### OBJECTIVES:

- To encourage visitors and locals to use the park in a variety of ways.
- To promote safety and surveillance of the park.
- Improve presentation and legibility of existing parking area.

### DESIGN PRINCIPLES:

- Work with and around existing site assets.
- Provide an adaptable area for gatherings / performances / events.
- Enhance pedestrian connections and sight lines to the park from and through surrounding areas (particularly the Sports Precinct and Marshall Street).
- Provide for a range of activity types.
- Incorporate drainage management into the plan.
- Create clear network of paths with supporting plantings.
- Retain and work with existing established tree plantings.
- Encourage visitors to explore and discover Coronation Park.

### DESIGN BRIEF:

- Suggest provision of bbq area.
- Formalise an entry / exit point to Lynch Street and a secondary exit to the internal laneway of Coronation Park that avoids existing sewer point.
- Formalise an internal circulation loop around existing trees.
- Suggest informal, creative adventure play area.
- Suggest provision of turfed play area.
- Northern access point to hall parking could provide alternate heavy vehicle delivery route.



Potential view of Hall parking.

M1 Mix Type 1  
Screening planting  
Bushy growth to 3-4 m

M2 Mix Type 2  
Gold and Red accents  
Densely planted - low growing max height 1m  
Species selection TBC with further community consultation.

M3 Mix Type 3  
Spring Accents  
Ground covering forms to create a green carpet effect and botanical interest for visitors.

M4 Mix Type 4  
Drainage Basin  
Species that tolerate wet winter and dry summer

All species selection to be waterwise.

### LEGEND

- 1 Crossover from retail - alternative asphalt colour
- 2 Gravel Pathways
- 3 Recycled single 100mm x 100mm Bollard Dk Grey
- 4 Grading area for drainage to basins
- 5 Crossover - alternative asphalt colour
- 6 Future parking area
- 7 Loading area for commercial
- 8 Potential oversize/trailer/caravan parking
- 9 Public toilets
- 10 Gravel pathway entrance
- 11 Crossover from toilets - alternative asphalt colour
- 12 Pathway
- 13 Access Hall carpark
- 14 Access Hall carpark - Delivery route for businesses
- 15 Drainage
- 16 Watercorp reserve
- 17 Drainage basin
- 18 Gazebo
- 19 Existing and future playground precinct

## 9.2.1 List of Accounts

16th August 2023

**CERTIFICATE OF CHIEF EXECUTIVE OFFICER**

The Schedule of Cheques, EFTs and Direct Debits as submitted to each Member of Council on 16th August 2023 have been checked and is fully supported by Vouchers and Invoices which have been duly certified as to the receipt of goods and rendition of services and as to prices, computations and costings and the amounts shown have been paid. Details as follows:

**Municipal Account**

Electronic Fund Transfers	EFT17178 - 17343 (excl EFT17236)	\$	908,832.06
Cheques	19332 to 19339	\$	33,390.13
Direct Debits - Transport - Hyden		\$	24,825.95
Direct Debits - Transport - Kondinin		\$	30,738.85
Direct Debits - Credit Cards	DD20164.2	\$	3,882.80
Direct Debits - Other		\$	51,888.21
EFTPOS Merchant Fees		\$	989.59
Bank Fees - NAB Connect & Tyro		\$	170.00
Payroll EFTs		\$	131,991.33
<b>Total Muni</b>		<b>\$</b>	<b>1,186,708.92</b>

**Trust Account**

Cheque/s		\$	-
Electronic Fund Transfers	EFT17236	\$	1,500.00
<b>Total Trust</b>		<b>\$</b>	<b>1,500.00</b>

**TOTAL**

**\$ 1,188,208.92**

Signed:



\_\_\_\_\_  
CHIEF EXECUTIVE OFFICER

**List of Accounts Due & Submitted to Council 01/07/2023 to 31/07/2023**

Chq/EFT/ INV	Date	Name	Description	Bank	Inv Amount	Paid Amount
EFT17178 DEDUCTION	04/07/2023 02/07/2023	Kondinin Social Club Kondinin Social Club	Payroll deductions Payroll deductions	1 1	 \$ 70.00	 -\$ 70.00
EFT17179 DEDUCTION	04/07/2023 02/07/2023	Australian Services Union Australian Services Union	Payroll deductions Payroll deductions	1 1	 \$ 53.00	 -\$ 53.00
EFT17180 DEDUCTION	04/07/2023 02/07/2023	Eziway Food Stores Kondinin Eziway Food Stores Kondinin	Payroll deductions Payroll deductions	1 1	 \$ 105.00	 -\$ 105.00
EFT17181 DEDUCTION	04/07/2023 02/07/2023	Kondinin Trust Fund Kondinin Trust Fund	Payroll deductions Payroll deductions	1 1	 \$ 1,430.00	 -\$ 1,430.00
EFT17182 DEDUCTION	04/07/2023 02/07/2023	Child Support Agency Child Support Agency	Payroll deductions Payroll deductions	1 1	 \$ 648.19	 -\$ 648.19
EFT17183	07/07/2023	Hyden Progress Association	Demolition and Relocation of Hyden Railway Barracks	1		-\$ 12,398.10
	2306 28/06/2023	Hyden Progress Association	Demolition and Relocation of Hyden Railway Barracks	1	\$ 12,398.10	
EFT17184	07/07/2023	TIMOTHY & PAT HEALY	PO 25650	1		-\$ 1,232.00
	36 30/06/2023	TIMOTHY & PAT HEALY	Accomodation for staff	1	\$ 1,232.00	
EFT17185	07/07/2023	Resonline Pty Ltd	Room Manager Month of June 2023	1		-\$ 84.70
	156277 30/06/2023	Resonline Pty Ltd	Room Manager Month of June 2023	1	\$ 84.70	
EFT17186	07/07/2023	WILLWAY PLUMBING	Upgrade of hot water system at Hyden Recreation Centre	1		-\$ 18,386.50
	4089 16/06/2023	WILLWAY PLUMBING	Upgrade of hot water system at Hyden Recreation Centre	1	\$ 17,671.50	
	04118 30/06/2023	WILLWAY PLUMBING	Upgrade of hot water system at Hyden Recreation Centre	1	\$ 715.00	
EFT17187	07/07/2023	DIRECT ELECTRICAL SERVICES	Replacement Lighting for Pathway between Hyden CRC and Radbourne Drive, Hyden	1		-\$ 11,851.05
	12 26/06/2023	DIRECT ELECTRICAL SERVICES	Replacement Lighting for Pathway between Hyden CRC and Radbourne Drive, Hyden	1	\$ 9,729.50	
	15 28/06/2023	DIRECT ELECTRICAL SERVICES	Replacement Lighting for Karlgarin Entrance Sign	1	\$ 777.48	
	16 29/06/2023	DIRECT ELECTRICAL SERVICES	Purchase and installation of Emergency Lighting at Hyden Golf Club, Purchase and installation of Emergency Lighting at Hyden Tennis Club	1	\$ 1,344.07	
EFT17188	07/07/2023	Play Equipment & Accessories	Commercial seat swing excess of invoice	1		-\$ 82.50
	43085 21/06/2023	Play Equipment & Accessories	Commercial seat swing excess of invoice	1	\$ 82.50	
EFT17189	07/07/2023	Kristo Orma	3 Digital files for Tourism advertisement	1		-\$ 350.00
	7721 28/06/2023	Kristo Orma	3 Digital files for Tourism advertisement	1	\$ 350.00	
EFT17190	07/07/2023	Avon Waste	Waste Disposal Agreement AG001	1		-\$ 19,698.84
	56866 30/06/2023	Avon Waste	Domestic Rubbish, Recycling, KN WTS, HY WTS, Bendering WTS	1	\$ 19,698.84	
EFT17191	07/07/2023	BOC Limited	Medical Oxyegen Cylinders	1		-\$ 58.05
	4034294301 28/06/2023	BOC Limited	Medical Oxyegen Cylinders, accetylene Oxyegen Cylinders	1	\$ 58.05	
EFT17192	07/07/2023	Team Global Express Pty Ltd	State Library	1		-\$ 35.68
	0507- 17/10/2022	Team Global Express Pty Ltd	Book Exchange	1	\$ 16.56	
	0586- 25/06/2023	Team Global Express Pty Ltd	State Library	1	\$ 19.12	
EFT17193	07/07/2023	Eziway Food Stores Kondinin	June 2023	1		-\$ 605.36
	JUNE 23 30/06/2023	Eziway Food Stores Kondinin	office consumables, members of council, caravan park, Events, depot, medical centre, Newspapers	1	\$ 605.36	
EFT17194	07/07/2023	Ilich Hardware & Rural	PO 25704	1		-\$ 12,600.65
	1-01-060428 02/06/2023	Ilich Hardware & Rural	Diesel Pump	1	\$ 6,875.00	
	1-01-060418 30/06/2023	Ilich Hardware & Rural	Depot Consumables, Memorial Garden, Spraying, Garden Consumables, Safety Gear, Depot Operating Consumables, Cleaning Consumables, Pump Consumables, Fence Droppers, Pound kibble	1	\$ 5,725.65	
EFT17195	07/07/2023	Kondinin Hotel	June 2023 Ordinary Council Meeting Catering-Kondinin (14 pax: lunch & dinner)	1		-\$ 550.00
	28422 30/06/2023	Kondinin Hotel	June 2023 Ordinary Council Meeting Catering-Kondinin (14 pax: lunch & dinner)	1	\$ 550.00	
EFT17196	07/07/2023	A & M Nelson	PO 25740	1		-\$ 365.75
	6851 28/06/2023	A & M Nelson	10000 km service - KN55	1	\$ 365.75	
EFT17197	07/07/2023	Recharge-It	Genuine Ricoh IM C6000 Black Toner, Cyan Toner, Magenta Toner & Yellow Toner Cartridges	1		-\$ 1,023.00



**List of Accounts Due & Submitted to Council 01/07/2023 to 31/07/2023**

Chq/EFT/ INV	Date	Name	Description	Bank	Inv Amount	Paid Amount
1619075	29/06/2023	Recharge-It	Genuine Ricoh IM C6000 Black Toner, Cyan Toner, Magenta Toner & Yellow Toner Cartridges	1	\$ 1,023.00	
EFT17198	07/07/2023	Landgate	Rural Uv Reval	1		-\$ 7,448.10
384256	18/05/2023	Landgate	Rural Uv Reval	1	\$ 7,448.10	
EFT17199	07/07/2023	Waveline Hardware	Replacement Washing Machine for Hyden Depot	1		-\$ 938.40
10107763	23/06/2023	Waveline Hardware	MCCANNS ROCK GAS BOTTLES - 2022-2023	1	\$ 50.50	
10107734	23/06/2023	Waveline Hardware	Toilet Seat for McCann's Rock	1	\$ 23.95	
10107733	23/06/2023	Waveline Hardware	Hoses for washing machine at Hyden Depot	1	\$ 35.95	
10107933	30/06/2023	Waveline Hardware	Replacement Washing Machine for Hyden Depot	1	\$ 828.00	
EFT17200	07/07/2023	Wave Rock Caravan Park & Chalets	Electricity & water reimbursements	1		-\$ 427.76
JUN0274	30/06/2023	Wave Rock Caravan Park & Chalets	Electricity 837 units, Water 28 units	1	\$ 427.76	
EFT17201	07/07/2023	Liberty Rural	PO 25736	1		-\$ 6,700.00
F132000342	23/06/2023	Liberty Rural	DIESEL - HYDEN DEPOTS	1	\$ 6,700.00	
EFT17202	07/07/2023	Kondinin Community Resource Centre	Facilitate the Better Beginnings sessions each month from 28 March 2023 - 27 March 2024	1		-\$ 150.59
478166	22/06/2023	Kondinin Community Resource Centre	Facilitate the Better Beginnings sessions each month from 28 March 2023 - 27 March 2024	1	\$ 150.59	
EFT17203	07/07/2023	Best Office Systems	Contract for Copier	1		-\$ 233.48
618292	22/06/2023	Best Office Systems	Printer count BW 1502 Colour 1604	1	\$ 233.48	
EFT17204	07/07/2023	Hyden Community Resource Centre	Hyden Householder: July Shire News 7 pages	1		-\$ 395.00
33741	30/06/2023	Hyden Community Resource Centre	Public notice	1	\$ 95.00	
33741	30/06/2023	Hyden Community Resource Centre	Hyden Householder: July Shire News 7 pages	1	\$ 150.00	
33741	30/06/2023	Hyden Community Resource Centre	Hyden Householder	1	\$ 60.00	
33741	30/06/2023	Hyden Community Resource Centre	Ev planning , RFT Bitumen & Request for quotes and planning proposal	1	\$ 90.00	
EFT17205	07/07/2023	Perfect Computer Solutions Pty Ltd	Fix synergy for Kncco, Fix F drive for Hycdo, Fixed remote desktop for CEO, Fixed knclibrary net. issue, Fixed Leandre computer crashing, setup chambers user on AMC surface pro	1		-\$ 977.50
28092	22/06/2023	Perfect Computer Solutions Pty Ltd	Fix synergy for Kncco, Fix F drive for Hycdo, Fixed remote desktop for CEO, Fixed knclibrary net. issue, Fixed Leandre computer crashing, setup chambers user on AMC surface pro	1	\$ 425.00	
28115	29/06/2023	Perfect Computer Solutions Pty Ltd	Upgrade synergy soft version, Fix Doctors laptop, printer reconnect to doctor laptop, primary sense patch, fixing the kulin printer	1	\$ 552.50	
EFT17206	07/07/2023	WALGA	WALGA Governance Training - 7 August 2023	1		-\$ 1,276.00
5505	28/06/2023	WALGA	WALGA Governance Training:Tory Young- 7 August 2023	1	\$ 638.00	
5504	28/06/2023	WALGA	WALGA Governance Training: Leandre Genis- 7 August 2023	1	\$ 638.00	
EFT17207	07/07/2023	LAKE GRACE COMMUNITY RESOURCE CENTRE	PO 25732	1		-\$ 50.00
11944	28/06/2023	LAKE GRACE COMMUNITY RESOURCE CENTRE	Managment of HC Workshop	1	\$ 50.00	
EFT17208	07/07/2023	Market Creations	Spark Training	1		-\$ 457.00
BK15-5	29/06/2023	Market Creations	2 Hours SPARK CMS Training	1	\$ 457.00	
EFT17209	07/07/2023	Symbion Pharmacy Services Pty Ltd	June Purchases	1		-\$ 152.06
196643783	26/06/2023	Symbion Pharmacy Services Pty Ltd	June Purchases	1	\$ 152.06	
EFT17210	07/07/2023	RURAL TRAFFIC SERVICES	PO 25646	1		-\$ 11,348.51
4407	30/06/2023	RURAL TRAFFIC SERVICES	Traffic Control	1	\$ 11,348.51	
EFT17211	07/07/2023	FEGAN BUILDING SURVEYING	BUILDING SERVICES - 2022 - 2023	1		-\$ 792.00
1012	30/06/2023	FEGAN BUILDING SURVEYING	BUILDING SERVICES - 2022 - 2023	1	\$ 792.00	
EFT17212	07/07/2023	THE AG SHOP	PO 25741	1		-\$ 187.95
SCRD01352	26/06/2023	THE AG SHOP	Returned parts	1	-\$ 74.72	
40647	30/06/2023	THE AG SHOP	Hoses and Hydaliuc assembly	1	\$ 262.67	
EFT17213	07/07/2023	ONSITE RENTAL GROUP	PO 25644	1		-\$ 11,579.02
3692218	30/06/2023	ONSITE RENTAL GROUP	Trailer and Generator	1	\$ 2,041.76	
3692038	30/06/2023	ONSITE RENTAL GROUP	Office and abulstions	1	\$ 9,537.26	

## List of Accounts Due & Submitted to Council 01/07/2023 to 31/07/2023

Chq/EFT/ INV	Date	Name	Description	Bank	Inv Amount	Paid Amount
EFT17214	07/07/2023	MARKETFORCE PTY LTD	Advertising of Tender 1-2023-24 in West Aust newspaper	1		-\$ 1,028.37
48260	26/06/2023	MARKETFORCE PTY LTD	Tender for Wet hire plant	1	\$ 395.03	
48259	26/06/2023	MARKETFORCE PTY LTD	Advertising of Tender 1-2023-24 in West Aust newspaper	1	\$ 633.34	
EFT17215	07/07/2023	BRUCE ROCK ENGINEERING	PO 25738	1		-\$ 208.41
119832	26/06/2023	BRUCE ROCK ENGINEERING	Rollguard	1	\$ 208.41	
EFT17216	07/07/2023	ECOWATER SERVICES	Quarterly service	1		-\$ 662.60
J2646	23/06/2023	ECOWATER SERVICES	Water Testing and maintenacee	1	\$ 275.80	
J2644	23/06/2023	ECOWATER SERVICES	Quarterly service	1	\$ 386.80	
EFT17217	07/07/2023	CARAVAN INDUSTRY ASSOCIATION WA (INC)	W.A Caravan & Camping AD \$595 (Special price, 2/3)	1		-\$ 595.00
755	22/06/2023	CARAVAN INDUSTRY ASSOCIATION WA (INC)	W.A Caravan & Camping AD \$595 (Special price, 2/3)	1	\$ 595.00	
EFT17218	07/07/2023	PERITUS TECHNOLOGY	CALEB WEB OFFICE BASICS & CREDIT CARD TRANSACTION FEE CHARGES - 2022-2023	1		-\$ 74.06
103328	30/06/2023	PERITUS TECHNOLOGY	CALEB WEB OFFICE BASICS & CREDIT CARD TRANSACTION FEE CHARGES - 2022-2023	1	\$ 74.06	
EFT17219	07/07/2023	ID Rent Pty Ltd	PO25640	1		-\$ 5,956.50
9271	29/06/2023	ID Rent Pty Ltd	Multi tyre roller	1	\$ 4,207.50	
9440	30/06/2023	ID Rent Pty Ltd	Track compacy tl8 hire	1	\$ 1,749.00	
EFT17220	07/07/2023	LEE'S EARTHMOVING	PO 25620	1		-\$ 5,182.65
54	29/06/2023	LEE'S EARTHMOVING	3141 cubic metre s gravel	1	\$ 5,182.65	
EFT17221	07/07/2023	WE WILL DO CLEANING SERVICE	Cleaning Contract CN011	1		-\$ 1,842.50
100	26/06/2023	WE WILL DO CLEANING SERVICE	Cleaning Services Hyden 26/6/23 - 2/7/23	1	\$ 1,842.50	
EFT17222	07/07/2023	AFGRI EQUIPMENT AUSTRALIA PTY LTD	PO 25737	1		-\$ 1,554.82
2735419	30/06/2023	AFGRI EQUIPMENT AUSTRALIA PTY LTD	500hr service - KN66 Grader	1	\$ 1,554.82	
EFT17223	07/07/2023	ITR WESTERN AUSTRALIA	PO 25705	1		-\$ 10,032.00
597118	23/05/2023	ITR WESTERN AUSTRALIA	Grader Blades, Grader Blades, Grader Blades	1	\$ 10,032.00	
EFT17224	07/07/2023	CORSIGN	PO 25724	1		-\$ 704.00
76632	28/06/2023	CORSIGN	Sign posts and caps	1	\$ 704.00	
EFT17225	07/07/2023	WA Contract Ranger Services Pty Ltd	RANGER SERVICES - 01/07/2022 - 30/06/2023	1		-\$ 2,851.75
4810	23/06/2023	WA Contract Ranger Services Pty Ltd	RANGER SERVICES - 12/06/23, 14/06/23, 19/06/23, 22/03/23	1	\$ 1,823.25	
4833	29/06/2023	WA Contract Ranger Services Pty Ltd	RANGER SERVICES -26/06/23, 28/06/23	1	\$ 1,028.50	
EFT17226	07/07/2023	WHEATBELT CLEAN	Cleaning Contract CN012	1		-\$ 1,650.00
16597	26/06/2023	WHEATBELT CLEAN	Cleaning Services Kondinin 26/6/23 - 2/7/23	1	\$ 1,650.00	
EFT17227	07/07/2023	STABILISATION TECHNOLOGY PTY LTD	PO 25198	1		-\$ 2,640.00
ST0481	27/06/2023	STABILISATION TECHNOLOGY PTY LTD	Hyden Norseman Rd - Pavment Investigation	1	\$ 2,640.00	
EFT17228	07/07/2023	RONELLE TYSON	Training Accomodation Reimbursement	1		-\$ 485.59
REIMBURSE	24/06/2023	RONELLE TYSON	Training Accomodation Reimbursement	1	\$ 485.59	
EFT17229	07/07/2023	Kheldar Pty Ltd	Book exchange Hyden libraray	1		-\$ 60.00
130973	19/06/2023	Kheldar Pty Ltd	Book exchange Hyden libraray	1	\$ 60.00	
EFT17230	07/07/2023	Narrogin Removals & Storage	CEO relocation from Kondinin to Hyden	1		-\$ 2,780.00
2705	19/06/2023	Narrogin Removals & Storage	CEO relocation from Kondinin to Hyden	1	\$ 2,780.00	
EFT17231	07/07/2023	Strettle Pty Ltd	Local Law reveiw	1		-\$ 220.83
2306KN	30/06/2023	Strettle Pty Ltd	Local Law reveiw	1	\$ 220.83	
EFT17232	07/07/2023	Veris Australia Pty Ltd	PO 25712	1		-\$ 15,576.00
VI077791	29/06/2023	Veris Australia Pty Ltd	Survey of road	1	\$ 15,576.00	
EFT17233	07/07/2023	Lynchfields WA	PO 25734	1		-\$ 4,554.00
8	26/06/2023	Lynchfields WA	Supply and moving of gravel	1	\$ 4,554.00	
EFT17234	07/07/2023	BC Stafford	PO 25753	1		-\$ 6,509.25
45	26/06/2023	BC Stafford	Supply of gravel 3945m3	1	\$ 6,509.25	
EFT17235	10/07/2023	Telstra Limited	TIM & Dongals	1		-\$ 114.33
4915073342	10/07/2023	Telstra Limited	Telstra Intergrated Messaging	1	\$ 88.24	
2955043969	10/07/2023	Telstra Limited	WAVE ROCK TICKET MACHINE DATA PLAN, MOBILES	1	\$ 26.09	
EFT17236	12/07/2023	ERIC CHARLES KRAKOUER	PAYMENT AS PER REQUEST RECIEVED	2		-\$ 1,500.00
T8	11/07/2023	ERIC CHARLES KRAKOUER	PAYMENT AS PER REQUEST RECIEVED	2	\$ 1,500.00	
EFT17237	13/07/2023	Alma Metals Australia Pty Ltd	Rates refund for assessment A2361 LOT E70/05612 TENGRAPH MT	1		-\$ 1,038.72
A2361	13/07/2023	Alma Metals Australia Pty Ltd	Rates refund for assessment A2361 LOT E70/05612 TENGRAPH MT	1	\$ 1,038.72	
EFT17238	13/07/2023	PUBLIC TRUSTEE	Rates refund for assessment A96 60 GRAHAM ST KONDININ 6367	1		-\$ 271.50

**List of Accounts Due & Submitted to Council 01/07/2023 to 31/07/2023**

Chq/EFT/ INV	Date	Name	Description	Bank	Inv Amount	Paid Amount
A96	13/07/2023	PUBLIC TRUSTEE	Rates refund for assessment A96 60 GRAHAM ST KONDININ 6367	1	\$ 271.50	
EFT17239	14/07/2023	Merredin Telephone Services	SECURITY MONITORING OF SECURITY SYSTEM - 2022-2023 june	1		-\$ 35.20
2737	01/07/2023	Merredin Telephone Services	SECURITY MONITORING OF SECURITY SYSTEM - 2022-2023 june	1	\$ 35.20	
EFT17240	14/07/2023	RedFish Technologies Pty Ltd	Yearly Service of CCTV cameras across Shire Property	1		-\$ 6,124.80
4490	01/07/2023	RedFish Technologies Pty Ltd	Yearly Service of CCTV cameras across Shire Property	1	\$ 6,124.80	
EFT17241	14/07/2023	WILLWAY PLUMBING	New water tank and pressure pump at Hyden Golf Club	1		-\$ 8,225.73
4122	03/07/2023	WILLWAY PLUMBING	Upgrade of hot water system at Hyden Recreation Centre	1	\$ 2,417.73	
4123	05/07/2023	WILLWAY PLUMBING	New water tank and pressure pump at Hyden Golf Club	1	\$ 5,808.00	
EFT17242	14/07/2023	KJ & EC de GRUCHY	PO 25454	1		-\$ 1,262.25
36	07/07/2023	KJ & EC de GRUCHY	Gravel 765 Metric cube	1	\$ 1,262.25	
EFT17243	14/07/2023	Australian Taxation Office	Business Activity Statement - June 2023 - Amount Owing to ATO	1		-\$ 56,586.00
BAS/JUNE20 23	14/07/2023	Australian Taxation Office	Gst on Sales, Gst on Purchases, Payroll PAYG, Fringe Benefits Tax (FBT) Instalment, Fuel Rebate Claim, Rounding	1	\$ 56,586.00	
EFT17244	14/07/2023	Australasian Performing Right Association Limited	License Fee 23-24	1		-\$ 364.00
369529	04/07/2023	Australasian Performing Right Association Limited	License Fee 23-24	1	\$ 364.00	
EFT17245	14/07/2023	Team Global Express Pty Ltd	PCS	1		-\$ 15.69
0587	03/07/2023	Team Global Express Pty Ltd	PCS	1	\$ 15.69	
EFT17246	14/07/2023	A & M Nelson	375000km service - KN04	1		-\$ 316.25
6852	05/07/2023	A & M Nelson	375000km service - KN04	1	\$ 316.25	
EFT17247	14/07/2023	Recharge-It	Genuine Brother TN-253 Black, TN-257 Cyan, TN-257 Magenta and TN-257 Yellow Toner Cartridges	1		-\$ 1,250.00
1619103	05/07/2023	Recharge-It	Genuine Brother TN-253 Black, TN-257 Cyan, TN-257 Magenta and TN-257 Yellow Toner Cartridges	1	\$ 1,250.00	
EFT17248	14/07/2023	Landgate	Mining tenements	1		-\$ 169.20
1296394	03/07/2023	Landgate	Mining tenements	1	\$ 169.20	
EFT17249	14/07/2023	Waveline Hardware	PO 25755	1		-\$ 109.50
10107995	03/07/2023	Waveline Hardware	Cleaning Equipment for toilets	1	\$ 81.30	
10107996	03/07/2023	Waveline Hardware	Cleaning Consumables	1	\$ 28.20	
EFT17250	14/07/2023	Kleenheat Gas	Gas Bottle for No. 46 Graham Street house	1		-\$ 23.10
4526810	01/07/2023	Kleenheat Gas	Gas Bottle for No. 46 Graham Street house	1	\$ 23.10	
EFT17251	14/07/2023	Liberty Rural	PO 25743	1		-\$ 23,597.00
F1320000361	04/07/2023	Liberty Rural	DIESEL - KONDININ & HYDEN DEPOTS	1	\$ 23,597.00	
EFT17252	14/07/2023	Perfect Computer Solutions Pty Ltd	Fix ledger search,Fix ESo email, Fix access to commission sharepoint,upload tax patch,Synergy bakcup for rates, update play account	1		-\$ 510.00
28134	06/07/2023	Perfect Computer Solutions Pty Ltd	Fix ledger search,Fix ESo email, Fix access to commission sharepoint,upload tax patch,Synergy bakcup for rates, update play account, Fix printer for medical at hyden	1	\$ 510.00	
EFT17253	14/07/2023	IT Vision	Software license renewal 2023-2024	1		-\$ 43,673.60
38641	01/07/2023	IT Vision	Software license renewal 2023-2024	1	\$ 43,673.60	
EFT17254	14/07/2023	Symbion Pharmacy Services Pty Ltd	July Purchases	1		-\$ 29.98
196827589	03/07/2023	Symbion Pharmacy Services Pty Ltd	July Purchases	1	\$ 29.98	
EFT17255	14/07/2023	Hyden IGA	2x Water bottles	1		-\$ 25.00
67520	06/07/2023	Hyden IGA	2x Water bottles	1	\$ 25.00	
EFT17256	14/07/2023	Sai Global Australia Pty Ltd	Annual Subscription renewal	1		-\$ 3,272.13
1288700	06/07/2023	Sai Global Australia Pty Ltd	Annual Subscription renewal	1	\$ 3,272.13	
EFT17257	14/07/2023	THE AG SHOP	PO 25744	1		-\$ 112.27
40689	04/07/2023	THE AG SHOP	12 pack of grease	1	\$ 112.27	
EFT17258	14/07/2023	LGIS Insurance Broking	Salary Continuance 2023-2024	1		-\$ 6,770.92
062-214327	04/07/2023	LGIS Insurance Broking	Salary Continuance 2023-2024	1	\$ 6,173.20	
062-214325	04/07/2023	LGIS Insurance Broking	Marine Cargo	1	\$ 597.72	
EFT17259	14/07/2023	PROFORM CIVIL PTY LTD	PO 25491	1		-\$ 17,424.00
609	03/07/2023	PROFORM CIVIL PTY LTD	Civil Design	1	\$ 17,424.00	

**List of Accounts Due & Submitted to Council 01/07/2023 to 31/07/2023**

Chq/EFT/ INV	Date	Name	Description	Bank	Inv Amount	Paid Amount
EFT17260	14/07/2023	WE WILL DO CLEANING SERVICE	Cleaning Contract CN011	1		-\$ 2,062.50
03/07-09/07 23-24	03/07/2023	WE WILL DO CLEANING SERVICE	Cleaning Services Hyden 3/07/23 - 9/07/23	1	\$ 2,062.50	
EFT17261	14/07/2023	MINERAL CRUSHING SERVICES (WA) PTY LTD	PO 25727	1		-\$ 13,127.40
2245	07/07/2023	MINERAL CRUSHING SERVICES (WA) PTY LTD	Approx 200 tonne of 14mm aggregate	1	\$ 10,461.00	
2253	10/07/2023	MINERAL CRUSHING SERVICES (WA) PTY LTD	approx 60 tonne of 14mm aggregate	1	\$ 2,666.40	
EFT17262	14/07/2023	WHEATBELT CLEAN	Cleaning Contract CN012	1		-\$ 2,046.00
16603	03/07/2023	WHEATBELT CLEAN	Cleaning Services Kondinin 3/07/23 - 9/07/23	1	\$ 2,046.00	
EFT17263	14/07/2023	THINKPROJECT AUSTRALIA PTY LTD	RAMM TRANSPORT ASSET ANNUAL SUPPORT AND MAINTENANCE FEES FOR THE PERIOD 01/07/23 - 30/06/2024	1		-\$ 9,023.18
RSL19844	01/07/2023	THINKPROJECT AUSTRALIA PTY LTD	RAMM TRANSPORT ASSET ANNUAL SUPPORT AND MAINTENANCE FEES FOR THE PERIOD 01/07/23 - 30/06/2024	1	\$ 9,023.18	
EFT17264	14/07/2023	Rural South Coast RAY WHITE	Rent for CEO Housing in Hyden - 2weeks in advance for the period 15/07/2023 - 28/07/2023.	1		-\$ 800.00
RENT 12/07/2023	12/07/2023	Rural South Coast RAY WHITE	Rent for CEO Housing in Hyden - 2weeks in advance for the period 15/07/2023 - 28/07/2023.	1	\$ 800.00	
EFT17265	14/07/2023	AUSTRALIA POST - GATEWAY	Commisson Kondinin Caravan Park Booking Payments	1		-\$ 13.30
1012541587	07/07/2023	AUSTRALIA POST - GATEWAY	Commisson Kondinin Caravan Park Booking Payments	1	\$ 13.30	
EFT17266	14/07/2023	WM & CL GARDNER	PO 25642	1		-\$ 8,162.00
30	06/07/2023	WM & CL GARDNER	Water Cart Hire 53 Hrs	1	\$ 8,162.00	
EFT17267	14/07/2023	Forpark Australia	PO 25735	1		-\$ 64.90
61379	05/07/2023	Forpark Australia	Plastic Caps x5	1	\$ 64.90	
EFT17268	14/07/2023	Bunbury Keens Truck Driver Training	PO 25732	1		-\$ 2,350.00
202508	10/07/2023	Bunbury Keens Truck Driver Training	HC DL training	1	\$ 2,350.00	
EFT17269	14/07/2023	W A CARAVAN & CAMPING	W.A. Caravan & Camping - Ad MARCH 2023 editoin Vol 24 No 1	1		-\$ 595.00
755	14/07/2023	W A CARAVAN & CAMPING	W.A. Caravan & Camping - Ad MARCH 2023 editoin Vol 24 No 1	1	\$ 595.00	
EFT17270	18/07/2023	Kondinin Social Club	Payroll deductions	1		-\$ 65.00
DEDUCTION	16/07/2023	Kondinin Social Club	Payroll deductions	1	\$ 65.00	
EFT17271	18/07/2023	Australian Services Union	Payroll deductions	1		-\$ 53.00
DEDUCTION	16/07/2023	Australian Services Union	Payroll deductions	1	\$ 53.00	
EFT17272	18/07/2023	Eziway Food Stores Kondinin	Payroll deductions	1		-\$ 105.00
DEDUCTION	16/07/2023	Eziway Food Stores Kondinin	Payroll deductions	1	\$ 105.00	
EFT17273	18/07/2023	Kondinin Trust Fund	Payroll deductions	1		-\$ 1,480.00
DEDUCTION	16/07/2023	Kondinin Trust Fund	Payroll deductions	1	\$ 1,480.00	
EFT17274	18/07/2023	Child Support Agency	Payroll deductions	1		-\$ 640.03
DEDUCTION	16/07/2023	Child Support Agency	Payroll deductions	1	\$ 640.03	
EFT17275	30/06/2023	Perth Reptile Company	Reptile workshop Hyden & Kondinin	1		-2300.00
2022167	06/06/2023	Perth Reptile Company	Reptile workshop Hyden & Kondinin	1	2300.00	
EFT17276	30/06/2023	Kondinin Tyre & Battery Service	PO 25805	1		-750.20
32560	30/06/2023	Kondinin Tyre & Battery Service	Repair tyre and refit, Repair tyre and refit	1	750.20	
EFT17277	30/06/2023	Waveline Hardware	PO 25754	1		-76.95
10107718	22/06/2023	Waveline Hardware	Lopper telescopic lever action	1	76.95	
EFT17278	30/06/2023	Hyden Community Resource Centre	Shire News June issue 2022 - HYden Householder	1		-35.00
32619	03/06/2023	Hyden Community Resource Centre	Shire News June issue 2022, - HYden Householder	1	35.00	
EFT17279	30/06/2023	Australia's Golden Outback	AGO: Gold Annual + Gold Newsletter feature + Gold Social Media Package & Gold Website Feature. 2023/2024	1		-450.00
4106	21/06/2023	Australia's Golden Outback	AGO: Gold Annual + Gold Newsletter feature + Gold Social Media Package & Gold Website Feature. 2023/2024	1	450.00	

**List of Accounts Due & Submitted to Council 01/07/2023 to 31/07/2023**

Chq/EFT/ INV	Date	Name	Description	Bank	Inv Amount	Paid Amount
EFT17280	30/06/2023	Hyden IGA	NAIDOC catering (Please use NAIDOC grant money)	1		-161.90
67447	30/06/2023	Hyden IGA	NAIDOC catering (Please use NAIDOC grant money) gst inc, NAIDOC catering (Please use NAIDOC grant money)	1	161.90	
EFT17281	30/06/2023	THE AG SHOP	PO 25751	1		-2454.51
40174	08/06/2023	THE AG SHOP	Drill bit and extension cord	1	190.18	
40477	22/06/2023	THE AG SHOP	Water Vavle 4",315.87"	1	315.87	
40504	23/06/2023	THE AG SHOP	PVC Hose and frieght	1	1018.53	
40544	26/06/2023	THE AG SHOP	Pump fittings	1	754.06	
40551	26/06/2023	THE AG SHOP	Pump fittings	1	47.18	
40599	28/06/2023	THE AG SHOP	12V Battery 18 ah	1	128.69	
EFT17282	30/06/2023	Talis Consultants	Road Network, Footpath and Drainage Assets Inspection & Valuation Report - 2022/2023	1		-18038.50
29093	30/06/2023	Talis Consultants	Road Network, Footpath and Drainage Assets Inspection & Valuation Report - 2022/2023	1	18038.50	
EFT17283	30/06/2023	SHIRE OF CUBALLING	Organise and Management of Payroll IT Vision Course	1		-1760.00
5976	30/06/2023	SHIRE OF CUBALLING	Organise and Management of Payroll IT Vision Course	1	1760.00	
EFT17284	30/06/2023	DEPARTMENT OF MINES, INDUSTRY REGULATION & SAFETY	June 23 Retuns	1		-257.15
JUNE 23 RETURN	18/07/2023	DEPARTMENT OF MINES, INDUSTRY REGULATION & SAFETY	June 23 Retuns	1	257.15	
EFT17285	30/06/2023	CIVIC LEGAL	Advice on unpaid rates	1		-5034.60
511434	30/06/2023	CIVIC LEGAL	Advice on unpaid rates, Advice on unpaid rates exc gst	1	5034.60	
EFT17286	24/07/2023	Felton Industries Pty Ltd	Replacement of broken bench seating at Kondinin Pavilion	1		-\$ 2,328.04
35451	12/07/2023	Felton Industries Pty Ltd	Replacement of broken bench seating at Kondinin Pavilion	1	\$ 2,328.04	
EFT17287	24/07/2023	COLESTAN ELECTRICS	Fix electrical issues at No. 76 Graham Street	1		-\$ 451.26
259	12/07/2023	COLESTAN ELECTRICS	Fix electrical issues at No. 76 Graham Street	1	\$ 451.26	
EFT17288	24/07/2023	Raw Creative	Design and artwork - Tourism Promotion advert full page and half page artwork + Client alterations	1		-\$ 780.00
3817	01/07/2023	Raw Creative	Design and artwork - Tourism Promotion advert full page and half page artwork +, Client alterations	1	\$ 780.00	
EFT17289	24/07/2023	WILLWAY PLUMBING	Repair burst pipe at Kondinin Country Club	1		-\$ 2,787.95
4128	07/07/2023	WILLWAY PLUMBING	Fix taps at Hyden Rec Centre	1	\$ 397.10	
4138	17/07/2023	WILLWAY PLUMBING	Repair burst pipe at Kondinin Country Club	1	\$ 1,349.70	
4139	17/07/2023	WILLWAY PLUMBING	Fix water pressure issues at Kondinin Pavilion	1	\$ 337.15	
4144	17/07/2023	WILLWAY PLUMBING	Fix gas leak at Hyden Rec Centre BBQ's	1	\$ 704.00	
EFT17290	24/07/2023	TACTILE SYSTEMS	Tactile tape for shared footpath	1		-\$ 232.80
40541	18/07/2023	TACTILE SYSTEMS	Tactile tape for shared footpath	1	\$ 232.80	
EFT17291	24/07/2023	Kondinin Calendar	1.5 pages b&w 6 pages colour July Edition	1		-\$ 350.00
2302	14/07/2023	Kondinin Calendar	1.5 pages b&w 6 pages colour July Edition	1	\$ 350.00	
EFT17292	24/07/2023	CONSTRUCTION TRAINING FUND	CTF Return June	1		-\$ 291.75
188373-M9R7J2	13/07/2023	CONSTRUCTION TRAINING FUND	CTF Return June	1	\$ 291.75	
EFT17293	24/07/2023	Team Global Express Pty Ltd	Corsign	1		-\$ 75.78
0588-	16/07/2023	Team Global Express Pty Ltd	Corsign	1	\$ 75.78	
EFT17294	24/07/2023	Connelly Images	Historical Signage for Minnie Hodgeson mural and Yeerakine Rock Mural	1		-\$ 847.00
M3280	16/07/2023	Connelly Images	Historical Signage for Minnie Hodgeson mural and Yeerakine Rock Mural	1	\$ 847.00	
EFT17295	24/07/2023	K & J Motor Service	Repairs to Bus	1		-\$ 791.28
55091	14/07/2023	K & J Motor Service	Oil for motors	1	\$ 86.99	
54968	14/07/2023	K & J Motor Service	Replacement of fan belt	1	\$ 166.39	
54968	14/07/2023	K & J Motor Service	Repairs to Bus	1	\$ 537.90	
EFT17296	24/07/2023	A & M Nelson	PO 25762	1		-\$ 334.40
6853	07/07/2023	A & M Nelson	30000km service - KN49	1	\$ 334.40	
EFT17297	24/07/2023	Recharge-It	2x Ink Cartridges MCS printer	1		-\$ 83.30
1619153	18/07/2023	Recharge-It	2x Ink Cartridges MCS printer	1	\$ 83.30	
EFT17298	24/07/2023	Telstra Limited	Telstra Intergrated messaging	1		-\$ 3.25
4915073318	02/06/2023	Telstra Limited	TIM System # 0408771029	1	\$ 3.25	
EFT17299	24/07/2023	WesTrac Equipment	PO 25648	1		-\$ 85.43

**List of Accounts Due & Submitted to Council 01/07/2023 to 31/07/2023**

Chq/EFT/ INV	Date	Name	Description	Bank	Inv Amount	Paid Amount
PI8527899	18/07/2023	WesTrac Equipment	Parts order	1	\$ 85.43	
EFT17300	24/07/2023	DOCUMENTARY SERVICES PTY LTD	Purchase of 46 & 50 Federal St KGN Balance due on property	1		-\$ 3,797.59
46 & 50 FED	13/07/2023	DOCUMENTARY SERVICES PTY LTD	Purchase of 46 & 50 Federal St KGN Balance due on property	1	\$ 3,797.59	
EFT17301	24/07/2023	Local Health Authorities Analytical Committee	Analytical Services 23 /24	1		-\$ 396.00
23/24	19/07/2023	Local Health Authorities Analytical Committee	Analytical Services 23, /24	1	\$ 396.00	
EFT17302	24/07/2023	Liberty Rural	PO 25750	1		-\$ 18,874.30
F132000370	12/07/2023	Liberty Rural	DIESEL - KONDININ & HYDEN DEPOTS	1	\$ 6,676.80	
F131000372	17/07/2023	Liberty Rural	DIESEL - KONDININ & HYDEN DEPOTS	1	\$ 12,197.50	
EFT17303	24/07/2023	Perfect Computer Solutions Pty Ltd	Fixed reception PC and bulk document import, fixed best practice on ronelles computer	1		-\$ 170.00
28139	13/07/2023	Perfect Computer Solutions Pty Ltd	Fixed reception PC and bulk document import, fixed best practice on ronelles computer	1	\$ 170.00	
EFT17304	24/07/2023	HERSEY'S SAFETY PTY LTD	PO 25723	1		-\$ 770.00
2171	03/07/2023	HERSEY'S SAFETY PTY LTD	Clear delineators 500x	1	\$ 770.00	
EFT17305	24/07/2023	Symbion Pharmacy Services Pty Ltd	July Purchases	1		-\$ 65.83
197194041	17/07/2023	Symbion Pharmacy Services Pty Ltd	July Purchases	1	\$ 65.83	
EFT17306	24/07/2023	HYDEN GOLF CLUB	Mower Blade Reimbursement	1		-\$ 406.40
13/07/2023	13/07/2023	HYDEN GOLF CLUB	Reimbursement	1	\$ 406.40	
EFT17307	24/07/2023	JOHN PHILLIPS CONSULTING	CEO review July 2023	1		-\$ 2,200.00
317	16/07/2023	JOHN PHILLIPS CONSULTING	CEO review July 2023	1	\$ 2,200.00	
EFT17308	24/07/2023	WE WILL DO CLEANING SERVICE	Cleaning Contract CN011	1		-\$ 2,062.50
23-24 INV2	10/07/2023	WE WILL DO CLEANING SERVICE	Cleaning Services Hyden 10/07/23 - 16/07/23	1	\$ 2,062.50	
EFT17309	24/07/2023	AFGRI EQUIPMENT AUSTRALIA PTY LTD	PO 25767	1		-\$ 1,749.00
2739531	18/07/2023	AFGRI EQUIPMENT AUSTRALIA PTY LTD	Change out shifter	1	\$ 1,749.00	
EFT17310	24/07/2023	MINERAL CRUSHING SERVICES (WA) PTY LTD	PO 25727	1		-\$ 5,205.20
2256	13/07/2023	MINERAL CRUSHING SERVICES (WA) PTY LTD	Approx. 60 tonne of 7mm & 60 tonne of 14mm aggregatA	1	\$ 5,205.20	
EFT17311	24/07/2023	KONDININ ROADHOUSE MOTEL	Prepayment arrangement for fuel	1		-\$ 2,000.00
JULY 23	19/07/2023	KONDININ ROADHOUSE MOTEL	Prepayment arrangement for fuel	1	\$ 2,000.00	
EFT17312	24/07/2023	WA Contract Ranger Services Pty Ltd	Ranger Services 2023-2024	1		-\$ 1,870.00
4869	15/07/2023	WA Contract Ranger Services Pty Ltd	Ranger Services 5/07/23, 10/07/23, 14/7/23	1	\$ 1,870.00	
EFT17313	24/07/2023	GARDNERS COMPLETE EARTHMOVING	4x days Water cartage	1		-\$ 9,196.00
1455	10/07/2023	GARDNERS COMPLETE EARTHMOVING	4x days Water cartage	1	\$ 9,196.00	
EFT17314	24/07/2023	WHEATBELT CLEAN	Cleaning Contract CN012	1		-\$ 1,881.00
16610	10/07/2023	WHEATBELT CLEAN	Cleaning Services Kondinin 10/07/23 - 16/07/23	1	\$ 1,881.00	
EFT17315	24/07/2023	COMPLETE OFFICE SUPPLIES PTY LTD	Stationery Order	1		-\$ 648.11
12209169	13/07/2023	COMPLETE OFFICE SUPPLIES PTY LTD	Stationery Order	1	\$ 648.11	
EFT17316	24/07/2023	Quest Innaloo Quest Apartments	Licensing Training: Danielle Peebles Accommodation from 23/07/2023 to 29/07/2023 & Vechile parking	1		-\$ 1,116.00
822610	15/07/2023	Quest Innaloo Quest Apartments	Licensing Training: Danielle Peebles Accommodation from 23/07/2023 to 29/07/2023 & Vechile parking	1	\$ 1,116.00	
EFT17317	24/07/2023	KEY CIVIL PTY LTD	Day Rate - Drainage for Hyden Norseman Road Construction - \$8,500 per day plus gst Includes all plant, machinery, labour etc	1		-\$ 183,305.54
125	07/07/2023	KEY CIVIL PTY LTD	Day Rate - Drainage for Hyden Norseman Road Construction - \$8,500 per day plus gst, Includes all plant, machinery, labour etc	1	\$ 178,148.96	

**List of Accounts Due & Submitted to Council 01/07/2023 to 31/07/2023**

Chq/EFT/ INV	Date	Name	Description	Bank	Inv Amount	Paid Amount
126	14/07/2023	KEY CIVIL PTY LTD	4x Lengths of storm pro pipe & frieght to hy-norseman rd	1	\$ 5,156.58	
EFT17318	24/07/2023	Truck Centre WA Pty Ltd	PO 25806	1		-\$ 201.45
2239161	18/07/2023	Truck Centre WA Pty Ltd	Warranty Service	1	\$ 49.82	
2239158	19/07/2023	Truck Centre WA Pty Ltd	Warranty Service	1	\$ 151.63	
EFT17319	26/07/2023	THOMAS MULCAHY	SITTING FEES- JULY 2023	1		-\$ 450.00
SITFEE	25/07/2023	THOMAS MULCAHY	SITTING FEES- JULY 2023	1	\$ 450.00	
EFT17320	26/07/2023	KERRIE LORRAINE GREEN	SITTING FEES- JULY 2023	1		-\$ 503.60
SITFEE	25/07/2023	KERRIE LORRAINE GREEN	SITTING FEES- JULY 2023, TRAVELLING FEES- JULY 2023	1	\$ 503.60	
EFT17321	26/07/2023	PAUL SEIMON GREEN	SITTING FEES- JULY 2023	1		-\$ 350.00
SITFEE	25/07/2023	PAUL SEIMON GREEN	SITTING FEES- JULY 2023	1	\$ 350.00	
EFT17322	26/07/2023	MURRAY JAMES	SITTING FEES- JULY 2023	1		-\$ 674.64
SITFEE	25/07/2023	MURRAY JAMES	SITTING FEES- JULY 2023, TRAVELLING FEES- JULY 2023	1	\$ 674.64	
EFT17323	26/07/2023	RICHARD KENT MOURITZ	SITTING FEES- JULY 2023	1		-\$ 733.60
SITFEE	25/07/2023	RICHARD KENT MOURITZ	SITTING FEES- JULY 2023, TRAVELLING FEES- JULY 2023	1	\$ 733.60	
EFT17324	26/07/2023	DARREN LYNDSAY POOL	SITTING FEES- JULY 2023	1		-\$ 565.20
SITFEE	25/07/2023	DARREN LYNDSAY POOL	SITTING FEES- JULY 2023, TRAVELLING FEES- JULY 2023	1	\$ 565.20	
EFT17325	26/07/2023	BRUCE BROWNING	SITTING FEES- JULY 2023	1		-\$ 764.88
SITFEE	25/07/2023	BRUCE BROWNING	SITTING FEES- JULY 2023, TRAVELLING FEES- JULY 2023	1	\$ 764.88	
EFT17326	26/07/2023	Beverley Gangell	SITTING FEES- JULY 2023	1		-\$ 350.00
SITFEE	25/07/2023	Beverley Gangell	SITTING FEES- JULY 2023	1	\$ 350.00	
EFT17327	26/07/2023	BC and CA Smith	SITTING FEES- JULY 2023	1		-\$ 565.20
SITFEE	25/07/2023	BC and CA Smith	SITTING FEES- JULY 2023, TRAVELLING FEES- JULY 2023	1	\$ 565.20	
EFT17328	31/07/2023	WILLWAY PLUMBING	Replacement and installation of septic tank lids at Hyden Depot	1		-\$ 3,695.01
4147	25/07/2023	WILLWAY PLUMBING	Replacement and installation of septic tank lids at Hyden Depot	1	\$ 1,563.76	
4154	25/07/2023	WILLWAY PLUMBING	Fix hot water system at shire house No. 84 Graham Street, Kondinin	1	\$ 929.50	
4153	25/07/2023	WILLWAY PLUMBING	Fix burst pipe at shire house 51 Jones Street, Kondinin	1	\$ 815.65	
4152	25/07/2023	WILLWAY PLUMBING	Fix burst pipe at hyden day care	1	\$ 386.10	
EFT17329	31/07/2023	Hyden Steel Fabricators	Cage for the gas bottles at the Hyden Pavilion	1		-\$ 2,239.91
1555	22/07/2023	Hyden Steel Fabricators	Cage for the gas bottles at the Hyden Pavilion	1	\$ 2,239.91	
EFT17330	31/07/2023	Telstra Limited	PHONE & INTERNET USAGE KONDININ & HYDEN	1		-\$ 2,107.27
1214778000	27/07/2023	Telstra Limited	PHONE & INTERNET USAGE KONDININ & HYDEN	1	\$ 2,107.27	
EFT17331	31/07/2023	Waveline Hardware	2 Gas Bootles 45 kg	1		-\$ 440.50
10108278	13/07/2023	Waveline Hardware	McCanns Rock Bottles 23/24	1	\$ 50.50	
10108283	14/07/2023	Waveline Hardware	2 Gas Bootles 45 kg	1	\$ 390.00	
EFT17332	31/07/2023	LGISWA	Insurance 23/24 Payment 1	1		-\$ 148,593.73
100-154832-	04/07/2023	LGISWA	Property insurance 23/24 Payment 1	1	\$ 58,864.60	
100-154832-	04/07/2023	LGISWA	Motor Vehcile Insurance 23/24 Payment 1	1	\$ 14,793.70	
100-154832-01	04/07/2023	LGISWA	Workcare, Liability, Bushfire, Crime & Cyber, Voluntary, Management, Travel	1	\$ 77,135.43	
CREDIT	25/07/2023	LGISWA	Credit for motor vehcile due to invoice incorrect	1	-\$ 2,200.00	
EFT17333	31/07/2023	Liberty Rural	DIESEL - KONDININ & HYDEN DEPOTS	1		-\$ 10,843.80
F1320000380	24/07/2023	Liberty Rural	DIESEL - KONDININ & HYDEN DEPOTS	1	\$ 10,843.80	
EFT17334	31/07/2023	Best Office Systems	B&W 3093 Colour 2567	1		-\$ 382.84
619553	24/07/2023	Best Office Systems	B&W 3093 Colour 2567	1	\$ 382.84	
EFT17335	31/07/2023	Waveline Tyres	Tyre repair kit	1		-\$ 330.00
48904	01/06/2023	Waveline Tyres	Battery for BBQ at McCanns Rock	1	\$ 110.00	
48708	06/06/2023	Waveline Tyres	Tyre repair kit	1	\$ 220.00	
EFT17336	31/07/2023	Dr Alain Mackie T/A Weerakoon Pty Ltd	DOCTOR'S SERVICES - KONDININ MEDICAL PRACTICE 11.5 Days	1		-\$ 15,180.00
942	26/07/2023	Dr Alain Mackie T/A Weerakoon Pty Ltd	DOCTOR'S SERVICES - KONDININ MEDICAL PRACTICE 11.5 Days	1	\$ 15,180.00	
EFT17337	31/07/2023	Merredin Toyota	PURCHASE PRADO DSL WGN AT GXL 4277430005 GLACIER WHITE AUTOMATIC	1		-\$ 21,855.96

**List of Accounts Due & Submitted to Council 01/07/2023 to 31/07/2023**

Chq/EFT/ INV	Date	Name	Description	Bank	Inv Amount	Paid Amount
RI11100247	26/07/2023	Merredin Toyota	PURCHASE PRADO DSL WGN AT GXL 4277430005 GLACIER WHITE AUTOMATIC, REGISTRATION TOYOTA PRADO (12 MONTHS REGISTRATION), LESS: TRADE (0KN) PRADO DSL WGN AT GXL 4277430 005	1	\$ 8,427.98	
RI1110246	26/07/2023	Merredin Toyota	PURCHASE TOYOTA PRADO DSL WGN AT GXL GLACIER WHITE AUTOMATIC, REGISTRATION TOYOTA PRADO (12 MONTH REGISTRATION), LESS: TRADE (0KN CHANGED PLATE TO 1HFP962)) PRADO DSL WGN - MOW	1	\$ 13,427.98	
EFT17338	31/07/2023	FEGAN BUILDING SURVEYING	Building Services 23/24	1		-\$ 792.00
1018	15/07/2023	FEGAN BUILDING SURVEYING	Building Services 23/24	1	\$ 792.00	
EFT17339	31/07/2023	HAVE-A-GO NEWS	Shire advertismnt - Have a go news	1		-\$ 1,736.61
60651	07/07/2023	HAVE-A-GO NEWS	Shire advertismnt - Have a go news	1	\$ 1,736.61	
EFT17340	31/07/2023	WE WILL DO CLEANING	Cleaning Contract CN011	1		-\$ 1,787.50
170723	17/07/2023	WE WILL DO CLEANING	Cleaning Services Hyden	1	\$ 1,787.50	
EFT17341	31/07/2023	WHEATBELT CLEAN	Cleaning Contract CN012	1		-\$ 1,336.50
16612	17/07/2023	WHEATBELT CLEAN	Cleaning Services Kondinin	1	\$ 1,336.50	
EFT17342	31/07/2023	Glenora Auto Services	Work on vehicle	1		-\$ 13,258.79
168	20/07/2023	Glenora Auto Services	Repairs: Replace Springs/Bushes, Shock Accessories... wheel bearings - kn89	1	\$ 2,073.76	
169	21/07/2023	Glenora Auto Services	Work on vehicle - KN57	1	\$ 6,698.13	
170	21/07/2023	Glenora Auto Services	190000 KM SERVICE - KN89	1	\$ 4,486.90	
EFT17343	31/07/2023	Rural South Coast RAY	CEO housing Rent 29/07/2023-11/08/2023	1		-\$ 800.00
CEO RENT	31/07/2023	Rural South Coast RAY	CEO housing Rent 29/07/2023-11/08/2023	1	\$ 800.00	
19332	04/07/2023	Kondinin Shire	Payroll deductions	1		-\$ 750.00
DEDUCTION	02/07/2023	Kondinin Shire	Payroll deductions	1	\$ 750.00	
19333	07/07/2023	Water Corporation	License over Reserve 10715	1		-\$ 569.33
L1441	16/06/2023	Water Corporation	License over Reserve 10715	1	\$ 569.33	
19334	18/07/2023	Kondinin Shire	Payroll deductions	1		-\$ 750.00
DEDUCTION	16/07/2023	Kondinin Shire	Payroll deductions	1	\$ 750.00	
19335	30/06/2023	Hyden Tourist Development Company	COMMISSION May 2023	1		-\$ 2,497.83
MAY 23	30/06/2023	Hyden Tourist Development Company	COMMISSION May 2023	1	\$ 2,497.83	
19336	24/07/2023	Synergy	KONDININ ELECTRICITY BILLS: MAY-JUNE 2023	1		-\$ 17,913.40
KONDININ E	17/07/2023	Synergy	KONDININ ELECTRICITY BILLS	1	\$ 8,548.73	
HYDEN ELEC	17/07/2023	Synergy	HYDEN ELEC	1	\$ 3,070.34	
BORES	17/07/2023	Synergy	BORES &MISC	1	\$ 6,294.33	
19337	24/07/2023	Water Corporation	HYDEN KARLGARIN WATER	1		-\$ 51.30
HYDEN/KARL	17/07/2023	Water Corporation	9007773189 - HYDEN HALL Rest Rooms LYNCH ST	1	\$ 51.30	
19338	31/07/2023	Hyden Tourist Development Company	COMMISSION June 2023	1		-\$ 1,184.87
JUNE 23	26/07/2023	Hyden Tourist Development Company	COMMISSION June 2023	1	\$ 1,184.87	
19339	31/07/2023	Kondinin Shire	Fleet Licensing 12 Months	1		-\$ 9,673.40
011108339269	27/07/2023	Kondinin Shire	Fleet Licensing 12 Months	1	\$ 9,673.40	
DD20161.1	03/07/2023	Transport	HYDEN LICENSING	1		-\$ 91.00
HYL 3/7/23	03/07/2023	Transport	HYDEN LICENSING	1	\$ 91.00	
DD20170.1	04/07/2023	Transport	HYDEN LICENSING	1		-\$ 651.75
HYL 4-7-23	04/07/2023	Transport	HYDEN LICENSING	1	\$ 651.75	
DD20175.1	05/07/2023	Transport	HYDEN LICENSING	1		-\$ 1,061.20
05/07/23	05/07/2023	Transport	HYDEN LICENSING	1	\$ 1,061.20	
DD20179.1	06/07/2023	Transport	HYDEN LICENSING	1		-\$ 1,140.30
HYL 6/7/23	06/07/2023	Transport	HYDEN LICENSING	1	\$ 1,140.30	
DD20182.1	07/07/2023	Transport	HYDEN LICENSING	1		-\$ 8,083.90
HYL 7-7-23	07/07/2023	Transport	HYDEN LICENSING	1	\$ 8,083.90	
DD20190.1	10/07/2023	Transport	HYDEN LICENSING	1		-\$ 159.90
HYL 10-7-23	10/07/2023	Transport	HYDEN LICENSING	1	\$ 159.90	
DD20193.1	11/07/2023	Transport	HYDEN LICENSING	1		-\$ 60.80
HYL	11/07/2023	Transport	HYDEN LICENSING	1	\$ 60.80	
DD20199.1	12/07/2023	Transport	HYDEN LICENSING	1		-\$ 100.00
12/07/23	12/07/2023	Transport	HYDEN LICENSING	1	\$ 100.00	
DD20208.1	13/07/2023	Transport	HYDEN LICENSING	1		-\$ 3,403.45
13/07/23	13/07/2023	Transport	HYDEN LICENSING	1	\$ 3,403.45	



**List of Accounts Due & Submitted to Council 01/07/2023 to 31/07/2023**

Chq/EFT/ INV	Date	Name	Description	Bank	Inv Amount	Paid Amount
DD20223.1	17/07/2023	Transport	HYDEN LICENSING	1		-\$ 783.45
17/07/2023	17/07/2023	Transport	HYDEN LICENSING	1	\$ 783.45	
DD20233.1	18/07/2023	Transport	HYDEN LICENSING	1		-\$ 1,385.95
18/07/23	18/07/2023	Transport	HYDEN LICENSING	1	\$ 1,385.95	
DD20237.1	19/07/2023	Transport	HYDEN LICENSING	1		-\$ 577.95
19/07/23	19/07/2023	Transport	HYDEN LICENSING	1	\$ 577.95	
DD20239.1	20/07/2023	Transport	HYDEN LICENSING	1		-\$ 18.90
20/07/2023	20/07/2023	Transport	HYDEN LICENSING	1	\$ 18.90	
DD20243.1	24/07/2023	Transport	HYDEN LICENSING	1		-\$ 775.60
HYL 24-7-23	24/07/2023	Transport	HYDEN LICENSING	1	\$ 775.60	
DD20251.1	25/07/2023	Transport	HYDEN LICENSING	1		-\$ 187.25
HYL 25-7-23	25/07/2023	Transport	HYDEN LICENSING	1	\$ 187.25	
DD20257.1	26/07/2023	Transport	HYDEN LICENSING	1		-\$ 2,577.15
26/07/23	26/07/2023	Transport	HYDEN LICENSING	1	\$ 2,577.15	
DD20264.1	27/07/2023	Transport	HYDEN LICENSING	1		-\$ 1,344.70
27/07/2023	27/07/2023	Transport	HYDEN LICENSING	1	\$ 1,344.70	
DD20268.1	28/07/2023	Transport	HYDEN LICENSING	1		-\$ 945.55
28/07/23	28/07/2023	Transport	HYDEN LICENSING	1	\$ 945.55	
DD20277.1	31/07/2023	Transport	HYDEN LICENSING	1		-\$ 1,477.15
31/7/2023HYD	31/07/2023	Transport	HYDEN LICENSING	1	\$ 1,477.15	
DD20173.1	05/07/2023	Transport	Kondinin licensing	1		-\$ 253.40
KND5/7/2023	05/07/2023	Transport	Kondinin licensing	1	\$ 253.40	
DD20177.1	06/07/2023	Transport	Kondinin licensing	1		-\$ 92.75
KND6/7/2023	06/07/2023	Transport	Kondinin licensing	1	\$ 92.75	
DD20183.1	07/07/2023	Transport	Kondinin licensing	1		-\$ 275.80
KND7/7/2023	07/07/2023	Transport	Kondinin licensing	1	\$ 275.80	
DD20195.1	11/07/2023	Transport	Kondinin licensing	1		-\$ 799.35
KND11/7/202	11/07/2023	Transport	Kondinin licensing	1	\$ 799.35	
DD20201.1	12/07/2023	Transport	Kondinin licensing	1		-\$ 772.15
KND12/7/202	12/07/2023	Transport	Kondinin licensing	1	\$ 772.15	
DD20204.1	13/07/2023	Transport	Kondinin licensing	1		-\$ 14,029.55
KND13/7/202	13/07/2023	Transport	Kondinin licensing	1	\$ 14,029.55	
DD20214.1	14/07/2023	Transport	Kondinin licensing	1		-\$ 611.85
KND14/7/202	14/07/2023	Transport	Kondinin licensing	1	\$ 611.85	
DD20221.1	17/07/2023	Transport	Kondinin licensing	1		-\$ 839.65
KND17/7/202	17/07/2023	Transport	Kondinin licensing	1	\$ 839.65	
DD20231.1	18/07/2023	Transport	Kondinin licensing	1		-\$ 2,597.60
KND18/7/202	18/07/2023	Transport	Kondinin licensing	1	\$ 2,597.60	
DD20235.1	19/07/2023	Transport	Kondinin licensing	1		-\$ 92.10
KND19/7/202	19/07/2023	Transport	Kondinin licensing	1	\$ 92.10	
DD20253.1	25/07/2023	Transport	Kondinin licensing	1		-\$ 30.40
25/07/2023	25/07/2023	Transport	Kondinin licensing	1	\$ 30.40	
DD20259.1	26/07/2023	Transport	Kondinin licensing	1		-\$ 570.85
26/07/2023	26/07/2023	Transport	Kondinin licensing	1	\$ 570.85	
DD20266.1	27/07/2023	Transport	Kondinin licensing	1		-\$ 50.00
KND	27/07/2023	Transport	Kondinin licensing	1	\$ 50.00	
DD20270.1	28/07/2023	Transport	Kondinin licensing	1		-\$ 50.00
KNDLIC28/0	28/07/2023	Transport	Kondinin licensing	1	\$ 50.00	
DD20281.1	31/07/2023	Transport	Kondinin Licensing	1		-\$ 9,673.40
KND31/7/2023	31/07/2023	Transport	Kondinin Licensing	1	\$ 9,673.40	
DD20164.2	03/07/2023	National Australia Bank	Corporate credit card charges for the month of June 2023	1		-\$ 3,882.80
ceo's cc	03/07/2023	National Australia Bank	CEO' Credit card charges: Plate change-Prime Mover KN77 \$61.00, MDL renewal-RLockyer \$46.85, License Prime Mover KN58 \$37.00, Building Permit-Hyden Pavilion \$171.65, LPO Verification check-CEO&Shire Pres \$98.00, monthly card fee #9.00		\$ 423.50	
mcs cc	03/07/2023	National Australia Bank	MCS Credit Card charges: Truck licenses-KN62 & KN77 = \$850.40, Registry-Melbourne - Business Name \$189.00, DL renewal-D. Symcox \$46.85, efax service-Medical Centre \$11.33, KN04 fuel \$62.82, monthly card fee \$9.00		\$ 1,169.40	
mow's cc	03/07/2023	National Australia Bank	MOW's Credit card charges: Monthly card fee		\$ 9.00	
mpa's cc	03/07/2023	National Australia Bank	MPA's Credit card charges: Kondinin Caravan Park Supplies \$1,241.16, Play Equipment-Trembath Park \$1,030.74, monthly card fee \$9.00	1	\$ 2,280.90	

## List of Accounts Due & Submitted to Council 01/07/2023 to 31/07/2023

Chq/EFT/ INV	Date	Name	Description	Bank	Inv Amount	Paid Amount
DD20164.1	01/07/2023	Westnet Pty Ltd	Internet Services	1		-\$ 398.85
221162653 - JUL 23	17/06/2023	Westnet Pty Ltd	konshire3 - Kondinin Depot internet service, konshire4 - Hyden Pool service, konshire5 - Hyden Doctor's Surgery, HOSTING - 31/05/23 - 31/05/2024	1	\$ 398.85	
DD20166.1	02/07/2023	WA Local Government Superannuation Plan	Payroll deductions	1		-\$ 8,151.61
SUPER	02/07/2023	WA Local Government Superannuation Plan	Superannuation contributions	1	\$ 6,901.99	
DEDUCTION	02/07/2023	WA Local Government Superannuation Plan	Payroll deductions	1	\$ 267.98	
DEDUCTION	02/07/2023	WA Local Government Superannuation Plan	Payroll deductions	1	\$ 20.00	
DEDUCTION	02/07/2023	WA Local Government Superannuation Plan	Payroll deductions	1	\$ 65.24	
DEDUCTION	02/07/2023	WA Local Government Superannuation Plan	Payroll deductions	1	\$ 361.57	
DEDUCTION	02/07/2023	WA Local Government Superannuation Plan	Payroll deductions	1	\$ 121.15	
DEDUCTION	02/07/2023	WA Local Government Superannuation Plan	Payroll deductions	1	\$ 200.00	
DEDUCTION	02/07/2023	WA Local Government Superannuation Plan	Payroll deductions	1	\$ 213.68	
DD20166.2	02/07/2023	cBus Super Administration	Superannuation contributions	1		-\$ 256.66
SUPER	02/07/2023	cBus Super Administration	Superannuation contributions	1	\$ 256.66	
DD20166.3	02/07/2023	Prime Super	Superannuation contributions	1		-\$ 410.29
DEDUCTION	02/07/2023	Prime Super	Payroll deductions	1	\$ 29.50	
SUPER	02/07/2023	Prime Super	Superannuation contributions	1	\$ 380.79	
DD20166.4	02/07/2023	YourChoice Super	Superannuation contributions	1		-\$ 207.90
SUPER	02/07/2023	YourChoice Super	Superannuation contributions	1	\$ 207.90	
DD20166.5	02/07/2023	Host Plus	Superannuation contributions	1		-\$ 576.30
SUPER	02/07/2023	Host Plus	Superannuation contributions	1	\$ 576.30	
DD20166.6	02/07/2023	Australian Super	Superannuation contributions	1		-\$ 1,076.00
SUPER	02/07/2023	Australian Super	Superannuation contributions	1	\$ 1,076.00	
DD20166.7	02/07/2023	Q SUPER	Superannuation contributions	1		-\$ 189.99
SUPER	02/07/2023	Q SUPER	Superannuation contributions	1	\$ 189.99	
DD20166.8	02/07/2023	REST Superannuation	Superannuation contributions	1		-\$ 150.74
SUPER	02/07/2023	REST Superannuation	Superannuation contributions	1	\$ 150.74	
DD20166.9	02/07/2023	MLC Nominees Pty Ltd	Superannuation contributions	1		-\$ 227.24
SUPER	02/07/2023	MLC Nominees Pty Ltd	Superannuation contributions	1	\$ 227.24	
DD20207.1	14/07/2023	Western Australian Treasury Corporation	Loan No. 136 Repayment - Kondinin Pool Redevelopment	1		-\$ 19,071.04
136	14/07/2023	Western Australian Treasury Corporation	Loan No. 136 Repayment - Kondinin Pool Redevelopment	1	\$ 19,071.04	
DD20225.1	17/07/2023	HotDoc ONLINE PTY LTD	MONTHLY ONLINE BOOKING FEE - JULY 2023	1		-\$ 178.20
JUNE 2023	03/07/2023	HotDoc ONLINE PTY LTD	MONTHLY ONLINE BOOKING FEE - JULY 2023	1	\$ 178.20	
DD20228.1	16/07/2023	WA Local Government Superannuation Plan	Payroll deductions	1		-\$ 9,067.23
SUPER	16/07/2023	WA Local Government Superannuation Plan	Superannuation contributions	1	\$ 7,633.51	
DEDUCTION	16/07/2023	WA Local Government Superannuation Plan	Payroll deductions	1	\$ 282.45	
DEDUCTION	16/07/2023	WA Local Government Superannuation Plan	Payroll deductions	1	\$ 20.00	
DEDUCTION	16/07/2023	WA Local Government Superannuation Plan	Payroll deductions	1	\$ 72.71	
DEDUCTION	16/07/2023	WA Local Government Superannuation Plan	Payroll deductions	1	\$ 300.00	
DEDUCTION	16/07/2023	WA Local Government	Payroll deductions	1	\$ 393.09	
DEDUCTION	16/07/2023	WA Local Government	Payroll deductions	1	\$ 139.40	
DEDUCTION	16/07/2023	WA Local Government	Payroll deductions	1	\$ 226.07	
DD20228.2	16/07/2023	cBus Super Administration	Superannuation contributions	1		-\$ 271.54
SUPER	16/07/2023	cBus Super Administration	Superannuation contributions	1	\$ 271.54	
DD20228.3	16/07/2023	YourChoice Super	Superannuation contributions	1		-\$ 160.13
SUPER	16/07/2023	YourChoice Super	Superannuation contributions	1	\$ 160.13	
DD20228.4	16/07/2023	Prime Super	Superannuation contributions	1		-\$ 493.02
SUPER	16/07/2023	Prime Super	Superannuation contributions	1	\$ 493.02	
DD20228.5	16/07/2023	Host Plus	Superannuation contributions	1		-\$ 611.27
SUPER	16/07/2023	Host Plus	Superannuation contributions	1	\$ 611.27	

**List of Accounts Due & Submitted to Council 01/07/2023 to 31/07/2023**

Chq/EFT/ INV	Date	Name	Description	Bank	Inv Amount	Paid Amount
DD20228.6 SUPER	16/07/2023	Australian Super	Superannuation contributions	1		-\$ 1,134.00
	16/07/2023	Australian Super	Superannuation contributions	1	\$ 1,134.00	
DD20228.7 SUPER	16/07/2023	Q SUPER	Superannuation contributions	1		-\$ 200.06
	16/07/2023	Q SUPER	Superannuation contributions	1	\$ 200.06	
DD20228.8 SUPER	16/07/2023	REST Superannuation	Superannuation contributions	1		-\$ 152.41
	16/07/2023	REST Superannuation	Superannuation contributions	1	\$ 152.41	
DD20228.9 SUPER	16/07/2023	MLC Nominees Pty Ltd	Superannuation contributions	1		-\$ 189.51
	16/07/2023	MLC Nominees Pty Ltd	Superannuation contributions	1	\$ 189.51	
DD20245.1	24/07/2023	Australia Post	POSTAGE - JUNE 2023 - KONDININ, HYDEN & MEDICAL CENTRE OFFICES	1		-\$ 123.13
1012526848	03/07/2023	Australia Post	POSTAGE - JUNE 2023 - KONDININ, HYDEN & MEDICAL CENTRE OFFICES	1	\$ 123.13	
DD20247.1	24/07/2023	Western Australian Treasury Corporation	GOVERNMENT GUARANTEE FEES	1		-\$ 8,390.46
GOVT GUAR	24/07/2023	Western Australian Treasury Corporation	GOVERNMENT GUARANTEE FEES	1	\$ 8,390.46	
DD20166.10 SUPER	02/07/2023	MERCER SMART SUPER	Superannuation contributions	1		-\$ 102.42
	02/07/2023	MERCER SMART SUPER	Superannuation contributions	1	\$ 102.42	
DD20228.10 SUPER	16/07/2023	MERCER SMART SUPER	Superannuation contributions	1		-\$ 98.21
	16/07/2023	MERCER SMART SUPER	Superannuation contributions	1	\$ 98.21	
DD20164.3	03/07/2023	BankWest	FDMSA FEE - KONDININB EFTPOS - 1704	1		-\$ 734.12
FDMSA FEE -	03/07/2023	BankWest	FDMSA FEES - HYDEN EFTPOS - 1712	1	\$ 513.59	
FDMSA -	03/07/2023	BankWest	FDMSA FEE - KONDININB EFTPOS - 1704	1	\$ 220.53	
DD20282.1	31/07/2023	BankWest	AKF ACCOUNT FEES - MUNICIPAL - JULY 2023	1		-\$ 255.47
AKF FEES -	31/07/2023	BankWest	AKF ACCOUNT FEES - MUNICIPAL - JULY 2023	1	\$ 10.00	
MERFEES - JULY2023	31/07/2023	BankWest	MERCHANT FEES - EFTPOS - KONDININ & HYDEN - JULY 2023	1	\$ 245.47	
DD20164.4	03/07/2023	TYRO	TYRO FEES - JUNE 2023	1		-\$ 117.10
JUNE 23	03/07/2023	TYRO	TYRO FEES - JUNE 2023	1	\$ 117.10	
DD20216.1	14/07/2023	TYRO	HYDEN POOL - TYRO FEES - JULY 2023	1		-\$ 42.90
HYPOOL	14/07/2023	TYRO	HYDEN POOL - TYRO FEES - JULY 2023	1	\$ 42.90	
DD20282.2	31/07/2023	National Australia Bank	ACCOUNT FEES AKF - JULY 2023	1		-\$ 10.00
AKF -	31/07/2023	National Australia Bank	ACCOUNT FEES AKF - JULY 2023	1	\$ 10.00	
PAY	02/07/2023	Payroll Direct	Payroll Direct Debit Of Net Pays	1		-\$ 62,707.22
PAY	02/07/2023	Payroll Direct	Payroll Direct Debit Of Net Pays	1	\$ 62,707.22	
PAY	16/07/2023	Payroll Direct	Payroll Direct Debit Of Net Pays	1		-\$ 69,284.11
PAY	16/07/2023	Payroll Direct	Payroll Direct Debit Of Net Pays	1	\$ 69,284.11	
<b>Total</b>						<b>-\$ 1,188,208.92</b>

## 9.4.1 Minutes from Meeting



# Visitor's Centre Working Group Committee

## Meeting Minutes

**Date:** Thursday 20<sup>th</sup> July 2023

**Meeting:** 9.00am

**Venue:** Hyden CRC

**Attendees:** Brian Mayfield, Monique Brown, David Burton, Michael Ward, Josh Whitwell, Catherine Mayfield, Davina Biglin, Kirstie Pool (CDO Shire), Stephanie Whitwell, Kerry Green, Paul Green, Gerard Lynch, Tyron Utley (arrive 9:21am)

**Meeting Chair:** Brian Mayfield

**Minutes By:** Stephanie Whitwell

Item No.	AGENDA	OWNER	ACTION ARISING																					
	<b>FORMALITIES</b>																							
1	Welcome – 9.04am	BM																						
2	Apologies Sharon Hinck	BM																						
3	Declaration of conflict of interest	BM																						
4	Confirmation of minutes of the previous meeting Minutes of last Meeting 10/04/23  <i>Moved: Gerard Lynch</i> <i>Second: Paul Green</i> <i>As a true and correct record</i>	BM																						
5	Matters arising from the previous minutes.  • • •																							
6	Correspondence: Out <table border="1" data-bbox="156 1496 1492 1646"> <thead> <tr> <th>DATE</th> <th>EMAIL</th> <th>SENT TO</th> </tr> </thead> <tbody> <tr> <td>26/05/2023</td> <td>Discovery Centre Scenarios</td> <td>Tony Brown WALGA</td> </tr> <tr> <td></td> <td></td> <td></td> </tr> </tbody> </table> Correspondence: In <table border="1" data-bbox="156 1720 1492 1921"> <thead> <tr> <th>DATE</th> <th>EMAIL</th> <th>Received From</th> </tr> </thead> <tbody> <tr> <td>19/06/23</td> <td>Proposal for assistance and involvement</td> <td>Guy Mouritz</td> </tr> <tr> <td></td> <td></td> <td></td> </tr> <tr> <td></td> <td></td> <td></td> </tr> </tbody> </table>	DATE	EMAIL	SENT TO	26/05/2023	Discovery Centre Scenarios	Tony Brown WALGA				DATE	EMAIL	Received From	19/06/23	Proposal for assistance and involvement	Guy Mouritz								
DATE	EMAIL	SENT TO																						
26/05/2023	Discovery Centre Scenarios	Tony Brown WALGA																						
DATE	EMAIL	Received From																						
19/06/23	Proposal for assistance and involvement	Guy Mouritz																						
	<b>Reports</b>																							
7	Chairman B Mayfield – see attached.  Moved and accepted																							
8	Shire of Kondinin CEO – David Burton																							



	<p>Shire's long term Financial Plan needs to be reviewed due to change in priorities from rec centre to discovery centre. After budgets and audits this will be a priority.</p> <p>Feedback from Australia's Golden Outback Destination Management Plan is for the Shire of Kondinin to create a Tourism Master Plan.</p>		
	<b>General Business</b>		
9	<p><b>AGO Destination Development Plan/Tourism Master Plan</b>  <i>This Plan was to try and get funding through State Government for the Discovery Centre. As part of that, this report has recommended that the Shire and AGO prepare a Tourism Master plan for Hyden. Included in the Master Plan will be items such as:</i></p> <p style="padding-left: 40px;"><i>Wave Rock (Katter Kich) Discovery Centre  Sealing Hyden Norseman Road; in future add additional routes. Identify alternate routes to Hyden to minimize traffic congestion.  Extending visitor stay to our area.  Providing information to visitors to encourage exploration of the region.  Any other ideas.</i></p> <p><i>Aim for draft to be completed by December.  Sub Committee/working group created to make this happen: Michael Ward, Kerri Green, a Kondinin representative, Brian Mayfield, key stakeholder in Hyden community.  Conversation regarding the creation a designated Tourism Officer role within the Shire workforce. The Workforce Plan is currently being reviewed but crucial to this project, pending funding and budget.</i></p>	DB	<i>Aim for draft to be completed by December</i>
10	<p><b>Building Development:</b></p> <p>Information for Building Sub-Committee</p> <ul style="list-style-type: none"> <li>• Subcommittee to meet and create a draft floor plan beforehand.</li> <li>• True survey of the site required before going to the architect, the two existing blocks need to be merged first. This is currently proceeding through legal process.</li> <li>• Project Manager update DB: workforce plan done by September for council approval will include this role.</li> <li>• Overall concept plan needs changing and CRC component reviewed.</li> <li>• External shell needs to be agreed upon to be able to present for funding. Internal plan can be adjusted as required at a later date.</li> <li>• Reconsider architect going to tender</li> </ul>	DB	<p>Site Plan - DB</p> <p>Concept Planning Meeting: use existing information and Shire work with building sub-committee; to be held in next few weeks.</p> <p>Architects go to tender?</p>
11	<p><b>Application for Funding (Current Round):</b></p> <p>Note: Application would be due by early December.</p> <p>Expression of Interest closes 1/08/2023</p>	DB	If time constraints allow lodge an application for Expression of Interest- TU

	<p>Some suggestions have been made to look at applying for funding in the current round. There are some limitations with being able to make an application for the current round including:</p> <ul style="list-style-type: none"> <li>• Shires funding in Long Term Financial Plan are for after construction would be required to be finished – This is to be reviewed following meeting on Recreation Centre and Discovery Centre.</li> <li>• Funding for our portion would need to be proven – We currently cannot do this without assistance from State Government.</li> </ul> <p>Lobbying for the project has been done well. Expression of Interest application to be submitted if possible; if this gets accepted but the project is not ready we don't have to proceed with the application past this point.</p>		
12	<p><b>Meeting with Minister Saffioti</b> We are trying to finalise a meeting with Minister Saffioti to discuss the Discovery Centre and Hyden-Norseman Road.</p> <p>Zoom meeting with Mia prior. Parliamentary Secretary Meredith Hammat 14/08/23 11am</p>	DB	Meeting 14/08/23 Tyron Utley, Josh Whitwell, David Burton, Davina Biglin (?)
13	<p><b>Data collection of visitors to the area</b> Small trail camera is ongoing data to be collated.</p> <p>Camera has been installed, but is too distant to get an accurate account. Looking at more cameras to cover entrance to park (for number plates), people entering/leaving main entrance and security for ticket booth.</p> <p>Collate data from Hyden Hotel, Caravan Parks, bus tours, airport (?)</p>	DB	<p>Install camera to cover entrance to park (for number plates), people entering/leaving main entrance and security for ticket booth. - DB</p> <p>Collate data from from Hyden Hotel, Caravan Parks, bus tours, airport (look into), Katter Kich Gallery - DB</p>
14	<p><b>Strong economic pitch document</b> Draft Document has been made.</p> <p>Consideration of information to include:</p> <ul style="list-style-type: none"> <li>• To parliamentarians.</li> <li>• Identify key concepts, keep dot point.</li> <li>• Less words, keep pictures.</li> <li>• More details required.</li> </ul>	KP	<p>Send draft to committee for feedback – KP</p> <p>Lobby to federal politicians</p>
15	<p><b>Sub-committees Report:</b> <i>Funding</i> – Brian Mayfield (Chair), David Burton (Shire CEO), Josh Whitwell (HPA), Michael Ward (culture) Purpose to find money. Look at all funding sources – federal and state, all types of grants and investigate private enterprise and philanthropy</p>	BM	

	<p><i>Planning of building interior/exterior</i> – Brian Mayfield (Chair), David Burton (Shire CEO), Paul Green (HPA), Sharon Hinck (CRC), Michael Ward (culture)</p> <ul style="list-style-type: none"> <li>• Whole building does need a review of all the aspects.</li> <li>• Starting point, start with a basic floor plan of everyone’s needs</li> <li>• Survey block – needs to be undertake DB to investigate.</li> <li>• Look at space and what is required by main stakeholders.</li> <li>• CRC, Shire, other options – square metreage of what each group may require that is needed. Work on minimum</li> <li>• Plan needs more detail than just open floor space. Current whole interior is modular in that it can alter with the requirements of the community. No permanent walls.</li> <li>• Shire to investigate how far they can work with Slavin Architects and what can happen in the future, looking into other architectural firms.</li> </ul> <p>Representatives from each sub-committee to meet and then bring information back to main group.</p>		
<b>Other General Business from the Floor</b>			
16			
<b>Formalities</b>			
17	<p><b>Review of actions to be taken</b> (<i>from previous meeting</i>): Brian Mayfield</p> <ol style="list-style-type: none"> <li>1. BM to sit with TU &amp; DB and amend the Timeline to make it more viable for the coming funding processes. This will be done as per process with funding EOI.</li> <li>2. Work with David Burton and establish guidelines between Shire of Kondinin and HPA on this project. - obsolete</li> <li>3. Write a newsletter, with the help on Monique Brown to the community explaining what is happening with the land, current building, funding and naming of the centre. Draft an update for dissemination to community</li> <li>4. Will try and meet informally with Darren West and Rick Wilson in the coming weeks. - ongoing</li> </ol> <p>David Burton</p> <ol style="list-style-type: none"> <li>1. To find and distribute to the Working Group names the shire currently has registered that are appliable to the building being names.</li> <li>2. Circulate available and completed documents as per Gavin Treasure’s advice.</li> <li>3. Investigate a flyer that can be drafted to promote centre to lobbyists.</li> <li>4. Investigate uses for the current CRC building.</li> <li>5. Investigate surveying the block.</li> </ol>		<p>Completed</p> <p>Completed</p> <p>Completed</p> <p>Completed</p> <p>Completed</p> <p>Completed</p> <p>Ongoing – Krystie and Kirsty working on this draft to be circulated to WG</p> <p>Ongoing</p> <p><b>URGENT</b></p>

	<p>Kirsty Pool</p> <ol style="list-style-type: none"> <li>1. Forward newsletter to applicable advertising avenues within the community.</li> </ol> <p>Monique Brown &amp; Tyron Utley</p> <ol style="list-style-type: none"> <li>1. Register business names with the Australian Business Register</li> <li>2. Investigate and register all URL's as applicable.</li> </ol> <p>These names were registered with the ABR on 10<sup>th</sup> Feb 2023:</p> <ul style="list-style-type: none"> <li>• Great Western Woodlands</li> <li>• Hyden Heart</li> <li>• Katter Kich</li> <li>• Katter Kich Discovery Centre</li> <li>• Katter Kich Visitor Centre</li> <li>• Wave Rock Cultural Discovery Centre</li> <li>• Wave Rock Discovery Centre</li> </ul> <ol style="list-style-type: none"> <li>3. Monique / Tyron to place Newsletter on the HPA Facebook page.</li> </ol> <p>Michael Ward investigated with JW Blue tourist 'I' sign – report for next meeting. Funding and Planning sub-committees each to present a report at the next meeting.</p>		<p>Completed</p> <p>All names are registered for 2 years.</p> <p>TU to also register Wave Rock 'Katter Kich' Discovery Centre both ABR and URL TU &amp; MB to look into Trade Marking the chosen name of the building, ensuring the name cannot be used by any other party.</p> <p>Completed and circulated to WG members</p>
18	<p>Clarification of items/decisions for public disclosure</p> <ul style="list-style-type: none"> <li>• Names not to be distributed to the community until all registered (see notes under Community Newsletter)</li> </ul> <p>Minutes to be kept confidential</p>		
19	<p>Date, time and location of next meeting</p> <p>Proposed <b>Thursday 31<sup>st</sup> August @ 9.00am, Hyden CRC</b></p>		
20	<p>Meeting closed: 10:44am</p>		

Signed: \_\_\_\_\_  
Chairperson

Date: \_\_\_\_\_



# Visitor's Centre Working Group Committee

## Meeting Minutes

**Date:** Thursday 13<sup>th</sup> April 2023

**Meeting:** 9.00am

**Venue:** Hyden CRC

**Attendees:** Brian Mayfield, Monique Brown, David Burton, Michael Ward, Gerard Lynch, Krystie Falconer (CRC Manager), Josh Whitwell, Catherine Mayfield, Davina Biglin, Kirstie Pool (CDO Shire), Kerry Green (9.17am), Paul Green (9.30am)

**Meeting Chair:** Brian Mayfield

**Minutes By:** Monique Brown

Item No.	AGENDA	OWNER	ACTION ARISING
	<b>FORMALITIES</b>		
1	Welcome – 9.04am	BM	
2	Apologies Sharon Hinck, Tyron Utley, Steve Jones	BM	
3	Declaration of conflict of interest	BM	
4	Confirmation of minutes of the previous meeting  Minutes were distributed via email to working group 12/04/2023. Moved: JW Second: GL	MB	
5	<p>Matters arising from the previous minutes.</p> <ul style="list-style-type: none"> <li>• BM to sit with TU &amp; DB and amend the Timeline to make it more viable for the coming funding processes.</li> <li>• Work with David Burton and establish guidelines between Shire of Kondinin and HPA on this project.</li> <li>• Write a newsletter, with the help on Monique Brown to the community explaining what is happening with the land, current building, funding, and naming of the centre. Completed</li> <li>• Will try and meet informally with Darren West and Rick Wilson in the coming weeks. In BM report</li> </ul> <p>1. To find and distribute to the Working Group names the shire currently has registered that are applicable to the building being names.</p> <p>2. Circulate available and completed documents as per Gavin Treasure's advice.</p> <p>3. Investigate a flyer that can be drafted to promote centre to lobbyists.</p> <p>4. Investigate uses for the current CRC building.</p> <p>5. Investigate surveying the block.</p> <p>➤ Forward newsletter to applicable advertising avenues within the community.</p>	<p>BM</p> <p>DB</p> <p>KP</p>	<p>Timeline will be put on hold until more investigation into other matters. DB distributed Advantages/ disadvantages list to HPA meeting, then forward to working group. Still working on meeting with politicians BM also met with Great Southern Regional chair (see BM's report)</p> <p>Will investigate further.</p> <p>See notes in reports.</p> <p>Completed</p>



	<ol style="list-style-type: none"> <li>1. Register business names with the Australian Business Register</li> <li>2. Investigate and register all URL's as applicable. <ul style="list-style-type: none"> <li>○ Investigate with JW Blue tourist 'I' sign – report for next meeting. Will distribute document to all committee to discuss later</li> </ul> </li> </ol>	MB/TU  MW	MB to forward the tourist information pamphlet to committee																					
6	<p>Correspondence: Out</p> <table border="1"> <thead> <tr> <th>DATE</th> <th>EMAIL</th> <th>SENT TO</th> </tr> </thead> <tbody> <tr> <td>14/03/23</td> <td>Community Information Letter</td> <td>Shire (DB, KP), Hyden CRC</td> </tr> <tr> <td>20/03/23</td> <td>Ad for name ideas for community building</td> <td>Hyden CRC</td> </tr> </tbody> </table> <p>Correspondence: In</p> <table border="1"> <thead> <tr> <th>DATE</th> <th>EMAIL</th> <th>Received From</th> </tr> </thead> <tbody> <tr> <td>15/03/23</td> <td>Naming of Centre</td> <td>Sarah Mudge</td> </tr> <tr> <td>20/03/23</td> <td>Ad for name ideas for community building</td> <td>D &amp; S Gittos</td> </tr> <tr> <td>10/04/23</td> <td>Wave Rock Business Centre – Letter was discussed. Committee feel that everything in the letter has been covered over the years in discussions. <b><i>The floor feels perhaps information to the community needs to be better communicated about what is happening with the project and what has taken place thus far and relevant pros and cons that have been addressed</i></b></td> <td>James Falconer</td> </tr> </tbody> </table>	DATE	EMAIL	SENT TO	14/03/23	Community Information Letter	Shire (DB, KP), Hyden CRC	20/03/23	Ad for name ideas for community building	Hyden CRC	DATE	EMAIL	Received From	15/03/23	Naming of Centre	Sarah Mudge	20/03/23	Ad for name ideas for community building	D & S Gittos	10/04/23	Wave Rock Business Centre – Letter was discussed. Committee feel that everything in the letter has been covered over the years in discussions. <b><i>The floor feels perhaps information to the community needs to be better communicated about what is happening with the project and what has taken place thus far and relevant pros and cons that have been addressed</i></b>	James Falconer		
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<b>Reports</b>																								
7	<p>Chairman BM – see attached.</p> <p>Moved and accepted</p>																							
8	<p>Shire of Kondinin CEO DB</p> <ol style="list-style-type: none"> <li>I. Business names <ul style="list-style-type: none"> <li>• Wave Rock Tourism</li> <li>• Granite Gateway</li> </ul> </li> <li>II. David passed on all information that has been compiled to date regarding the project. Is to be kept confidential. USB given to Monique.</li> <li>III. Wheatbelt Snapshot (2014) Tourism 3 major tourism icons of WA Wave Rock listed as one – go to Tourism WA send a delegation to them to promote, regional project.</li> <li>IV. DB attended Reginal Development Australia (RDA Federal meeting) – the replacement for the BBRF will be similar however a lot more money will be available up to \$500m. The process for application will change having 2 streams: <ol style="list-style-type: none"> <li>(a) Expression of Interest – a 3-page document outlining cost of project and advantages</li> <li>(b) Expressions of Interest will be shortlisted most to least likely.</li> <li>(c) If make the short list, then a full application will be required.</li> </ol> </li> </ol> <p>A favourable look for collaborative/regional projects.  Co-contribution can be State funding.  Estimation: funding to be held off to 2024/2025 financial year</p>																							
9	<p>Funding Sub-Committee (BM/DB/JW/MW)</p> <p>Paul and Brian had a meeting and came up with suggestions.  Michael is researching how to go about accessing cultural funding from a strategic move. Need to look at the business plan in a complete whole to help assess moving forward.</p>																							
10	<p>Planning Sub-Committee (BM/DB/PG/SH/MW)</p> <p>Krystie Falconer (CRC Manager) present Sharon's report  Moved and Accepted  Brian stated we are going steady with the planning, but not a priority at this stage.</p>																							

	General Business		
11	<p>Shire v HPA – management of project (see Discovery Centre being managed by Shire or Progress Association that CEO David Burton compiled and present to HPA meeting)</p> <ul style="list-style-type: none"> <li>• DB went through and discussed the Advantages and disadvantages list in detail – clarification and discussion around points was given.</li> <li>• Points to consider: Shire must follow purchasing process eg when adjustments/modifications to the building have to be made this can be time consuming and delay the project.</li> <li>• In the USB given to MB there is and approximate budget for the project, look at the 2<sup>nd</sup> draft as first has many errors.</li> <li>• If HPA were to go ahead with the project Shire can be on the management team</li> <li>• Shire gets money for tourism – Shire needs to be involved in this area.</li> <li>• The Shire long-term financial plan for 2026/2027 is being addressed now.</li> </ul> <p>BM suggested matter needs to be raised at the next Shire council meeting and gauge their feelings towards everything before HPA progresses.</p> <p>CM discussed the stresses that the volunteer project would put on the community and individuals and the lack of manpower within the community to run a project of this magnitude.</p> <p>JW stated at the HPA meeting the concept was only tabled. Everyone realises the limitations on volunteers. If HPA went ahead with this would have to pay someone and who would fund this? HPA could get it done quicker BUT lack the experience.</p> <p>Floor feels:</p> <ul style="list-style-type: none"> <li>➤ if HPA undertake this project there would make a greater wedge between Shire and community.</li> <li>➤ Shire needs to have a stronger presence in the town, thus a communal building.</li> <li>➤ This is a Shire/local project.</li> <li>➤ The job of the Working Group is to educate the community about who will be the owners, responsible for and what will be in the establishment.</li> <li>➤ We don't need to rush the project – focus on getting everything right.</li> <li>➤ At this point whose project is it</li> <li>➤ Who will be responsible for monetary intake eg rent, amenities etc</li> </ul> <p><b>KEY POINTS:</b></p> <ol style="list-style-type: none"> <li>1) Shire presence in Hyden is inadequate.</li> <li>2) CRC is a prominent establishment within the town but are under pressure regarding funding.</li> <li>3) CRC and Shire must be together in the future.</li> <li>4) Currently, tourism is restricted to ONE main entity (which is private), need to be more realistic.</li> </ol>	BM	<p>BM suggested that the Shire/DB present a report to both the HPA and the Working Group after discussing with Council (either May or June meeting) their position. A decision will then be made following the report. HPA need get a few other things in order before a decision can be made.</p>
12	<p>Finances – CRC &amp; HPA going forward. CRC Manager presented a summarised version of 12 mth P&amp;L</p>	KF Manager CRC to present	<p>DB suggested that a delegation go to Perth to talk to Tourism WA to</p>

	<p>Funding from DIPIRD \$114000, rises with CPI is until 2027, this covers wages as well as a \$37000 traineeship. Wages and funding cancel each other out.</p> <p>Income is raised through venue hire, courses, stationary, shop, HH, canvases.</p> <p>CRC covers water, IT, auditor, day-to-day running's, insurance.</p> <p>NFP – aim is to break even with a small profit.</p> <p>Currently CRC is not financially sustainable without the funding.</p> <p>DIPIRD are strict with guidelines as to what funding can be used towards – MUST BE COMMUNITY RELATED</p> <p>Tourism needs face of their own – but with CRC/Shire</p> <p>CM raised that if HPA took control of the project/building this would be an unacceptable risk to the community. Who would pay the shortfall if the project went over budget, cover insurance etc?</p>		<p>elaborate on the status of the project and look at ways of funding with them as a partner.</p>
13	Current CRC building – the future	BM	Move to next meeting
14	<p>CRC stay where is??</p> <p>Must be with the Shire.</p> <p>To build relationship with the shire and be a common presence within the community. The CRC is intrinsic in the community. If it goes who will cover the workload. This will fall upon the Shire.</p> <p>Multiple CRCs within one Shire need to look closely at funding.</p>	BM/KF/DB	
15	<p>Name of the Centre –</p> <p>Final 3 names chosen after a vote from the floor.</p> <ol style="list-style-type: none"> <li>1. Wave Rock (Katter Kitch) Discovery Centre</li> <li>2. Katter Kitch Discovery Centre</li> <li>3. Wave Rock Cultural Discovery Centre</li> </ol> <p>In survey monkey explain how names came about. And space for leave questions/comments.</p> <p>Will run for 2 weeks before during May</p>	BM	<p>MB to work with KP and Hyden CRC to set up Survey Monkey</p> <p>Survey Monkey to whole community</p> <p>All social media, Householder, Shire ECHO, QR code, etc</p>
16	<p>Brochure</p> <p>MB, KF &amp; KP work together to develop the brochure</p>	BM	Once name is established a brochure outlining basics of project to be designed
<b>Other General Business from the Floor</b>			
17	<p>N/A</p> <p>MW doing the Holland track with support with SofK and HPA (see advertising on Katter Kitch FB page) 30-year plaque.</p> <p>Focus on content – 4wd support. MW will be doing interviews top make a doc. MW will work with CRC to develop podcast/doc.</p> <p>Another outing on the Holland Track will be offered in Sept 2023</p>		
<b>Formalities</b>			
18	<p>Review of actions to be taken</p> <ol style="list-style-type: none"> <li>1. DB to present a report to HAP/Working group regarding Shire of Kondinin councillors' point of view regarding the project and their position.</li> <li>2. A delegation to go to WA Tourism with project concept and see if can get them interested and on board.</li> </ol>		

	<p>3. Name of Centre: MB to work with KP and Hyden CRC to set up Survey Monkey and survey community for final name.</p> <p>4. Brochure: Once name is established a brochure outlining basics of project to be designed (MB, KF, KP)</p>		
19	Clarification of items/decisions for public disclosure		
20	<p>Date, time and location of next meeting</p> <p>Possibility June, after seeding and Shire Council meeting.</p> <p>DB to notify when after council meeting is best time</p>		
21	Meeting closed: 11.25		

Signed: \_\_\_\_\_  
Chairperson

Date: \_\_\_\_\_

# Hyden Community Visitor Centre Renaming

## Community Consultation Survey

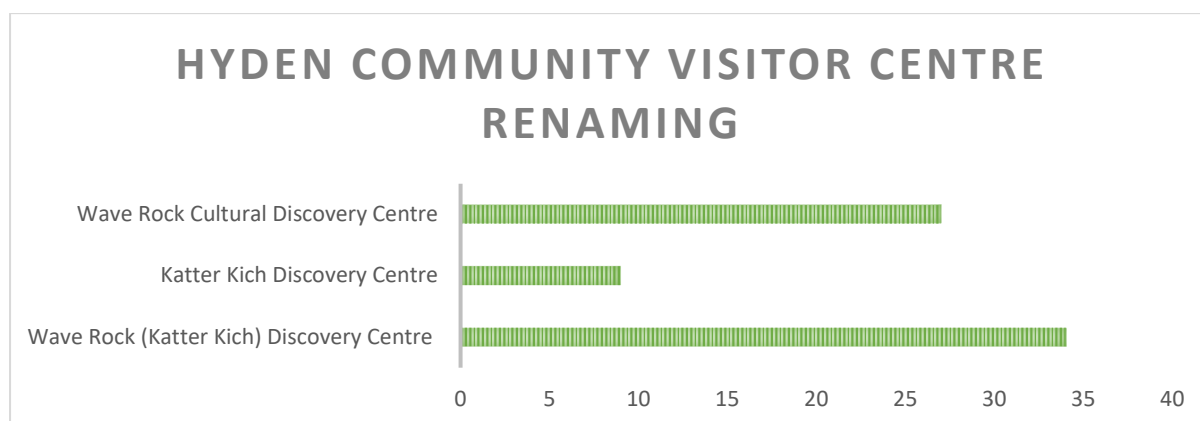
Survey run from the 4<sup>th</sup> of May 2023 until the 19<sup>th</sup> of May 2023

This was available as a web link, Hyden Karlgarin householder, Shire of Kondinin Shire news, Shire of Kondinin ECHO & through social media.

A total of 70 surveys were completed (30 Hard copy & 40 Survey Monkey)

### Questions 1: Please select preferred name for the building

	TOTAL	Survey Monkey	Hard copies
Wave Rock (Katter Kich) Discovery Centre	34	20	14
Katter Kich Discovery Centre	9	9	
Wave Rock Cultural Discovery Centre	27	11	16



### Q2: Any Comments regarding your selection of names are welcomed.

- I love Katter Kich as the cultural name but feel for the tourism side it's better to keep with the widely known Wave Rock
- I believe Wave Rock needs to be included in the name as it is well known in Australia and abroad
- I believe we should have Wave Rock and Katter Kich in the name as many tourists wouldn't know that Katter Kich was Noongar for Wave Rock. The first name suggestion captures both cultures.
- I think it needs both names for tourist later on.
- The combinations of the well-known & cultural names shows a united front which Hyden should embrace in their new building.
  
- Why all sudden is "Katter Kitch" popping up everywhere?
- Dual names create confusion
- Change not necessary. We are being push to change names of everything! I believe more time should be given so people can openly choose. I know that it's been narrowed down to 3 but what were the other options. I believe it needs more time to decide. The building is a long way off yet let's back up and encourage more public consultation. Personally I don't think either Wave Rock or Katter Kich is appropriate for our town. Surely we are not only about Wave Rock? Or are you trying to take the Visitor Centre away from Wave Rock where it belongs.





# Visitor's Centre Working Group Committee

## Meeting Minutes

**Date:** Thursday 9th February 2023

**Meeting:** 9.00am

**Venue:** Hyden CRC

**Attendees:** Brian Mayfield, Monique Brown, David Burton, Kirstie Pool, Michael Ward, Gerard Lynch, Kerrie Green, Paul Green, Catherine Mayfield, Josh Whitwell, Tyron Utley, Sharon Hinck (9.25am)

**Meeting Chair:** Brian Mayfield

**Minutes By:** Monique Brown

Item No.	AGENDA	OWNER	ACTION ARISING															
<b>FORMALITIES</b>																		
1.	Welcome 9.04am																	
2.	Apologies: Davina Biglin, Steve Jones, Steph Whitwell (scribe)																	
3.	Declaration of conflict of interest																	
4.	Confirmation of minutes of the previous meeting Minutes were distributed via email to working group 08/02/2023.  <i>Moved: Paul Green</i> <i>Second: Tyron Utley</i> <i>As a true and correct record</i>																	
5.	Matters arising from the previous minutes: <ul style="list-style-type: none"> <li>Rebrand / rename of the centre.</li> <li>'I' logo, Sheenagh Collins views on this – moving from Wave Rock Wildlife Park to new centre.</li> <li>Survey money to canvas community.</li> <li>Road map of timeline</li> <li>Count of visitors</li> </ul>		General Business (GB) BM contacted SC to discuss (see Chair report)  GB GB GB															
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Reports			
7.	Chairman (see attached)	BM	
8.	<p>Shire of Kondinin CEO</p> <p>Research into naming of the centre – see attached names.</p> <p>Thoughts to look at Dalwallinu Centre and its setup – possible a good replica of what we are looking for.</p> <p>Numbers still being recorded at Wave Rock – people. Cameras will be installed.</p> <p>Request for information template being developed.</p> <p>Outback Destination – David keen to be part of this group. Will be good representation for the greater area. Value adds for the centre.</p> <p>MW has also joined. No funding but great assistance.</p>	DB	
General Business			
9.	<p><u>Working Timeline</u> – discuss and amend to be more realistic. Prioritise most to least important.</p> <p>The current timeline was drawn up in March '22, it was done with the BBRF at the time. Not suitable now.</p> <p>Needs to be made more applicable to the coming funding</p>		TU & DB to sit with BM to amend to make it more viable for the coming funding processes
10	<p><u>Name of the Centre</u> – idea 3 names that can go to community for consultation.</p> <ul style="list-style-type: none"> <li>• How should this be decided?</li> <li>• Doesn't have to include Hyden CRC as long as this is on prominent signage at the front and in the building.</li> </ul> <p>General discussion points:</p> <p>Name possibly needs to be short and sharp eg Beverly Cornerstone</p> <p>Shortlist names needs to be a priority.</p> <p>Final 3 will go to the community.</p> <p>Name can align with the grant but doesn't have to be the final.</p> <p>Be inclusive of the cultural perspective.</p> <p>Think of branding and marketing</p> <p>What is the true reflection of our community?</p> <p>The identity of Hyden town, Karlgarin, Shire of Kondinin.</p> <p>Is the name Hyden to be used and does it reflect the whole of the shire?</p> <p>Using the word Hyden, isn't inclusive of the shire.</p> <p>Do we look at more of a regional perspective?</p> <p>The name 'Wave Rock' is world renowned.</p> <p>Leverage off the name Wave Rock.</p> <p>Who owns the name 'Wave Rock' and what names are owned?</p> <p>Essential it is short sharp and represents the destination.</p> <p>Majority of the floor feels Wave Rock should be in the name</p> <p>Shire has some names that are registered that can be used – are they trademarked and listed?</p> <p>Idea from the floor</p> <ul style="list-style-type: none"> <li>• Hyden Heart</li> <li>• Hyden Community Hub</li> <li>• Wave Rock Discovery Centre (Under the name is a list of everything that is in the building)</li> <li>• Wave Rock Community and Discovery Centre</li> <li>• Wave Rock Cultural Discovery Centre</li> </ul>		DB to find and distribute.

	<ul style="list-style-type: none"> <li>Wave Rock Interpretative and Discovery Centre</li> </ul> <p>Monique to register the highlighted names with the ABR to secure them and add Katter Kich and Katter Kich Discovery Centre as well.</p> <p>If the final name is to have Wave Rock in it, promotional signage will also include Katter Kich, recognising the Aboriginal heritage (dual name)</p> <p>Floor feels all the names above should be registered and an investigation of all URLs are registered as well. All associated names that come under -  .com  .com.au  .au  HPA to pay for all the registrations of names.</p> <p>Thoughts to canvas the whole community – to be done in Newsletter.</p> <p>Final 3 will be decided at the next meeting.</p> <p>Names are to be kept confidential until registered.</p>		<p>Monique to register business names with the Australian Business Register</p> <p>Monique and Tyron to investigate and register all URLs as applicable.</p> <p>Names suggestion to go in Newsletter that BM will send out to the community.</p>
11	<p><u>Data collection of visitors to the area</u></p> <p>Consideration was asked from the floor for a vehicle counter to be placed at Wave Rock and/or other key areas. Vehicle counter monitors all types, not people.</p> <p>Or investigate hiring one for a 12mth period.</p> <p>A suggestion was raised as visitors also park on the northern side of the rock, has this been taken into consideration.</p> <p>Collection of extra data to come from:</p> <ul style="list-style-type: none"> <li>CRC</li> <li>Hyden IGA e.g collect postcodes.</li> <li>Hotel/ Caravan Park bookings</li> <li>Katta Kich</li> <li>Shire / Licence inquiries</li> <li>Hyden Trading Co</li> </ul> <p>One person to collate information.</p>		<p>Data collection person still to be resolved</p>
12	<p><u>Strong economic pitch document</u></p> <p>see email from Gavin Treasure</p> <p>Glossy page doc that can be used with major stakeholders i.e Tourism WA, Min for Tourism</p> <ul style="list-style-type: none"> <li>Economic data (including visitor number growth)</li> <li>Impacts (NVP, jobs, project returns)</li> </ul> <p>Propose idea to bring in outside professional economic assessment expertise (Acil Allen)</p> <p>Artist impressions of what the centre would look like</p> <p>DB feels many of these docs have already been completed, he will look what available and circulate to the group.</p> <p>DB to Dropbox or zip file and send through to committee.</p> <p>Thumb drive can be left at the Hyden CRC</p> <p>The current document probably needs revamping, however old documents will give an idea of what needs revamping.</p> <p>Need to push with government agencies that the new Centre will have and make available government departments within the building.</p>		<p>DB to circulate available and completed documents as per Gavin Treasure's advice.</p>

	<p>This focus should assist with further gov funding. Allowing people to be here at the cold face when necessary and have access to modern technology and services.</p> <p>Floor discussed thoughts of a single page flyer that can be distributed. Key points need to be summarised. Pitch right to gain traction. DB to see what can be drafted up.</p> <p>What is the main money earners for the building, these operational costs need to be pushed to make the building sustainable</p>		<p>DB to investigate a flyer that can be drafted to promote centre to lobbyists</p>
13	<p><u>Community newsletter</u> – to be distributed in the coming weeks</p> <p>David reminded this is a Shire project if it can go through Shire first</p> <p>Need clear guidelines as to where Shire and HPA cross over. DB &amp; BM to discuss this and inform the committee.</p> <p>Community needs to be reengaged.</p> <p>BM to draft up a newsletter outlining where we are at</p> <p>Names that have been registered to go on there.</p> <p>Give option to submit own</p> <p>Give end date when names need to be in.</p> <p>After the close of the meeting further thoughts regarding informing community o the names, not to make them public at this stage.</p> <p>Wording that could be used in the newsletter may state, <i>‘The original name Hyden Visitor’s Centre is no longer recognising the whole community; we are seeking community input into a rename that represents the whole Shire and purpose of the building’.</i> The Working Group is seeking ideas form the community, please submit your thoughts to / by.....</p> <p>Newsletter to be distributed: Firstly, goes to David Burton for approval and placed in the Shire newsletter. Once circulated in the Shire newsletter then will go in:</p> <ul style="list-style-type: none"> <li>• Householder</li> <li>• Echo</li> <li>• Letterboxes</li> <li>• Facebook – all social media</li> </ul> <p>Kirsty Pool will liaise with Hyden CRC to place in the above outlets.</p> <p>Who will pay for all the advertising? – the Shire already pay for pages to go into the Householder this will be part of their news. Costs covered.</p>	BM	<p>DB &amp; BM to establish guidelines between Shire of Kondinin and HPA on this project.</p> <p>BM to write a newsletter to the community explaining what is happening with the land, current building, funding and naming of the centre.</p> <p>Kirsty to forward newsletter to applicable advertising avenues within the community. Monique / Tyron to place on the HPA Facebook page</p>
14	<p><u>Current existing building CRC and Shire Office – their future</u></p> <p>How shall we proceed with this?</p> <p>Current CRC building is owned by the Shire, this is a concern. Needs both Shire and community consultation.</p> <p>Ideas: gym, St John’s, consultancy services, health and well-being centre</p> <p>Ideas from the floor would be appreciated. Be open to anything.</p> <p>From Shire’s perspective the community will crucify if buildings are underutilised.</p> <p>Shire to start investigating some feasibility studies of what could be practical for the community and costings.</p>		<p>Shire to investigate uses for the current CRC building</p>
15	<p>Sub-committees required:</p> <p><i>Funding</i> – Brian Mayfield (Chair), David Burton (Shire CEO), Josh Whitwell (HPA), Michael Ward (culture)</p>		<p>Funding and Planning sub-committees each</p>

	<p>Purpose to find money. Look at all funding sources – federal and state, all types of grants and investigate private enterprise and philanthropy  <i>Planning of building interior/exterior</i> – Brian Mayfield (Chair), David Burton (Shire CEO), Paul Green (HPA), Sharon Hinck (CRC), Michael Ward (culture)</p> <ul style="list-style-type: none"> <li>• Whole building does need a review of all the aspects.</li> <li>• Starting point, start with a basic floor plan of everyone’s needs</li> <li>• Survey block – needs to be undertake DB to investigate.</li> <li>• Look at space and what is required by main stakeholders.</li> <li>• CRC, Shire, other options – square metreage of what each group may require that is needed. Work on minimum</li> <li>• Plan needs more detail than just open floor space. Current whole interior is modular in that it can alter with the requirements of the community. No permanent walls.</li> <li>• Shire to investigate how far they can work with Slavin Architects and what can happen in the future, looking into other architectural firms.</li> </ul> <p>Representatives from each sub-committee to meet and then bring information back to main group.</p>		<p>to present a report a the next meeting.</p> <p>DB to investigate surveying the block</p>
<b>Other General Business from the Floor</b>			
16	<ol style="list-style-type: none"> <li>1. More community engagement required.</li> <li>2. New building needs to be autonomous to enterprise. HPA to represent the whole community inclusivity to everyone.</li> <li>3. Michael and Josh to investigate the Blue ‘I’ sign and inclusivity and how that works within the community. Will bring information back to the working group. Power of owning it, and what it means and entails top visitors, the community. Bias or unbiased. Tourist information I – is believed there is only 1 allocation per town. Q asked who regulates it. It is something that is applied for. Requires further investigation.</li> <li>4. Cavet has now been lifted. Tyron has emailed Julia as to the title and the site works about what needs to be done.</li> <li>5. Site preparation needs investigation as to what can be ready for the grant application strength. What paperwork needs to be completed in the coming weeks/months pre grant.</li> </ol>		<p>Blue tourist ‘I’ sign to be investigated by MW &amp; JW – report for next meeting.</p> <p>DB to find out what is going to be required.</p>
<b>Formalities</b>			
17	<p>Review of actions to be taken:</p> <p><b>Brian Mayfield</b></p> <ol style="list-style-type: none"> <li>1. BM to sit with TU &amp; DB and amend the Timeline to make it more viable for the coming funding processes.</li> <li>2. Work with David Burton and establish guidelines between Shire of Kondinin and HPA on this project.</li> <li>3. Write a newsletter, with the help on Monique Brown to the community explaining what is happening with the land, current building, funding and naming of the centre.</li> <li>4. Will try and meet informally with Darren West and Rick Wilson in the coming weeks.</li> </ol> <p><b>David Burton</b></p> <ol style="list-style-type: none"> <li>1. To find and distribute to the Working Group names the shire currently has registered that are applicable to the building being names.</li> <li>2. Circulate available and completed documents as per Gavin Treasure’s advice.</li> <li>3. Investigate a flyer that can be drafted to promote centre to lobbyists.</li> <li>4. Investigate uses for the current CRC building.</li> <li>5. Investigate surveying the block.</li> </ol> <p><b>Kirsty Pool</b></p> <ol style="list-style-type: none"> <li>1. Forward newsletter to applicable advertising avenues within the community.</li> </ol>		

	<p>Monique Brown &amp; Tyron Utley</p> <ol style="list-style-type: none"> <li>1. Register business names with the Australian Business Register</li> <li>2. Investigate and register all URL's as applicable.</li> </ol> <p>These names were registered with the ABR on 10<sup>th</sup> Feb 2023:</p> <ul style="list-style-type: none"> <li>• Great Western Woodlands</li> <li>• Hyden Heart</li> <li>• Katter Kich</li> <li>• Katter Kich Discovery Centre</li> <li>• Katter Kich Visitor Centre</li> <li>• Wave Rock Cultural Discovery Centre</li> <li>• Wave Rock Discovery Centre</li> </ul> <ol style="list-style-type: none"> <li>3. Monique / Tyron to place Newsletter on the HPA Facebook page.</li> </ol> <p>Michael Ward investigated with JW Blue tourist 'I' sign – report for next meeting. Funding and Planning sub-committees each to present a report a the next meeting.</p>
18	<p>Clarification of items/decisions for public disclosure</p> <ul style="list-style-type: none"> <li>• Names not to be distributed to the community until all registered (see notes under Community Newsletter)</li> <li>• Minutes to be kept confidential.</li> </ul>
19	<p>Date, time and location of next meeting</p> <p>Proposed <b>Thursday 30th March @ 9.00am, Hyden CRC</b></p>
20	<p>Meeting closed:11.15am</p>

Signed: \_\_\_\_\_

Date: \_\_\_\_\_

Chairperson



Brian Mayfield  
Davina Biglin  
Paul Green  
David Burton  
Sharon Hinck.

Open 7.10

Brian – Apologies for late notice, quick workshop.

Recap – meeting from 21<sup>st</sup>

List of requests that we are aware of. Concern about duplicating services.

Support for inside theatre-conference room

Some control over retail areas – must be conducive to centre.

Town archives may be able to stay in current building

Public Gallery in main walkway – is this ideal with meetings?

### **Overarching points.**

Building to go to 2122 – long lasting

Removable walls to allow flexibility inside.

Soundproof rooms for CRC

No too much duplication

Discovery Centre. Not Visitors Centre

Take wave off roof.

possibility of café-bakery – double current size?

Is office space too big? Couple small offices.

Indoor Theatre.

No outside theatre

### **Ideas for retail**

Gift Shop

Micro Distillery

Café/Restaurant

Michaels Arts

Local crafts – sewing, honey, oils.

### **Outcomes**

Possibility of Murray coming up to see what can be done with the current building.

Follow up with the RFI

Guy Mouritz – submission (Brian will forward)

Building to be Timeless, Iconic, low maintenance – showpiece

CRC and Shire have a look at how reception may work.

All groups to list what they want.

Next session tentatively Thursday 10<sup>th</sup> August 9am confirm list of what we need.

Closed 8.37pm



# WAVE ROCK 'Katter Kich' DISCOVERY CENTRE



## Development Opportunity for Tourism in WA

### 1. OPPORTUNITY

- Visitation to Wave Rock presents an opportunity to inform visitors of areas of interest within the region and greater surrounds
- Many visitors to Wave Rock travel for a single day this can be significantly expanded
- State Government Funding can enhance this experience to the next level, increasing visitors to the region and the state
- The Discovery Centre will be a multi-function facility, housing the Community Resource Centre (CRC) Shire of Kondinin, an information office and catering to the needs of the local community and visitors at a single location
- Indigenous art and history will be displayed showing the significance of the area to Aboriginals
- Hyden is a central point for:
  - Travellers from Perth to Esperance or Norseman, and Albany to Kalgoorlie
  - Eastern states through Hyden Norseman Road, and Great Woodlands

### 2. BACKGROUND AND MOTIVATION

- Hyden receives over 100,000 visitors per year
- Wave Rock is listed as one of the three main Wheatbelt Attractions by Wheatbelt Development Commission
- Australia's Golden Outback report identified the need for improvement in tourist services in the Great Southern region
- Visitor information is currently commercially based rather than regional-based
- Hyden CRC would benefit from a prime location improving local and tourist patronage
- Foster local tourism businesses and display information & artifacts of indigenous cultural significance
- Create new employment opportunities in the local community
- Create new tourism business opportunities in the region by encouraging visitors to see more than just Wave Rock

### 3. HOW

- The Discovery Centre will provide regional information to visitors with a focus on the Indigenous Cultural aspect of the area, including local stories and local art
- Local residents and tourists can access the services of the CRC and Shire of Kondinin in a prime-located facility

### 4. BUILDING AND SUSTAINABILITY

The Wave Rock (Katter Kich) Discovery Centre is a joint project between the Shire of Kondinin, Hyden Progress Association (HPA) and Hyden CRC

The Discovery Centre will house:

- Hyden CRC in a new prime location
- Shire of Kondinin Information Office/Public Library/Licensing
- Conference rooms/Office space
- Hot desk for visiting professionals
- Exhibition space for display that may include local indigenous arts and artifacts, Great Western Woodlands, and cultural enhancement
- The Discovery Centre will contain retail spaces to assist the financial sustainability of the facility

Environmental sustainability

- Passive heating and cooling through considered building orientation, clerestory roof, automatic windows
- Hydronic floor heating and cooling (optional)
- Solar panels where roof orientation is appropriate
- Rainwater harvesting



(Concept Design)





# WAVE ROCK 'Katter Kich' DISCOVERY CENTRE



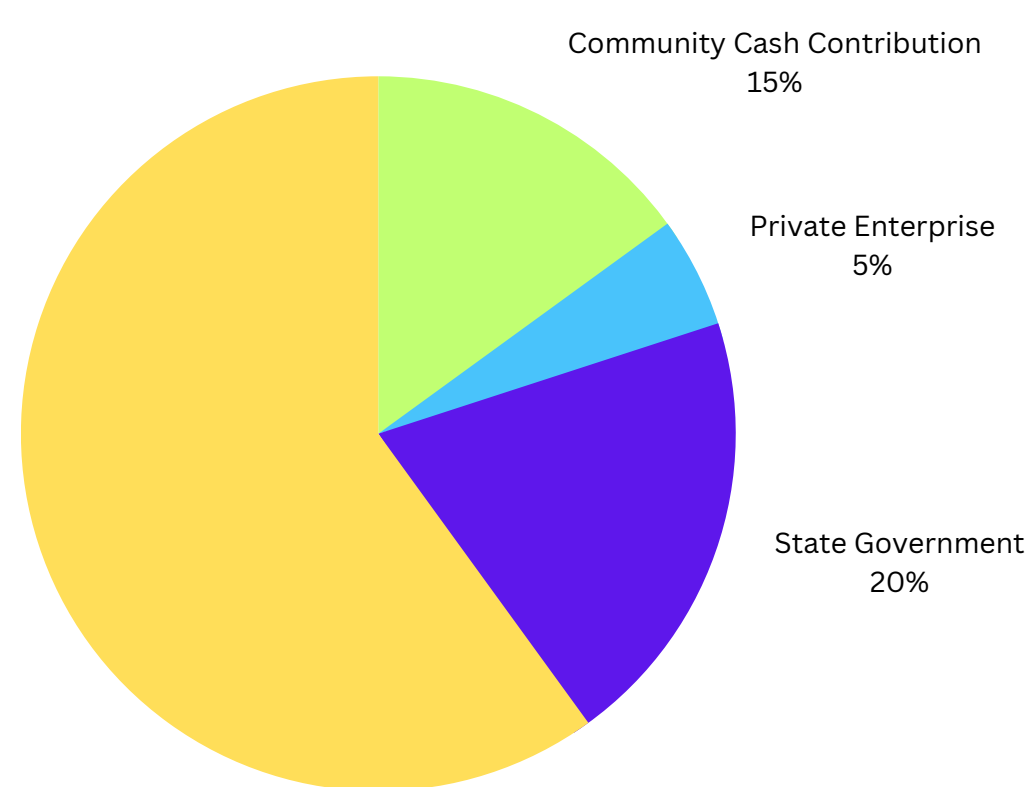
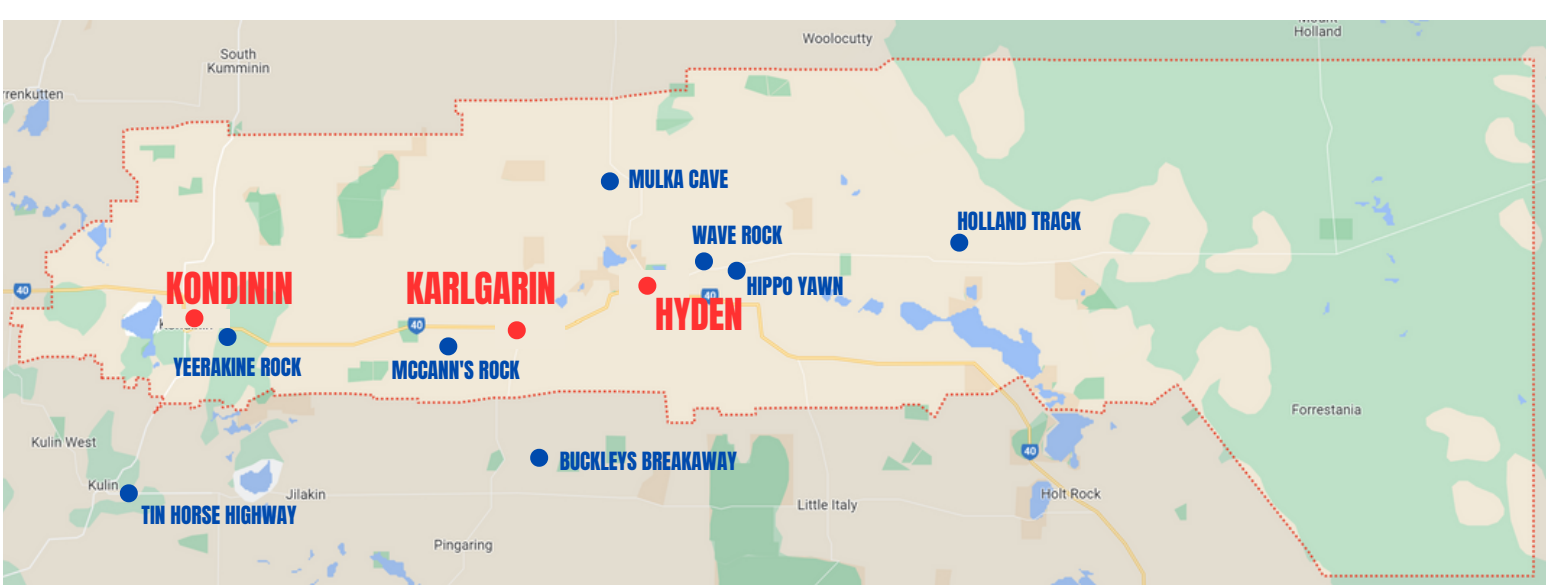
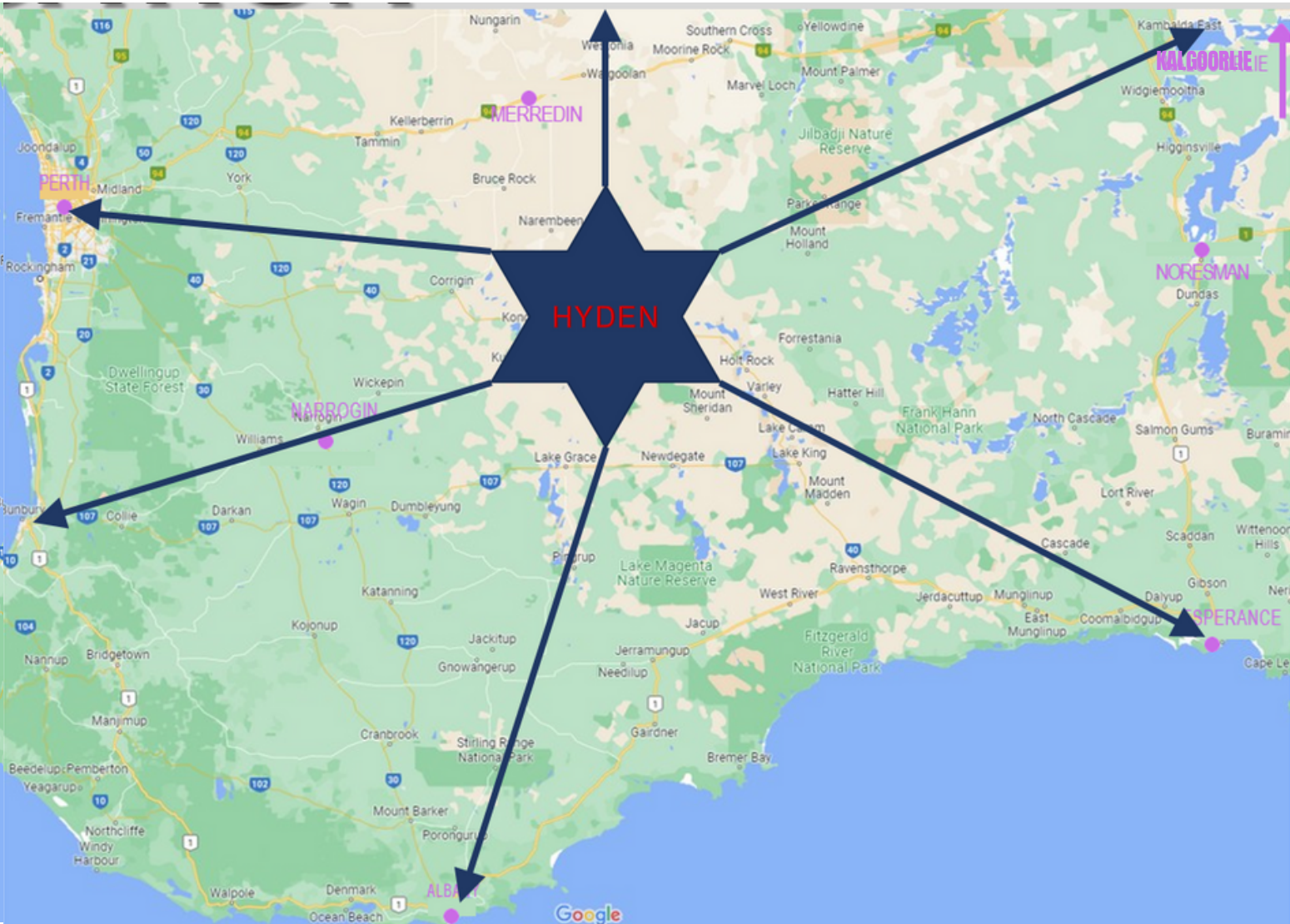
## Development Opportunity for Tourism WA

### 5. LOCATION

- Central location for dispersing tourists throughout the region (~ 4 hours to Perth, Esperance, Kalgoorlie, Albany, and Bunbury)
- Encourage tourists to visit other points of interest throughout the region, i.e. local and state economic benefit
- Start of the Granite and Woodlands Discovery Trail (Hyden-Norseman Road)

### 6. FUNDING

- The building is estimated to cost approximately \$ 10 million
- Funding is being sought through the Federal Governments "Growing Regions Program" of which 70% of the project cost can be applied for
- State Government Funding of \$ 2 million is required to assist the project
- The Shire of Kondinin, Hyden Progress Association and Hyden CRC can contribute \$ 1 million in cash and will also be responsible for ongoing costs of running the facility



- Community Cash Contribution = \$1,450,000.00
  - Hyden Progress Association
  - Hyden Community Resource Centre
  - Shire of Kondinin
- State Government
- Commonwealth Government
- Private Enterprise

### FOR MORE INFORMATION PLEASE CONTACT

**Shire of Kondinin** Chief Executive Officer - David Burton  
**Phone** W:(08) 9889 1006  
 M:0429 891 006

**Email** ceo@kondinin.wa.gov.au  
**Website** www.kondinin.wa.gov.au  
**Address** 11 Gordon Street, Kondinin 6367







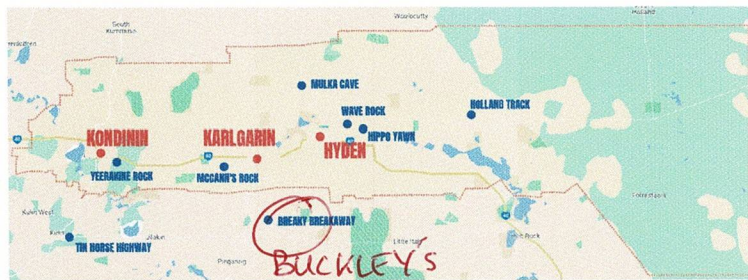
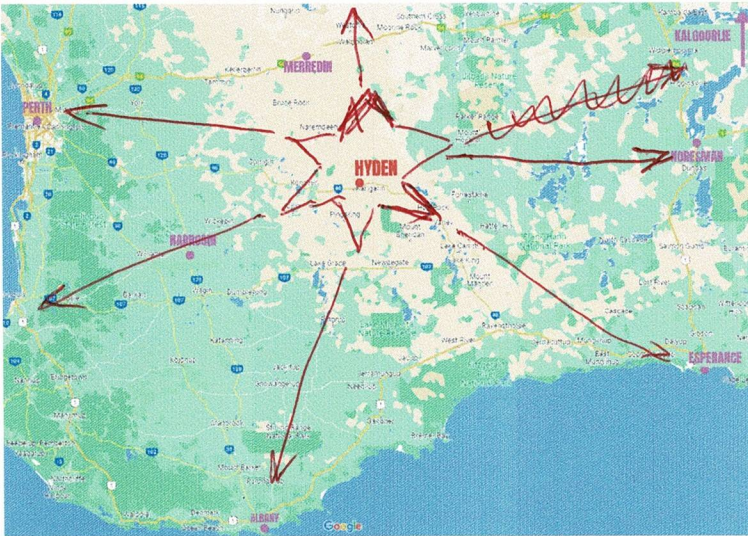


# WAVE ROCK 'Katter Kich' DISCOVERY CENTRE

## Development Opportunity for Tourism ~~or~~ WA

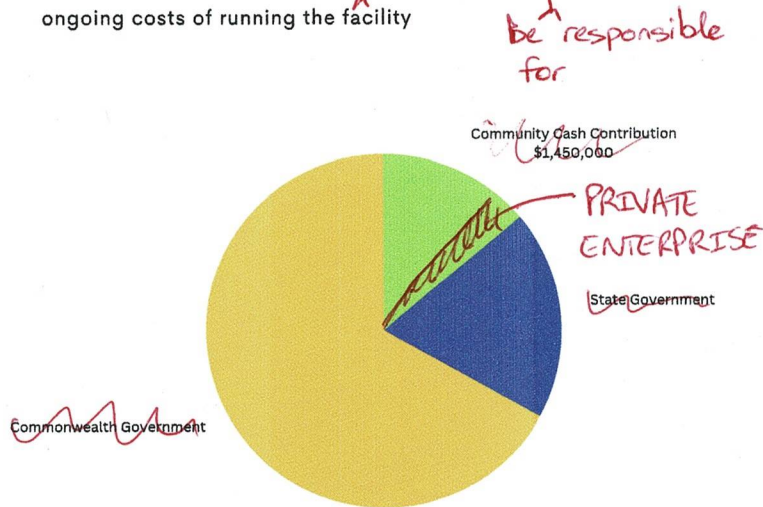
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- Community Cash Contribution = \$1,450,000.00
  - Hyden Progress Association
  - Hyden Community Resource Centre
  - Shire of Kondinin
  - Corporate and Cooperative
- State Government - \$2,000,000
- Commonwealth Government - \$7,000,000

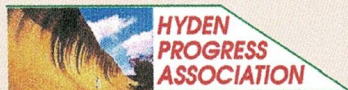
SEE EXCEL FILE

### FOR MORE INFORMATION PLEASE CONTACT

Shire of Kondinin Chief Executive Officer - David Burton  
 Phone (08) 9889 1006  
 Fax: 0429 891 006

Email ceo@kondinin.wa.gov.au  
 Website www.kondinin.wa.gov.au  
 Address 11 Gordon Street, Kondinin 6367

MISSING BRACKET





## 9.4.2 Draft Destination Development Plan





AUSTRALIA'S  
*Golden Outback*

Draft Destination Management Plan 2023 - 2033



## ACKNOWLEDGEMENT

Tourism Western Australia acknowledges Aboriginal people as the Traditional Custodians of Western Australia and pay our respects to Elders past and present. We celebrate the diversity of Aboriginal West Australians and honour their continuing connection to Country, culture and community. We recognise and appreciate the invaluable contributions made by First Nations peoples across many generations in shaping Western Australia as a premier destination.



**Tourism**  
WESTERN AUSTRALIA



Department of  
Jobs, Tourism, Science  
and Innovation

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## List of Acronyms

Acronym	Description	Acronym	Description
<b>ACC</b>	Australia's Coral Coast	<b>MRWA</b>	Main Roads WA
<b>AGO</b>	Australia's Golden Outback	<b>MWDC</b>	Mid West Development Commission
<b>ASW</b>	Australia's South West	<b>RDC</b>	Regional Development Commission
<b>CEO</b>	Chief Executive Officer	<b>RCCI</b>	Ravensthorpe Regional Chamber of Commerce
<b>CoKB</b>	City of Kalgoorlie-Boulder	<b>RPT</b>	Regular Passenger Transport
<b>COVID</b>	Covid-19 Pandemic	<b>RTDS</b>	Regional Tourism Development Strategy
<b>DBCA</b>	Department of Biodiversity, Conservation and Attractions	<b>RTO</b>	Regional Tourism Organisation
<b>DoT</b>	Department of Transport	<b>SKA</b>	Square Kilometre Array
<b>ECCI</b>	Esperance Chamber of Commerce and Industries	<b>SoE</b>	Shire of Esperance
<b>ETNTAC</b>	Esperance Tjaltjraak Native Title Aboriginal Corporation	<b>SoH</b>	Shire of Hyden
<b>GDC</b>	Gascoyne Development Commission	<b>TAFE</b>	Technical and Further Education
<b>GEDC</b>	Goldfields- Esperance Development Commission	<b>TCWA</b>	Tourism Council of WA
<b>IOD</b>	Indian Ocean Drive	<b>TDMP</b>	Tourism Destination Management Plan
<b>JTSI</b>	Department of Jobs, Science and Innovation	<b>TWA</b>	Tourism WA
<b>KBCCI</b>	Kalgoorlie Boulder Chamber of Commerce & Industry	<b>WAITOC</b>	Western Australian Indigenous Tourism Operators Council
<b>LGA</b>	Local Government Authority	<b>WDC</b>	Wheatbelt Development Commission
<b>LTO</b>	Local Tourism Organisation		



## Key Partners and their roles in Tourism

Agency	Roles
<b>Tourism WA</b>	TWA is the state Tourism Organisation with a goal to grow tourism by marketing WA as an incredible holiday and business events destination; attracting and promoting world-class sporting, cultural and arts events; and improving access, accommodation and tourism experiences.
<b>RTO</b>	RTOs build strong relationships with local tourism organisations and local governments to achieve better tourism outcomes and make the most of marketing activities. RTOs provide marketing opportunities to tourism businesses to encourage direct bookings, keep the industry informed, provide trade coaching and representation, and facilitate industry development opportunities.
<b>LGA</b>	Local Government Authorities have an economic development function and often work closely with RTOs and LTOs to develop tourism in the region. LGAs also directly manage or are closely involved with key tourism assets – such as visitor centres, caravan parks and reserves.
<b>RDC</b>	Western Australia has nine Regional Development Commissions that promote the economic and social development of a particular part of the State.
<b>TCWA</b>	Tourism Council WA is the peak body representing Western Australia's tourism businesses, industries and regions. The Council promotes the value of tourism, facilitates sustainable tourism development and advocates industry policy on behalf of members.
<b>DBCA</b>	The Department of Biodiversity, Conservation and Attractions manages Western Australia's parks, forests and reserves to conserve wildlife, provide sustainable recreation and tourism opportunities, protect communities and assets from bushfire and achieve other land, forest and wildlife management objectives. DBCA conserves Western Australia's biodiversity, cultural and natural values in partnership with Traditional Owners.
<b>MRWA</b>	Main Roads is one of WA's transport agencies, they are responsible for the roads the state's road network. They work to ensure the roads meet the needs of the community, industry and stakeholders. They strive to provide safe, reliable roads, bridges and paths so you can get where you need to go.
<b>DoT</b>	The Department of Transport provides and enables safe, accessible and efficient movement for Western Australia's economic and social prosperity. DoT aims to have the state's best integrated and intelligent transport services and solutions.
<b>WAITOC</b>	WAITOC is the peak representative for Aboriginal tours and experiences in Western Australia, promoting and supporting authentic cultural experiences at a state, national and international level.



## Purpose and Aims

Australia's Golden Outback (AGO) Tourism Destination Management Plan (TDMP) will guide tourism decision-making, investment and capability over the next ten years and create the foundation for a thriving industry.

This TDMP is developed in partnership with Tourism Western Australia (Tourism WA), Australia's Golden Outback Regional Tourism Organisation (AGO RTO) and the four Regional Development Commissions (RDCs) that overlap with the region: Goldfields Esperance, Gascoyne, Mid West and Wheatbelt. (as per **Figure 1**)

In developing this plan, consultation was conducted with industry and stakeholders across the region through workshops, surveys, face-to-face meetings and online engagements to understand what a thriving tourism industry looks like to the industry and community. The TDMP provides an understanding of the current state of tourism and the visitor economy in the tourism region and makes recommendations on cross-regional actions and priorities to support the management and growth of the destination in the following areas:

**Supply** – including attractions, events, accommodation, access and connectivity and other visitor-related infrastructure

**Demand** – including the region's positioning, markets and destination marketing

**Capability** – including workforce and skills development, funding and partnerships

The TDMP establishes a tourism vision for the AGO region, supported by goals and key priorities designed to drive tourism at all levels. These key priorities reflect product development trends and stakeholder insights. They are complemented by regional tourism development strategies,

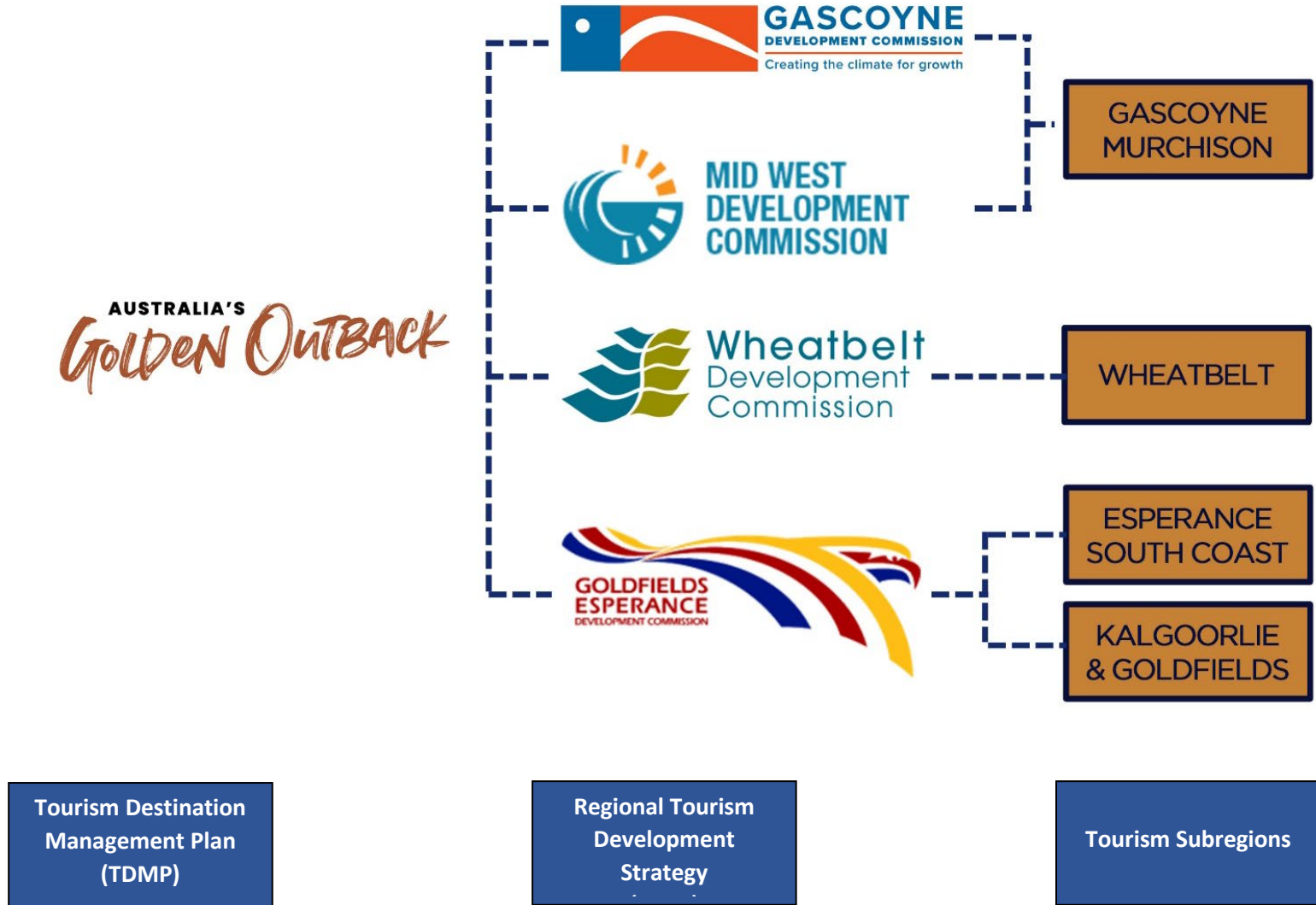
incorporating action plans to address supply, demand and capability gaps, ensuring a holistic approach to tourism across the entire region for the next ten years.

## TDMP Outputs

- The TDMP, an overarching 10-year plan for the AGO tourism region (this document).
- Four Regional Tourism Development Strategies (RTDS) establishing tourism priorities and projects within Mid West, Gascoyne, Goldfields-Esperance and Wheatbelt Development Commission regions.
  - Inside the RTDSs is a set of subregional actions which further delineate priorities and projects for the tourism subregions.

It is highlighted that the TDMP and RTDS are designed to be flexible and reviewed on a regular basis, recognising that priorities, trends and projects may change and emerge over a 10-year period. Consideration of these will be informed by the TDMP vision and goals to ensure consistency with the overall objectives, and framework established for the AGO tourism region.

FIGURE 1 TOURISM STRATEGY HIERARCHY FOR AGO REGION





Part 1.  
TDMP VISION, GOALS and  
PRIORITIES





## Vision

To be a truly world-class destination where products and experiences connect with the uniqueness and quality of remarkable nature, places and people.

### Access

Visitors can easily navigate to and within the vast open spaces of the region. Traversing unrivalled natural beauty with ease and comfort. The region is rugged, diverse and accessible. Travellers are encouraged to look for hidden gems and immerse themselves in the region's natural beauty.

### Amenity & Attitudes

AGO will be recognised for its authenticity, diversity and inclusion. Boasting connected communities, culture and heritage. Stakeholders understand the tangible benefits that tourism brings to the region. Travellers want to return because they are genuinely welcomed and celebrated.

### Administration

Government enables the tourism industry to thrive. Development is encouraged, and small businesses are supported. The economy thrives through coordinated decision-making, appropriate planning and intelligent investment strategy.

### Attractions & Activities

There is a breadth of offering across the subregions. Visitors have choice in where they stay, what they do and how they do it. Whether you're seeking adventure, solitude, or simply a chance to disconnect from the modern world, Australia's Golden Outback has it all.

## The Brand

Capitalising on the AGO's inherent qualities and competitive advantage is critical to the success of the tourism industry. The AGO brand is positioned to celebrate the region's uniqueness, vastness and diversity by highlighting drive journeys as a way to experience them.

## 10-Year Priority Goals

1. **Prioritise increases in aviation, self-drive and cruise sector connections by growing capacity and infrastructure**
  - Complete the sealing of Western Australia’s section of the Outback Way and, in conjunction with Traditional Owners, prioritise investment to provide any required visitor facilities and amenities.
  - Support the expansion of drive tourism routes to encourage traffic dispersal.
  - Establish a regular passenger transport service to Kalgoorlie from the east coast.
  - Deliver infrastructure upgrades to support cruise visitation at Esperance port.
2. **Diversify accommodation offerings in the region.**
  - Grow and diversify the accommodation offerings by encouraging investment in new development that meet the needs of priority markets – focusing on key tourism hubs and around major attractions
  - Enhance the station stay experience across the region to allow stations to provide their unique point of difference. Work collaboratively to ensure a similar level of service across providers.
  - Seek the development of accommodation offerings inside (or adjacent to) national parks through the National Park Tourism Experiences Development Program; with a specific focus on:
    - Fitzgerald River National Park
    - Cape Le Grand National Park
    - Dryandra National Park
3. **Refresh existing and develop new unique experiences.**
  - Work to develop visitor facilities and infrastructure in national parks (including iconic attractions where appropriate).
  - Expand the range of bookable tour products to elevate the visitor experience, focusing on:
    - Dark sky tourism experience development, including the ‘Murchison Vast Sky Experience’ as an anchor dark sky attraction in the AGO
    - AGO’s ‘big rocks’, including Wave Rock, Burringurrah and Walga Rock
  - Support a more extensive portfolio of unique experiences to leverage cruise demand in Esperance and encourage further dispersal of visitors throughout the region.
4. **Create and utilise unique events to promote cross-regional travel.**
  - Develop a portfolio of events across the year to encourage inter-regional and intrastate travel.
  - Develop and run at least one high value event in the region, with a focus on Esperance, to showcase regional strengths and grow shoulder season demand.
5. **Strengthen the Australia’s Golden Outback brand.**
  - Continue to market road trips, whilst highlighting the region’s unique and diverse experiences. Establishing the AGO region as the premium destination for road-tripping in WA.
  - Establish subregional differentiation through storytelling and promotion of signature and unique assets.
  - Continue to develop the Esperance experience and brand proposition.

**6. Improve the capacity and capability of the tourism sector to ensure its sustainability.**

- Increase the pool of tourism and hospitality workers by developing targeted strategies.
- Provide training and mentoring opportunities for operators to improve visitor experience, develop new products, and retain and upskill workers.

**7. Develop, grow and showcase Aboriginal cultural tourism.**

- Continue integrating Aboriginal culture into existing offerings and develop new and unique hero experiences championed by Aboriginal custodians.
- Implement priority actions from the Jina: Aboriginal Tourism Action Plan (or future editions) related to AGO, including the Custodians Program.
- Develop an Aboriginal tourism experience at Walga Rock in collaboration with the Wajarri Yamaji Aboriginal Corporation.



PART 2  
UNDERSTANDING THE REGION





## The AGO Tourism Region

The people and communities of the AGO region are valuable assets for developing tourism to build, invest, innovate, host, and tell stories. With 6,300 people directly and indirectly employed in tourism in the region, there is significant human and cultural capital to care for and invest in.

Australia's Golden Outback promotes four subregional areas, considered destinations in their own right. They are:

- Gascoyne Murchison
- Wheatbelt
- Esperance & South Coast
- Kalgoorlie & Goldfields.

The AGO's visitor experience is underpinned by the region's people and diverse history. From the ancient Aboriginal culture to the outback agricultural experience, there are opportunities for travellers to immerse in diverse art, heritage, events and food.

The region also promotes Wildflower Country, an inland area of small regional towns, most of which intersect with the tourism boundary of Australia's Coral Coast region or are in the Wheatbelt.

Destination maturity varies across the subregions, with the Gascoyne Murchison being the most underdeveloped due to the vast distances between visitor hubs. The Wheatbelt is a developing area, as are portions of the Goldfields. While Kalgoorlie, Esperance and the South Coast are the most visited and established tourism areas.

## The Visitor Economy

- Tourism in the AGO supports 931 tourism businesses.
- It employs 6,300 people, about 10% of the region's total employment.

Tourism is an important industry for the region; however, it is overshadowed by the large resource economy. Tourism represents about 10% of the region's total employment but less than 2% of the region's total GVA. Building a more diverse economy is critically important for the region's resilience.

The tourism industry has a significant role in supporting the resource sector and contributing to the economy by improving liveability and quality of life. Ensuring the tourism industry brings value to the community through positive connections, higher yields and engaged visitors requires focused and effective planning.

- Pre-COVID, the industry contributed \$525 million in Gross Value Added to the economy, less than 2% of the region's total GVA.

COVID has been difficult for many tourism operators worldwide, and the AGO has also suffered, experiencing a 17% decrease in visitor spending in 2021. This may be attributed to the region's dependence on intrastate travel and the opening of other travel opportunities within the state for this market.

## Visitor Profile 2019

### 1.46m Visitors spent a total of \$850 million

- 96% domestic staying an average of 4.9 nights
- 4% international

### Top 3 accommodations (% of nights) - Intrastate

Accommodation	2018/19	2020/21
• Other Accommodation	37%	43%
• Friends or relative's property	15%	12%
• Hotel/resort/motel/ motor Inn	14%	13%

### Top 3 Home State/Territory 2017/18/19

- New South Wales 25%
- South Australia 24%
- Victoria 23%

### International Markets home country 2017/18/19

- Germany 15%
- United Kingdom 13%
- New Zealand 9%

Australia's Golden Outback has traditionally attracted more intrastate visitation than interstate and international. In YE September 2021, the AGO region welcomed 1.3 million overnight visitors, staying 6.7 million nights and contributing \$738 million to the region's economy. Pre-COVID, 20% of visitor spending was from out-of-state visitors, behind the WA average of 38%

Subregion	Market	Visitors (000)	Nights (000)	Expenditure (\$M)
<b>AGO - Esperance and South Coast</b>	International	30	186	9
	Domestic overnight	292	1,142	161
	<b>Total</b>	<b>321</b>	<b>1,328</b>	<b>169</b>
<b>AGO - Kalgoorlie and Goldfields</b>	International	17	277	15
	Domestic overnight	410	2,159	272
	<b>Total</b>	<b>427</b>	<b>2,436</b>	<b>287</b>
<b>AGO - The Wheatbelt</b>	International	20	211	10
	Domestic overnight	426	1,173	115
	<b>Total</b>	<b>446</b>	<b>1,385</b>	<b>125</b>
<b>AGO - Gascoyne Murchison</b>	International	7	54	2
	Domestic overnight	145	844	54
	<b>Total</b>	<b>152</b>	<b>898</b>	<b>56</b>

TABLE 1 DISTRIBUTION OF VISITORS, NIGHTS AND SPEND ACROSS THE REGION, ROLLING AVERAGE 2016-19.

## Visitor Characteristics

The promise of vastness and open spaces has become particularly important to city-based source markets.<sup>1</sup> This works in favour of the AGO, as experiencing the freedom of drive journeys is a key aspect of the brand promise for the region.

The dominant leisure visitor to the AGO region are people from within Western Australia, travelling as a couple or with friends and relatives, caravanning or camping, and staying for 2-3 nights. In 2018/19, around 66% of visitors to the region were from within Western Australia, 8% from interstate, and 2% international.<sup>2</sup>

The top activity for visitors within the AGO region is eating out at a café and visiting friends and relatives. This is followed by bushwalking, sightseeing, visiting national parks and going to the beach.<sup>3</sup> This engagement in non-commercial activity and the predominance of camping and caravanning is likely responsible for the region's lower spend per night than the WA average.

From the interstate visitor perspective, Western Australia has a strong brand association with beaches, nature and wildlife, as well as a range of things to do. However, it falls short in terms of value for money. This, and a perception of distance and time needed for a holiday, has kept WA as the fifth most desired destination for Australians for some time.

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<sup>1</sup> Tourism Australia. Sourced from Luxury Travel Advisor <https://www.luxurytraveladvisor.com/australia-new-zealand/tourism-Australia-predicts-top-global-travel-trends-for-2021>

Visiting friends and relatives (VFR) remains the number one reason to holiday in WA. This presents an opportunity for the AGO region to harness the solid intrastate market to access the VFR market.



<sup>2</sup> Tourism WA, sourced from Tourism Research Australia, National Visitor Surveys, YE Sep 18/19 & YE Sep 20/21.

<sup>3</sup> Tourism WA, sourced from Tourism Research Australia, National Visitor Surveys, YE Sep 18/19 & YE Sep 20/21.

## Market Positioning

The AGO Brand capitalises on the qualities and competitive advantage critical to the region's tourism industry's success. The current AGO brand is: "Road Trip Country."

'**Walking on A Dream**' is Tourism WA's Global tourism brand; this creative concept directly addresses visitors' key travel desires and positions Western Australia as a wondrous, otherworldly, dreamlike and aspirational destination to visit. Walking on a Dream builds on the five story pillars established under the Spirit of Adventure framework. Western Australia is:

- Ancient Tracks, New Journeys™;
- Barefoot luxury;
- Other worldly phenomena;
- Majestic landscapes and big skies; and
- Full of characters

By adding the themes of **Time, Space, Connection and Freedom** into the narrative, these thematic pillars represent key attributes that global travellers seek from a destination in a post-pandemic world. Through the Story pillars, the world can see how Western Australia delivers on these critical themes.

The following Strategic goals lay out the four elements of the AGO's aspiration to elevate products and experiences so visitors can connect with the uniqueness and quality of the AGO's remarkable nature, places and people. To develop Australia's Golden Outback as a thriving and sustainable tourism industry, strategic goals are defined as:

**A successful tourism destination.** Through the development of a thriving visitor economy, workforce, and industry.

**Connected to Country.** Recognise that the land, the sea, the air, animals, plants and people; are all interconnected through Country, and celebrate and share that.

**Connected to the world.** Remoteness and distance from the rest of the world are both deeply appealing to markets and a challenge for them. The Region needs to market: physically, digitally, emotionally, and viscerally.

**Connected as an industry.** Building connections and collaborating within the industry is essential to our success.

## High Yield Travellers

Tourism WA focuses its marketing activities on targeting 'High Yield Travellers'. This market does not mind long-haul travel, has an above average trip spend, and seeks world-class nature and wildlife, a safe and secure destination, good food and wine, local cuisine and produce, world-class coastlines, beaches and marine wildlife, and rich history and heritage.

Priorities and actions identified in the TDMPs are designed to reflect this market and what it finds appealing about Western Australia.

## Market Positioning

Alignment with Tourism WA Brand- Western Australia is a wondrous, otherworldly, a dream-like place to explore. It is not just another state in Australia. It is one of the greatest places on the planet. Brimming with natural riches and world-class experiences, many that can't be found anywhere else.

TIME	SPACE	CONNECTION	FREEDOM
<p>Sixty thousand years of stories, shared by the world's oldest living culture on earth.</p> <p>Stories that bring otherworldly landscapes to life. Traditions that have been handed down across generations. And experiences across the region and the seasons.</p>	<p>Otherworldly phenomena, majestic landscapes and big sky country.</p> <p>Supernatural contrasts of colour, sheer scale and spaciousness.</p> <p>Quiet, powerful, soulful.</p>	<p>Full of characters and rich with culture. A special place, where connecting with the land helps reconnect with oneself.</p> <p>Locals with a warm, welcoming and generous spirit, who share our culture, lands and way of life.</p>	<p>Brimming with special and rare experiences for those seeking the freedom to embark on new adventures.</p> <p>Luxury, but not as you know it. One-of-a-kind experiences set on nature's doorstep.</p> <p>Relaxed and down to earth. The freedom to embark on every kind of unforgettable adventure.</p>
AGO OFFERING			
<p>The Aboriginal corporations and groups in the AGO region are actively engaged and seeking to develop tourism products.</p> <p>This presents a significant opportunity for the region to build unique, world-class, and world-leading products and experiences.</p>	<p>Experiencing the freedom of drive journeys is a key aspect of the brand promise for the AGO region. Travelling as a couple or with friends and relatives, caravanning or camping.</p> <p>The Region supports this market with: Wildflowers, vast dark skies, heritage experiences, 4WD experiences and Station Stays, all major visitor draw-cards.</p>	<p>Recognition that: the land, the sea, the air, animals, plants and people; are all interconnected through 'Country,' and celebrate and share this connection.</p> <p>There is a growing interest in the Region's connection to Ancestry Tourism, with visitors wanting to find links to an early family who were attracted to WA during the gold rush and pastoral growth years, along with the desire to connect with ancient cultures and local characters.</p>	<p>Explore emerging artisans throughout the region - find sculptures in lakes, wallets made of fish skin and silos with outstanding murals.</p> <p>The freedom of touring, including to 'Gascoyne Murchison Geo Region,' Outback Pathways, Road to the Rock- Mount Augustus, with Station Stays and linkages to much larger touring routes, such as the 'Big Lap' or across the Outback Way.</p>

## Regional Tourism Infrastructure

Tourism infrastructure includes all the built structures needed to make tourism work in a region. This includes roads, airports, ports, accommodation, built attractions and communication. Tourism infrastructure in the AGO region is currently relatively limited and has been identified by the tourism industry as a priority focus for future development.

### Access

**Roads.** Roads are critically important in the AGO because of the region's dependency on drive journeys. Major roads connect Kalgoorlie-Boulder and Esperance to both the east and west. Karijini and Newman in the Pilbara are also linked to Meekatharra via a major sealed road. \$200 million has recently been spent upgrading the South Coast Highway between Albany and Esperance to increase the safety of this strategic freight and tourism route.

The Wheatbelt Way is a positive example of how interpretive signage and good quality, sealed roads can support the development of the AGO's road trip experiences. This needs to be explored in context with the development of the Outback Way, which extends 2,720km from Laverton in Western Australia to Winton in Queensland, with the Western Australian section of the highway to be sealed by 2030.

**Airports.** Esperance has Regular Passenger flights operated by Rex; however, the airport currently only has the capacity to take smaller planes. This is a limiting factor for increasing volumes to the region. Virgin and Qantas service Kalgoorlie-Boulder.

Kalgoorlie previously had an interstate connection to Melbourne and Adelaide. These were mainly utilised for business/work travellers but also provided tourism access. Discussions are underway to re-establish more interstate routes.

Ravensthorpe Airport has the infrastructure to handle the current Rex RPT services, and discussions are underway to determine the business case for an expansion to Ravensthorpe's RPT service.

**Port infrastructure.** Esperance is one of Western Australia's ten cruise ports. A \$4 million project to improve cruise ship infrastructure in Esperance commenced in 2020.

**Communications and digital infrastructure** is valuable to a successful tourism industry for safety, connectivity, booking and researching in the region, posting reviews and sharing on social media. The AGO region still has significant areas with no reception, which inhibits the global social media-sharing machine that underpins destination marketing. In addition, it presents safety challenges for communities and visitors alike. Risk mitigation is the opportunity to have this infrastructure upgraded. Maintaining regional connectivity is a priority for tourism operators and the safety of visitors.



## Accommodation

With 1,941 short-stay rooms and 324 Airbnb listings,<sup>4</sup> accommodation supply is a constraining factor in tourism development in the region. Esperance has experienced shortages in accommodation in recent years. However, the style and quality of accommodation are not geared towards engaging a high yield market for the region. Recent diversification of the AGO's accommodation offering has included increasingly popular station stays, which add a unique and connected experience for travellers.

Accommodation Profile	
<b>AGO Wide</b>	There is a shortage of suitable accommodation in AGO. Accommodation in AGO is generally older and skews towards independently owned commercial accommodation, with 25 independent accommodation, compared to 9 chains. AGO has little luxury accommodation offerings, with upscale (4-5 stars) accommodation only available in Kalgoorlie.
<b>Gascoyne Murchison</b>	According to the Tourism WA Accommodation Register (February 2023), the accommodation offering in the Gascoyne Murchison area is limited, confined only to the town of Meekatharra, which has 3 hotels of an economy class or 'basic' standard. Further research shows additional accommodation offerings in the towns of Cue and Murchison, alongside Station Stays in the subregion <i>Approx. total of Hotel beds 78 + Airbnb short stay homes/rooms 11</i>
<b>Kalgoorlie Goldfields</b>	A wide range of accommodation is available in the Kalgoorlie-Goldfields to suit a variety of needs. With 10 economy style properties, 4 midscale, and 3 upscale. There is a mix of commercial and private short stay dwellings. In addition, 13 of the 17 properties have attached dining facilities. <i>Approx. total of Hotel beds 1069 + Airbnb short stay homes/rooms 120</i>
<b>The Wheatbelt</b>	There are limited accommodation offerings in the Wheatbelt, mainly comprising of motels, motor inns and caravan parks in areas like Narrogin, Merredin and Bruce Rock.
<b>Esperance and the South Coast</b>	According to the Tourism WA Accommodation Register (February 2023), the majority of accommodation along the South Coast is located in Esperance, with 13 offerings, while there is only 1 option in Ravensthorpe. Esperance is comprised of 10 independently owned properties and 3 that are part of commercial chains. The region has a mix of hotels, motels and holiday parks alongside a range of private short stay dwellings. The offering is a largely low-mid range, making up 64 per cent of the total. Further research shows 2 hotels in Hopetoun and 1 Caravan Park. <i>Approx. total of Hotel beds 408 + Airbnb short stay homes/rooms 195</i>

TABLE 2 ACCOMMODATION PROFILE OF AUSTRALIA'S GOLDEN OUTBACK

<sup>4</sup> Tourism Western Australia 2022 - Accommodation Dashboard

## Tourism Activities, Attractions and Events

Australia's Golden Outback is a vast region covering over 50% of Western Australia's landmass. It is characterised by stunning landscapes, unique wildlife, and rich cultural heritage. Rather than singular hero experiences in the region, there is a collection of attractions centred on self-guided drive journeys. Driving activities dominate bookable product and guided touring in the region.

The range of activities available in this area includes:

**Exploration of the natural environment:** Visitors can explore the stunning natural landscapes of AGO, including vast deserts, rugged coastlines, and ancient rock formations.

**Adventure sports:** The region offers many opportunities for outdoor adventure, including hiking, mountain biking, rock climbing, and water sports such as surfing and fishing.

**Aboriginal culture:** Visitors can learn about the rich cultural heritage of the region's Aboriginal peoples through art, music, and storytelling.

**History and heritage:** AGO has a fascinating history, including stories of gold rushes, pioneering settlers, and the construction of the famous Trans-Australian Railway.

### LOCATIONS

**Kalgoorlie.** With a long Goldfields history and many beautiful heritage buildings, Kalgoorlie-Boulder is an attraction in its own right and a working centre of mining.

**Esperance.** A popular tourism town with locals and visitors from further afield known for its national parks and isolated, white beaches.

**Archipelago of the Recherche & Outback Coast.** The brilliant blue waters, snow-white beaches and over 100 islands create a dazzling contrast to the red earth of the surrounding outback. Lake Hillier is located on Middle Island, the largest of the Recherche islands (11 kilometres from the coast of Cape Arid National Park). This striking pink lake phenomenon can be accessed by chartering a scenic flight or with nearby tour operators in Esperance.

**Burringurrah/Mt Augustus.** Twice the size of Uluru, Burringurrah/Mt Augustus is 480km inland from Carnarvon. Wildlife walks, tracks, gorges, wildlife, creeks and Aboriginal engravings provide a cluster of experiences for visitors.

**Wave Rock.** One of Australia's most recognisable landforms is near the Wheatbelt town of Hyden. Rising 15 metres from the ground and over 100 metres long. Wave Rock looks like a giant surf wave of multicoloured granite about to crash onto the bush below. It's believed this amazing formation was more than 2,700 million years in the making.

### Subregional products, experiences, attractions

A desktop analysis of the currently marketed attractions in AGO was undertaken to determine the destination maturity of the subregions. Product depth and diversity at a subregional level are relative to destination maturity.

There are a number of signature products, attractions, and experiences across multiple pillars in the Esperance and the South Coast Region. Gascoyne-Murchison and the Wheatbelt are significantly underdeveloped when considered alongside the other subregions.

Considering the TDMP’s ten-year timeframe, the future product development focus, when established and resourced, should continue to strengthen the five shared product pillars across the AGO region and enable differentiation at a subregional level, highlighting the unique attributes of each. Product development resources and focus should align with and re-enforce each subregion’s unique brand positioning and future marketing focus.

Below is a summary of the marketed attractions in the region:

	Nature / Biodiversity	Aboriginal Culture	Heritage	Adventure	Events & Festivals
Esperance & South Coast	Signature	Emerging	Emerging	Signature	Emerging
Kalgoorlie & Goldfields	Emerging	Emerging	Signature	Emerging	Signature
Gascoyne Murchison	Emerging	Development Opportunity	Development Opportunity	Emerging	Development Opportunity
The Wheatbelt	Emerging	Development Opportunity	Signature	Emerging	Emerging

TABLE 3 DEVELOPMENT PILLARS IN AGO

- Signature:** Product well established and represented in destination marketing
- Emerging:** Product established, some representation in destination marketing
- Development Opportunity:** Limited established product

A thorough product audit process was undertaken to prepare the TDMP, and a top-line summary of supply in regional amenities and services is listed in Table 4. Broadly, this matrix identifies where gaps in asset supply have been identified as areas of attention within each subregion, necessitating specific projects to address improvements in visitor experiences.

	Safe Roads	RPT Airport	7 Day Visitor Centres	Quality Visitor Amenities	Quality Wayfinding	Diverse Accom	Diverse Tour Operators	Diverse Dining	High-speed Internet
Esperance & South Coast	•	•	•	•	•	•		•	•
Kalgoorlie & Goldfields	•	•	•	•	•	•		•	•
Murchison	•	•			•				
Wheatbelt	•		•	•	•				

TABLE 4 VISITOR SERVICING ASSESSMENT IN THE AGO REGION. DOT=PRESENT

**Tourism Lifecycle** – identifies and presents opportunities based on the subregional locations for further development of the ACC destination offer over the coming ten years.

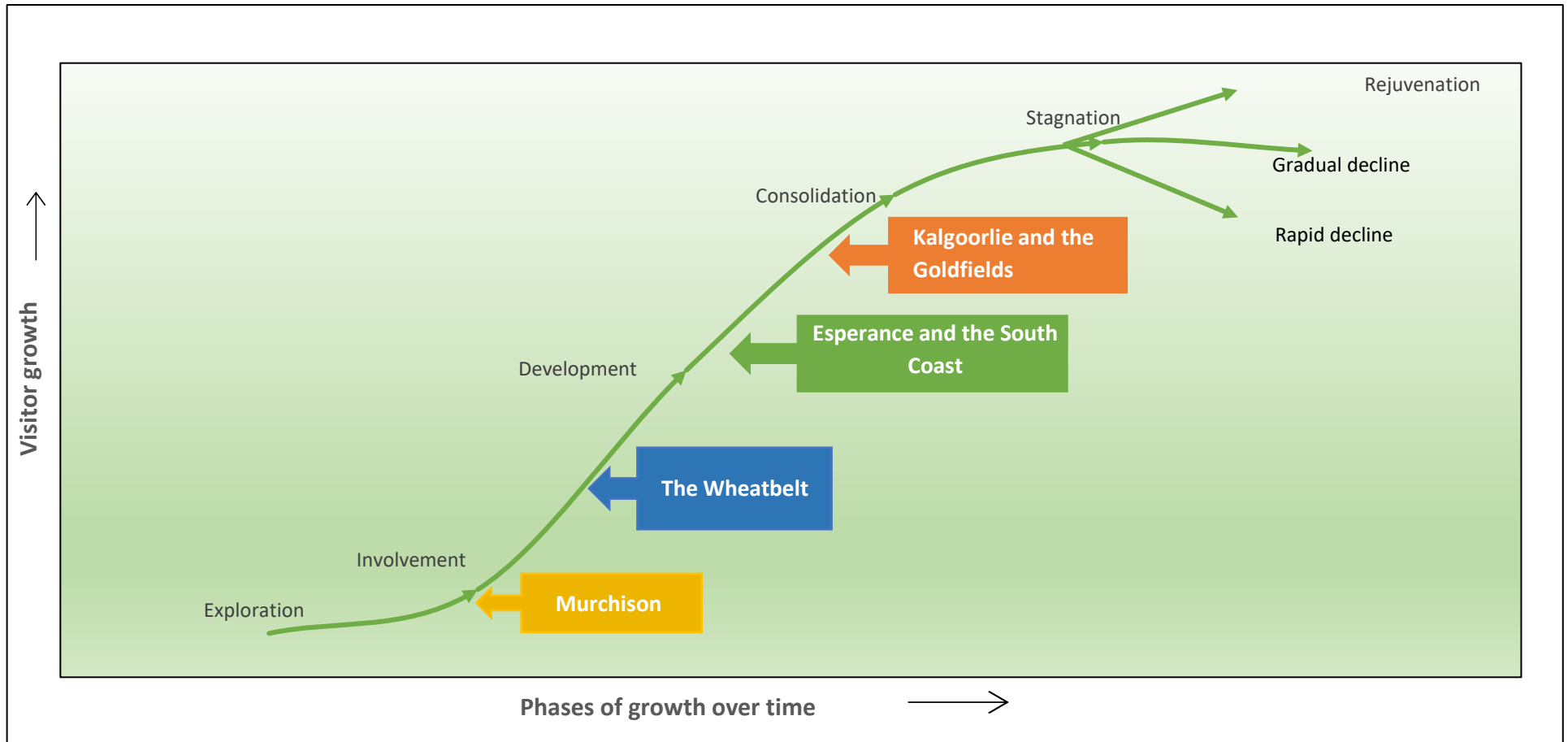


FIGURE 2 AUSTRALIA'S GOLDEN OUTBACK TOURISM DESTINATION LIFECYCLE

Model Source: Butler (1980)





PART 3

Informing Insights



## Trends and Focuses

### Growth in self-drive

The Caravan and Camping sector led the visitor economy recovery from Covid-19 impacts nationally. In 2022, the industry recorded a \$23.8B in impact to the Australian economy. Activity within this sector grew dramatically, with sales of vans and recreational vehicles (RVs) booming as many higher-income Australians who could not travel overseas spent funds on domestic activities.

This has led to more regional touring, road trips and caravanning, and many new caravan and campervan owners. People increasingly seek to avoid dense, crowded spaces, presenting a significant competitive advantage and a perfect unique selling purpose (USP) for regional destinations in Australia's Golden Outback.

Caravanners are becoming less interested in low amenity parks which charge high prices for a basic unattractive, crowded site and instead prefer niche campgrounds such as Bullara Station, a working cattle station, or Bush Camping at Karalee Dam.

### Aboriginal Tourism

The appeal of travelling Indigenous travel experiences is expanding globally. According to the International Visitor Survey, in 2019, approximately 1.35 million international visitors took part in an Aboriginal experience on their holiday. Tourism Western Australia is committed to the expansion of Aboriginal tourism in the State in partnership with key stakeholders such as the Western Australian Indigenous Tourism Operators Council (WAITOC).

With over 80% of visitors expressing interest in taking part in an Aboriginal tourism experience, Tourism WA views Aboriginal tourism as a key pillar and differentiator for the State's tourism offer. However, only 17% of

people are able to undertake an experience for a variety of reasons, including a lack of accessible time or products. It is therefore crucial to include considerations for Aboriginal tourism experiences in product planning.

Aboriginal corporations and groups in the AGO region are actively engaged and seeking to develop tourism product. This presents a significant opportunity for the region to build unique, world-class, and world-leading products and experiences.

### Accessible and Inclusive Tourism

The need to provide greater inclusivity for visitors to the region, through the development of accessible tourism facilities and attractions is growing. In Australia, approximately two million people with limitations or disabilities travel for leisure (plus a similar number who act as carers). Tourism Research Australia (TRA) data in 2018 estimated that 20% of Australians had a disability or long-term health condition. By 2050, more than a quarter of the population will be 65 or over.

TRA estimated the accessible tourism sector in Australia in 2018 to be worth \$8 billion. As the population grows and demand increases in line with post-Covid-19 travel sentiment, it is expected that accessible tourism will become an even more significant factor.

### Workplace Changes

AGO may benefit from longer business-leisure tourism or "workcationers", where working away is preferred over traditional employment. Employers have recognised that there is an opportunity for staff to work outside the office regularly. The audience presents a potential new niche market: young, digital nomads who can spend longer exploring and working – the key to this being 'connecting online'.

This trend extends to self-drive family groups and slightly older travelling couples, who may seek employment while on the road if there are facilities where they can locate themselves at an acceptable cost.

### **Dark Sky Tourism**

Tourism WA's data from 2021 showed that dark sky tourism has an appeal amongst domestic audiences, especially alongside nature/wildlife and other outdoor experiences.

With its expansive open spaces and lack of light pollution, AGO offers idyllic dark sky viewing locations. Places such as Lake Ballard near Menzies and Lucky Bay in Cape Le Grand National Park are suitable locations for this activity. In spite of this, there are currently limited dark sky tour operators in the region.

### **Agritourism**

Agritourism has an emerging place in the diversified visitor economy. Tourism WA research from late 2021 identified a level of appeal in all audience segments of the domestic market for farm stays and food/beverage in coastal destinations, which presents a significant opportunity for the Esperance and the South Coast subregion.

### **Adventure Tourism**

AGO is a vast region in Western Australia that encompasses a range of diverse landscapes, including rugged outback terrain, vast salt lakes, stunning gorges, and ancient rock formations. As a result, it's an excellent destination for adventure tourism, offering a wide range of activities that cater to all levels of experience and interests.

Some popular adventure activities in the region include four-wheel driving, hiking and trekking, cycling, rock climbing and abseiling. Wildlife

experiences are also a highlight with experiences such as whale watching and up-close experiences with Kangaroos on the beach in Lucky Bay.

### **Ecotourism**

Ecotourism includes most forms of nature-based tourism, in which the main motivation of the tourists is the observation and appreciation of nature, along with the possibility of learning about traditional cultures in natural areas. Major operators such as Trip.com now have over 10,000 eco-friendly travel product offerings on their platform. There is an identified opportunity for Australia's Golden Outback to expand products, particularly in coastal areas such as Esperance and the Recherche Archipelago.

### **Sustainable tourism**

Combined with the move towards nature-based tourism experiences, modern day travellers have high expectations of the sustainable credentials of both destinations and experiences. Consumers place greater importance on climate change impacts, and how destinations approach the sustainability of their tourism offer on local communities, economies and the environment.

This trend places greater demand on operators to meet the criteria of a growing audience – Allied Market Research projects the sector to be worth US\$338bn by 2027, up from US \$181bn, with increases in both group and solo travel, and notable for market-leading growth in the Gen Z age group of travellers.

## Tourism Australia Future of Demand Research: AGO Analysis

### The Research

The Future of Global Tourism Demand project highlights the experiences that will drive Australia's tourism demand now and into the future across Australia's 19 core international markets, plus Australia.

### The Method

The research occurred between December 2021 and June 2022 in a collaborative partnership between Tourism Australia (TA) and specialist research agency Fiftyfive5.

The process engaged close to 24,000 travellers from 20 markets (19 international markets, plus Australian out-of-region travellers).

It actively assessed stakeholder knowledge, published documentation and online conversations to provide a foundation to build hypotheses that were then validated through quantitative survey processes.

### ANNUAL OUT-OF-REGION TRAVELLER POPULATION

China	28.7M
United States	26.4M
South Korea	9.8M
United Kingdom	9.7M
Japan	7.9M
France	7.4M
Canada	6.2M
Germany	5.6M
India	3.7M
Italy	3.1M
Philippines	2.8M
Taiwan	2.7M
Vietnam	2.1M
Thailand	2.1M
Malaysia	1.7M
Singapore	1.5M
Indonesia	1.4M
Hong Kong	1.2M
New Zealand	0.7M
<b>GLOBAL (EXCL. AU)</b>	<b>125M</b>
Australia	8.8M

### Experience sectors and size of market interest

Heritage – 104.9M\* Experiencing a destination's History through its places and people

Nature – 107.2M\* Immersion into nature via landmarks and Wildlife

Adventure – 117.4M\* Activity and exploration

Sensory – 122.9M\* A focus on enjoyment via good food and drink, sightseeing and culture

Immersive – 96.8M\* Learning and education

Interests – 89.6M\* hobbies and passion points

Extended – 86M\* Full immersion into the local culture (long trips)

International market visitor breakdown (5-year average from December 2015 to December 2019):

AGO International Markets →

AGO	Visitors
United Kingdom	7,800
Germany	7,000
New Zealand	4,200
Other Europe	3,600
France	3,200
China	2,600
Switzerland	2,600
United States of America	2,400
Singapore	1,600
Other Countries	1,600
Scandinavia	1,600
Netherlands	1,600
Malaysia	1,400





## Heritage Cluster

Heritage travellers experience the world through its places and people. These travellers have an overall interest in History and Indigenous activities.

Top Heritage Markets:

**United Kingdom** – Activity of highest appeal is War History.

AGO has two War Museums, the Goldfields War Museum and the Merredin War Museum. Whilst these may not be drawcard experiences for the region, it may be beneficial to market these Museums as part of a driving itinerary for UK travellers. Including the Merredin Museum in the itinerary from Perth to Kalgoorlie may encourage road trip travellers to stop through the town. Part of this itinerary could capitalise off the rich gold and prospecting history in the Goldfields-Esperance region.

**Germany** – Activity of highest appeal is visiting Indigenous sites.

Germany is the second largest market to AGO. Promotion of projects like Wuddi Aboriginal Cultural Tours, Dabungool Cultural Experiences and Katter Kich Gallery and Tours would appeal to this cluster.

Other markets to consider:

French travellers noted a specific interest in community stories and culture. French travellers primarily travel through AGO on road trips around Australia. As Esperance is a stop on The Big Lap, promoting a farm experience on road trip itineraries may encourage longer stays in the region.

Italy is a segment to consider targeting, showing a strong interest in History—notably, a desire to experience historical and cultural sites, museums, and galleries.

## Projects that align with this cluster:

- The continued implementation of the Jina Plan (Western Australian Aboriginal Tourism Action Plan).
- Expanding the range of Aboriginal-led cultural tourism experiences and accommodation.
- Promoting existing Aboriginal-led business and cultural experiences.
- Building the capacity for Aboriginal people to enter the tourism sector.
- Pursue ongoing, long-term aviation connections for critical international and interstate markets.
- Investing in the continued promotion of historical and heritage trails.
  - o Pioneers Pathway
  - o Golden Pipeline Heritage Trail
  - o Monsignor Hawes Trail
  - o Wheatbelt Way



## Nature Cluster

Immersion into nature via landmarks and wildlife. These travellers have an overall interest in the natural environment and its phenomena.

Top Nature Markets:

**Germany** – Activities of highest appeal are Exploring Wildlife and Nature and Marine Life Watching.

Highlighting: Esperance Bird and Animal Park, Esperance Island Cruises, Wildflower Trails and visiting the Lucky Bay Kangaroos could prove effective to this market.

Other Markets to consider:

Marketing the Lucky Bay Kangaroos to those of French origin may be particularly effective as they highly rate up-close animal encounters.

Malaysia ranks highly for seasonal natural events. Highlighting Wildflower drive itineraries could attract the interest of this market and increase visitation.

Italy possesses a strong interest in natural landmarks and wonders. Attractions like the Pinnacles and Wave Rock may attract visitation.

#### **Projects that align with this cluster:**

- Pursue ongoing, long-term aviation connections to major east coast markets that will link to key international markets.
- Develop the Outback Way to allow standard vehicles to travel from Alice Springs to Laverton and further into the Goldfields to increase continued travel through Central Australia.
- Develop more regional wildlife products by working with existing tour operators to expand their product offerings.
- Work towards accessibility on all roads across the region.
- Marketing AGO as a premium nature and natural landmarks destination, promoting Wave Rock, Lucky Bay Kangaroos, Esperance and an array of national parks.
- Develop structured touring and products surrounding dark sky tourism.
- Promote Ancient Land Under Brilliant Skies festival and Wave Rock Weekender.



#### **Adventure Cluster**

Adventure travellers pursue activity and exploration through land, sky and water. They are interested in water activities, land and sky exploring, driving, and camping journeys.

Top Adventure Markets:

**Germany** – The activity of highest appeal is Hiking and Walking, followed by Cycling.

Marketing trails through Fitzgerald National Park, Cape Le Grand, Dryandra National Park, Stokes National Park, Christmas Rock, Esperance and Hyden. Ensuring access to bike hire and facilities along the way would be central to the interest of this market.

**France** – Activity of highest appeal is 4-wheel driving/ Off-roading.

As a region of vast landscapes, 4-wheel driving is crucial to access tourist attractions and is a must-do activity. Promotion of areas such as Miners' Pathway, Golden Quest Discovery Trail, Wool Wagon Pathway, Kingsford Smith Mail Run, Outback Way, Canning Stock Route and John Holland Track.

#### **Projects that align with this cluster:**

- Develop the Outback Way to allow standard vehicles to travel from Alice Springs to Laverton and further into the Goldfields to increase travel through Central Australia.
- Invest in more highway infrastructure for travellers to remove barriers to planning longer journeys.
- Work with tour operators to develop more adventure touring through the region.

- Market aerial touring through the region to combat the geographical isolation of the smaller subregions.
- Improve bike-hire offerings through the region to capitalise on existing German market share.
- Increase the range of accommodation across the region to encourage longer stays through subregional areas for travellers wanting camping alternatives.
- Utilise geolocation marketing to promote adventure activities, like aerial tours, 4WD tours, cycling hire, and surfing/sailing lessons.
- Invest in drive-and-fly one-way itineraries to encourage one-way travel from Perth.

### Sensory Cluster



This traveller enjoys good food and drink, popular experiences, wellness and culture. They are interested in the arts, wellness, immersive experiences, food, and drink.

The top overall sensory experience for travellers is dining out, with 13 countries listing it as their highest-ranked activity. This is a huge barrier in most subregions across AGO which need more dining options. Food and beverage festivals or markets should be considered to combat this issue in the interim. In the long term, significant investment into the viability of and support of hospitality venues in the region is needed.

China, the United Kingdom and France all fall within the top 13 International Markets for AGO, and they ranked beaches as the highest activity of choice. These would be effective markets to target for AGO.

### Projects that align with this cluster:

- Remove barriers to entry for small businesses in the region looking to open hospitality businesses.
- Work with bigger hospitality corporations to identify opportunities across AGO as they arise.
- Improve accommodation offerings around Esperance and The Fitzgerald Coast to encourage longer stays.
- Promoting a driving itinerary of the best food options in the region.
- Support the creation of paddock-to-plate dining, farmgates, and bespoke farm experiences/tours.
- Support the creation of Aboriginal-led events that centre the arts, food, and wellness.
- Research the viability and demand of carnivals and other festivals heading to the region.
- Promote events/markets/festivals to travellers through the region to encourage longer stays.



### Immersive Cluster

This traveller seeks to broaden their worldview through learning, education and personal development. They are interested in personal journeys, agritourism, eco experiences and learning.

**Singapore** – Activity of highest appeal is farm experiences.

Western Australia has a high density of Singapore travellers. Although the current market travelling to AGO is limited, this could be expanded through a targeted campaign highlighting the adventure of a station stay.

### Projects that align with this cluster:

- Enhance station stays accommodation and highlight their points of difference across the region.
- Promote the benefits of a station stay, highlighting the cultural immersion provided by the experience, specifically: Wooleen Station, Mellenby Station Stay and Melangata Station Stay.



#### Interest

Driven by their hobbies and passions. They possess an overall interest in an array of personal avocations.

#### Cluster

The most popular interests are shown to be Photography and Stargazing, appealing to travellers from Thailand and South Korea. These are not active markets for AGO but could be targeted through photography and night sky touring.

No year-round photography tour nor night sky touring is offered in the region. AGO has begun to combat this by adding the 'Ancient Lands Under Brilliant Skies' festival in the Shire of Murchison; however, more products could be developed to attract the Interest cluster.

- Support the development of new dark sky tour operators in line with the recent research into the viability of dark sky tourism and the associated guides to developing a dark sky tourism experience.
- Supporting the promotion of the 'Ancient Lands Under Brilliant Skies' festival.
- Creation of further photography and dark sky tourism holiday brochures.

### Projects that align with this cluster:



#### Extended Cluster

A long stay at a destination with complete immersion into the local culture with an overall interest in living like a local.

Countries that have a high density of this type of traveller are New Zealand, Vietnam, Thailand and Indonesia. These countries do not align with the current market share of AGO travellers.

### Projects that align with this cluster:

- Reconnect WA Tourism Action Plan- attracting working holidaymakers from the United Kingdom, Europe, Japan, South Korea and Interstate.
- Support the continued investment in promoting the benefits of regional work to intrastate, interstate and international audiences.





## Domestic Segmentation Model

Tourism WA's Domestic Segmentation Model (produced in October 2022) identifies Australia's full range of domestic trip types and focuses primarily on WA's current market share of each trip segment. It was built using 200 variables of data collected from 3,500 Australians in July and August 2022, resulting in data on approximately 6,500 trips, forming the model's basis.

Six types of trips were identified along with their market share, average spend, popular activities and experiences and reasons for destination choice.

Not all segments are natural targets for AGO, and those representing different types of opportunity – some represent interstate opportunities while others are only intrastate opportunities. It should also be noted that there is a significant overlap between the segments.

This tool on the following page has been used to inform AGO's supply and demand side decisions by identifying the destinations and/or product mix that appeals to the different segments, particularly in targeting high yield travellers. The marketing and product development opportunities and key infrastructure projects over ten years for AGO have been aligned to each domestic trip segment, as outlined below. This demonstrates that the priority projects and opportunities for the AGO region predominantly target the Premium Nature, Simple Nature, Family Time and Luxe Culture segments through the mix of nature-based, luxury, family-friendly and cultural and Aboriginal tourism projects.

Aboriginal corporations and groups in the AGO region are actively engaged and seeking to develop tourism product. This presents a significant opportunity for the region to build unique, world-class, and world-leading products and experiences.



## Domestic Trip Segments

	<b>Premium Nature</b> Premium Adventure holiday in nature exploring untouched wilderness and new experiences.  (Average spend per person per night \$332)	<b>Simple Nature</b> A holiday <b>in nature</b> to relax, escape distraction and reconnect to the simple things.  (Average spend per person per night \$121)	<b>Family Time</b> Family holiday on the coast, returning to favourite destinations, relaxing by the beach.  (Average spend per person per night \$172)	<b>Luxe Culture</b> Luxury escape staying at 4 or 5-star hotels & resorts, focusing on restaurants, shopping and culture.  (Average spend per person per night \$230)
Projects in the Pipeline	Partner with Local Governments and industry to bring outback natural attractions, such as Wave Rock, to life. Re-imagine the visitor experience, and offer on-site. Undertake a visitor experience improvement program by developing and implementing a master plan that capitalises on the outstanding formations and history, including Aboriginal history.	Work with station owners, Traditional Owners, relevant authorities and LGAs to develop unique accommodation options that reflect the outback experiences. Also, increase the supply of cabins, chalets, and other unique accommodation options in and around caravan parks to cater for increased self-drive activity.	Address the gap in the supply of local tour operators by working with existing and attracting new tourism operators and supporting their development through an incubator programme with a business focus on the themes of Local History, Aboriginal stories, Mining and Pastoral and night-time activities.	High-quality accommodation is in demand across the region, particularly as Esperance and Kalgoorlie have limited capacity. Esperance should be considered for signature and unique accommodation developments through current tourism development programs.
	Develop a strategy for experience development in the national parks, focusing on Mount Augustus and new areas with land under protection resulting from 'Plan for our Parks' and key visitor nodes.	Capitalise on the SKA and Murchison Radio-astronomy Observatory. The global significance of the SKA will elevate the subregion to the world stage and attract a new visitor market focused on science and learning.	Facilitate the Outback Way as a major tourism route to access AGO, offering family road trips from the Eastern States.	Creating extra access to Kalgoorlie from the major ports on the East Coast creates an additional access to Perth, which is 600km away.

## INSIGHTS AND PRIORITIES – SUPPLY

Opportunities and challenges identified in the baseline analysis and stakeholder engagement program have informed the direction of the TDMP vision, priorities and strategies. They are summarised across supply, demand and capability.

Key considerations are strengthening the existing cross-regional product and developing and packaging new and existing products and experiences, supported with appropriate resourcing and capacity building for new and emerging tourism operators. This is particularly prevalent across Aboriginal culture and heritage, adventure, nature and trails experiences, food, wine and agritourism product.

As a key gap for the region, the planning and delivery of a broad accommodation mix that responds to subregional needs is critical. This includes niche and experiential accommodation, luxury hotels/resorts, self-contained and group accommodation. More broadly, amenity and infrastructure priorities include: improving town centre amenity, national park management, key worker housing, visitor amenities (including internet connectivity) and improving on-ground transport in the region.

There is a need to activate baseline infrastructure through dedicated programming of tours and product development and completing ‘wrap around’ services, infrastructure and town centre connections to enable marketing and operational resourcing.

### Opportunities:

1. Developing the adventure tourism market. The region holds many of the raw materials from which to develop these experiences, in the outback, on lakes and gorges.
2. Big rocks. Make more of the region’s ‘Big Rocks’, including Wave Rock, Elachbutting, Burringurrah/Mt Augustus and Walga Rock. Investment is required to elevate the visitor experience.
3. Food and beverage provenance is an evolving trend globally. Consuming produce at or near the source and creating products highlighting seafood and liquor production would be highly marketable.
4. Silo Art is growing, but there is a need to increase community-based art and sculptures to make the region come alive and be more vibrant.
5. Geotourism. To align with self-drive trails and national parks, connected by access to art sites where possible.
6. Mining tourism. The quest for elusive gold is a challenge for prospecting enthusiasts and visitors interested in mining heritage and current exploration.
7. Tap into the quirky and interesting experiences in the region, for example, Stonehenge in Esperance.
8. Work with DBCA to explore upgrading campsites and walks, including the potential for a new coastal walk through Fitzgerald River National Park. Additionally, consider upgrades to trails within Mount Augustus National Park.
9. Station stays - Supporting and continuing to build station experiences to build diversity in product and accommodation.
10. Dark sky tourism. Investment to develop a night time economy of tourism hub towns. Supported by space science, the Square Kilometre Array (SKA) being built near Murchison is part of a globally significant project to build the world’s largest radio astronomy observatory.
11. Wildflowers. Consultation indicated wildflower experiences as a high-priority visitor experience. Improving visitor servicing in key wildflower viewing areas.
12. Walking track development between coastal nodes could deliver a world-class Southern Ocean experience. Operators that connect one-way trails for visitors would also enhance the opportunity for visitors to undertake coastal walks near Esperance and Cape Le Grand.
13. 4WD Experiences. Developing and promoting 4WD hard adventure trails to add elements to the drive trails.
14. Signage. Consistency in interpretation and way-finding is needed, including funding to implement and upgrade infrastructure.
15. Addressing accommodation shortages during the high season, with caravan parks at capacity, for example, Kalgoorlie-Boulder, with worker requirements competing with visitor needs. Addressing this constraint will significantly improve the visitor experience.
16. Providing high-end ‘barefoot luxury’ and luxury-style accommodation is critical to attracting markets that will spend more and stay longer in the region. This could include glamping on stations in the outback or sustainable, high-end pods in Esperance.



## Challenges:

1. State government coordination to attract and facilitate private sector investment in tourism accommodation, attractions and activities
2. Lack of depth and diversity of 'bookable' products and experiences across some subregions.
3. Resourcing (people and funds) to support experience and product development is limited.
4. Provision and coordination of additional National Park infrastructure, attractions and amenities. AGO national parks lack the iconic built-attractions that drive visitation.
5. Lack of 'on ground,' in region transport options, particularly at night.
6. Insurances are a significant issue for the caravanning & camping sector, and the CCI reports that some parks are resorting to self-insuring. (Insurance has become an industry wide challenge with increasing and unaffordable premiums)
7. Tourism investment is perceived to be high risk. Work is needed to de-risk investment by providing clear and reliable approval channels and processes so that it becomes a lower-risk investment prospect, particularly given that mining and agribusiness attract the majority of investment in the region.
8. There are significant challenges in attracting workers due to constraints in suitable accommodation, wage competition and the nation's lowest unemployment rate across WA.
9. A lack of housing for workers has led to pressure on short-term accommodation, where mining and government workers are drawing on accommodation stock that may otherwise be used for leisure.
10. Securing investment in experiences that will deliver social, economic and employment outcomes to the benefit of the local community, including Traditional Owners.
11. Access is a major issue with lack of air service to Esperance and Kalgoorlie, along with the cost of flights, and limited public transport. Access is further obstructed by poor hire care provision and no one-way hire availability.
12. Tourism and economic development governance within the AGO region occur within a network of competing priorities between RDCs, LGAs and the local tourism industry.
13. There is currently a lack of cohesiveness across tourism businesses in most AGO towns, with few commercial business operators and leaders that can bring the tourism community together.
14. Limited diversity, quality and scale of visitor accommodation also limits tourism growth across the AGO and is a limitation in encouraging tour groups to the broader region, along with a lack of larger and newer niche accommodation to add appeal and yield.
15. A lack of staff ensuring effective management and maintenance of natural areas and cultural assets managing visitation at sustainable levels will enable the community to thrive.
16. There is a lack of signage identifying Traditional Country names and dual naming of places to enhance the Aboriginal cultural experience throughout the Region





## INSIGHTS AND PRIORITIES – DEMAND

Key priorities and considerations for strengthening tourism demand centre on a more consolidated approach to market definition, segmentation and regional branding.

Cross-region visitor dispersal – through a ‘hub and spoke’ approach to established and emerging destinations is important in supporting product development.

Recognising the value of events as a driver of growth and demand is important. Specific focus is needed on new concepts that respond to gaps, including food, wine and local produce, adventure, winter/shoulder season and Aboriginal cultural events.

Connecting tourism promotion opportunities with other industries can deliver a value-added outcome, which raises the profile of the Region through associated industries.

### Opportunities:

1. Alleviate issues associated with brand fragmentation at the subregional level, as brand propositions for some subregions are unclear.
2. Develop cross-regional itineraries and opportunities to connect icons through air safaris and road journeys.
3. Establish a plan to manage the potential for competing interests between subregions through investment opportunities in coordinated marketing.
4. Ensure that customers’ desires and preferences are matched with the economic potential of the AGO. Accommodation and experiences must match expectations through clear messaging to avoid a damaged reputation from over-promising and underdelivering.
5. The opportunity to celebrate the uniqueness of place, people, and culture aiming to attract high yield markets to the region and fully understanding this and finding the language to tell the Spirit of Adventure story within the AGO region.
6. Investment to grow and promote accredited film locations across the region in collaboration with agriculture and mining sectors.
7. Develop a cross-border marketing framework to support the sealed Outback Highway initiative.

### Challenges

1. Lack of funding for product development and related marketing
2. Geographic span and diversity of the region.
3. Supporting visitors to understand how to access and tour the region and subregions
4. Seasonality of weather and wildflowers are intricately related to the AGO region's supply and demand. While these are also difficult to influence, events, branding, and marketing can help alleviate the seasonal demand pressures.
5. Visitor information needs improvement in a strategic and coordinated program of delivery. The burden on volunteer visitor servicing could be improved through better, accurate online content.
6. Currently, Tourism Western Australia’s and AGO’s promotions do not align; more focus could be made toward Burringurrah/Mt Augustus, Lake Hillier, Wave Rock, the Gormley Sculptures and heritage buildings.
7. Poor digital infrastructure throughout remote regions means that applications developed to service the market, such as Tourism WA’s wildflower app, are underutilised.

## INSIGHTS AND PRIORITIES – CAPACITY

Growing and strengthening tourism capability across the region's tourism 'ecosystem' currently focuses on product development support, targeted capability-building programs and improved intra-government coordination and resourcing at a state and local level.

Dedicated in-region product development support resources are needed, focusing on strategic product development (aligned with target markets), tourism and trade partnerships, events development and packaging and subregional product development priorities.

Targeted capability-building programs that respond to identified subregional needs include:

- Kalgoorlie and Goldfields: developing a school-based and tertiary education scheme that upskills Aboriginal youth and provides aspirational pathways into tourism and hospitality careers.
- Wheatbelt: in a drive destination, opportunities exist to deliver a higher quality experience by improving services and service delivery.
- Across the whole Region: building capability in customer service standards and opening hours. Inconsistent customer service standards contribute to reputational damage across the region.

Cross-regional familiarisation programs that raise awareness, improve visitor servicing, and encourage packaging and partnerships across subregions, are also needed.

An ongoing focus on strengthening education and employment pathways and highlighting the value and impact of tourism as a career choice is a key priority, in addition to continuing to identify and respond to challenges related to workforce attraction, retention and general workforce capability.

### Opportunities:

1. Developing capability in tourism industry marketing, product development and distribution partnerships can lift visitation and the standard of visitor experiences.
2. Support operator's mental health/burnout, in response to various disruptors and disasters, can be addressed by engaging them with industry events.
3. Supporting start-up tourism businesses will assist to develop further diversity of tourism experiences. This could be addressed through the introduction of incubator programs.
4. Local communities 'know their own backyard' there is a need to support the provision of visitor servicing resulting in better promotion of local experiences.
5. The impacts of tourism need to be well managed and communicated to the community and the 'value for money' has to be explained as a positive for the region, improving visitor acceptance.
6. There is a need for more inclusion and diversity in AGO advertising (beyond the icons)
7. The current market visiting the AGO region has the potential to be expanded through storytelling and improved visibility of the region in destination marketing.

### Challenges:

1. Whilst opportunities to 'unplug' in some locations are important, there is a lack of reliable, high-quality telecommunications coverage in crucial nodes in the AGO.
2. Lack of investment in delivering timely insights on visitor movement, preferences and activities to inform decision-making and investment attraction. In particular, there is a need to understand the motivations and travel needs of visitors undertaking the cross-regional drive routes to identify experiences that elevate their marketing as hero routes.
3. The nation-wide shortage of workers in many industries means that the region is competing with higher paying sectors to fill hospitality and tourism roles from an already small pool of available workers.





## PART 4

### Strategy and Implementation



## Priority Projects:

Developing tourism requires a mix of ongoing capability building, support and significant, game-changing investment. The following projects have been identified through an analysis of stakeholder engagement, desktop research and consumer insights research as having a maximum impact on the region to develop its brand, markets and product to maximise yield and improve visitor dispersal.

### Priority Project 1: Outback Way – Uluru to Kalgoorlie

**Approach** As the Outback Way inches towards being a sealed route connecting Queensland through the Northern Territory to Laverton and Kalgoorlie, planning needs to consider tourism services to cater for commercial and leisure traffic, including a clear statement of tourism benefit.

**Rationale** It opens a new route into Western Australia and provides an important link from a defence perspective. It also provides an opportunity to connect numerous tourism drive routes that are already highly visited.

#### Actions

1. Prioritise the sealing of WA's section of the Outback Highway.
2. In partnership with Traditional Owners, investigate the community and visitor servicing infrastructure and services required to manage increased commuter traffic along the WA section of the Outback Highway. Work in partnership with Traditional Owners to determine their aspirations for tourism enterprises.

3. A cost-benefit and needs analysis (CBA) is required to secure public or private sector investment to realise the priority projects, such as accommodation, transport servicing and increase in community services.

4. A marketing strategy is needed in partnership with TWA, Tourism NT and Tourism Australia to position the section of the Outback Way from Uluru to Kalgoorlie as one of Australia's great drives.

### Priority Project 2: Kalgoorlie Airport Direct Flights

**Approach** Continue working with the Kalgoorlie Airport to deliver on the investment in accessing the East Coast of Australia through regular passenger transport services.

**Rationale** Access to Kalgoorlie from the major ports on the East Coast creates an alternative access to Perth, which is 600km away. It would deliver visitors into Kalgoorlie directly with the opportunity for dispersal to the Goldfields and South Coast region.

**Actions** Build on the work already done and establish this as a major project with Tourism WA and the state government.



### Priority Project 3: Accommodation Investment

**Approach** Attract targeted investment in accommodation across the AGO Region.

**Rationale** Simple but high-quality accommodation at all levels is in demand across the region. Limitations on capacity in Esperance and Kalgoorlie and across the region's smaller towns constrain tourism growth opportunities.

**Actions** Develop an accommodation investment prospectus that identifies areas of priority for investment and includes a business concierge service to assist in navigating approval processes.

Target appropriate, brand-aligned accommodation providers to design accommodation suited to each town and the type of visitor experience sought by the market. This might include family units with play areas, swimming facilities, cafes and bars.

### Priority Project 4: Investment in National Park Infrastructure

**Approach** Build a coordinated, prioritised approach to investment in natural areas for effective visitor management, improved visitor experience and maximum yield and dispersal.

**Rationale** High-quality nature-based tourism experiences are a game changer for the AGO region. Tourism can only develop to its full potential with targeted, high-value investment in visitor infrastructure at critical sites across the region. Infrastructure investment will facilitate longer stays dispersal around the region and provide many more opportunities for the community to benefit from tourism.

**Actions** Identify critical areas of infrastructure that could be focused on for development in the region for tourism purposes. This should include Mt Augustus, Fitzgerald National Park, Recherche Archipelago and Kennedy Ranges. Develop a streamlined approvals process to facilitate government and private investment on protected estate.

### Priority Project 5: Establish Esperance as a nationally and internationally competitive destination

**Approach** Capitalise on the current interest in Esperance and ensure the provision of services, accommodation and activities meets the demand. Elevating Esperance as an icon tourism destination.

**Rationale** Esperance possesses unique natural assets and supporting tourism assets to be a standout destination of AGO and wider Western Australia.

**Actions** Encourage closer collaboration between state and regional marketing to elevate visitor knowledge of the region and increase representation in state and national campaigns.

Developing capability in product development and delivery to enhance the standard of visitor experience.

Support the upgrades proposed for the Esperance airport to increase access intrastate and interstate.






## Subregional Project Overview

Priority	Esperance and the South Coast	Kalgoorlie and the Goldfields	Wheatbelt	Murchison
Essential	<ul style="list-style-type: none"> <li>Facilitate a world-class coastal accommodation development in Esperance.</li> <li>Improved aviation services to Esperance and Ravensthorpe</li> <li>Capacity building initiatives to drive experience development and upskill the local workforce.</li> <li>Twilight Beach Road Development - Working with AGO and the LGA – develop a masterplan for the area.</li> <li>Address coach infrastructure constraints to service the cruise market.</li> </ul>	<ul style="list-style-type: none"> <li>Complete the sealing of WA section of the Outback Way and advocate for the Outback Way route to be continued to Australia’s largest inland city, Kalgoorlie.</li> <li>Improve all accommodation offerings in Kalgoorlie via new investments and upgrades.</li> <li>Instigate a mentoring program for accommodation and tour operators to grow trade distribution.</li> </ul>	<ul style="list-style-type: none"> <li>Enhance the visitor experience and improve/upgrade services, including amenities, roadhouse infrastructure, overnight camping and dining areas.</li> <li>Investment is required into newer and refurbished accommodation to create demand for the region - existing accommodation can continue to be utilised by regional workforces.</li> </ul>	<ul style="list-style-type: none"> <li>Work with the Station owners, DBCA, TOs and LGAs across the region to identify opportunities for further station stay accommodation development.</li> <li>Develop an Aboriginal tourism experience at Walga Rock</li> <li>Increase participation of Aboriginal people in tourism and hospitality positions through upskilling programs.</li> <li>Develop the Murchison Vast Sky Experience as an epic anchor attraction for dark sky interpretation.</li> </ul>
High priority	<ul style="list-style-type: none"> <li>Support the development of a commercial transport service to Cape Le Grand from Esperance.</li> <li>Further upgrade airports to encourage visitor engagement and yield.</li> <li>Investigate the feasibility of a coastal walk from Hopetoun to Bremer Bay.</li> <li>Address marine infrastructure to attract increased cruise ship visitation.</li> </ul>	<ul style="list-style-type: none"> <li>Develop appropriate accommodation and experiences to support Outback Way visitation.</li> <li>Work with station owners, Traditional Owners, relevant authorities and LGAs to develop unique accommodation options.</li> <li>Work with suppliers to improve and provide focus on dining opportunities across the region.</li> </ul>	<ul style="list-style-type: none"> <li>Partner with the LGA and industry to bring Wave Rock to reimagine the visitor experience and offer.</li> <li>Collaborate with WDC to determine alternative ways of utilising the existing workforce.</li> <li>Work with Aboriginal tourism operators to support the growth of Aboriginal tourism products.</li> </ul>	<ul style="list-style-type: none"> <li>Work with tourism suppliers in capability building to enhance tourism experiences, marketability and trade distribution.</li> <li>Support the Shire of Cue in implementing a heritage master plan.</li> <li>Develop a touring schedule of weekend niche events (i.e. Outback Rodeos and regional music festivals)</li> </ul>
Medium priority	<ul style="list-style-type: none"> <li>Upgrade infrastructure and campsites in coastal areas, including Cape Arid.</li> <li>Develop and run at least one high-value event in Esperance and/or Ravensthorpe.</li> </ul>	<ul style="list-style-type: none"> <li>Enhance and grow local touring opportunities in Kalgoorlie-Boulder.</li> <li>Identify historic buildings suitable for redevelopment as short-stay accommodation.</li> <li>Develop a school-based and tertiary education scheme that upskills Aboriginal youth.</li> </ul>	<ul style="list-style-type: none"> <li>Improve partnerships with LGAs and work to reform various drive routes to gain better market penetration and collaboration on product development.</li> <li>Work with priority towns across the region to support funding of fit-for-purpose accommodation in LGA Caravan Parks.</li> </ul>	<ul style="list-style-type: none"> <li>Work with priority towns across the region to support the funding of studio and chalet-style accommodation in LGA-managed caravan parks</li> <li>Capitalise on the Murchison SKA Radio Astronomy Observatory.</li> </ul>

## AGO Action Plan

The following plan provides a high-level overview of priority actions across the AGO region. It identifies actions and the appropriate stakeholders that they engage. These actions are further delineated inside the Regional Tourism Development Strategies and their associated Action Plans.

### Legend:

	<b>Short:</b> 0-2 years (immediate)
	<b>Short to Medium:</b> 0-5 years
	<b>Medium:</b> 2-5 years
	<b>Long:</b> 5-10 years
	<b>Ongoing:</b> throughout the ten-year period

### Stakeholders:

Acronym	Description	Acronym	Description
<b>ACC</b>	Australia's Coral Coast	<b>MWDC</b>	Mid West Development Commission
<b>AGO</b>	Australia's Golden Outback	<b>ROCs</b>	Regional Organisation of Councils
<b>ASW</b>	Australia's South West	<b>RDC</b>	Regional Development Commission
<b>CoKB</b>	City of Kalgoorlie-Boulder	<b>RPT</b>	Regular Passenger Transport
<b>COVID</b>	Covid-19 Pandemic	<b>RTDS</b>	Regional Tourism Development Strategy
<b>DBCA</b>	Department of Biodiversity, Conservation and Attractions	<b>RTO</b>	Regional Tourism Organisation
<b>DoT</b>	Department of Transport	<b>SoE</b>	Shire of Esperance
<b>GDC</b>	Gascoyne Development Commission	<b>SoH</b>	Shire of Hyden
<b>GEDC</b>	Goldfields- Esperance Development Commission	<b>TAFE</b>	Technical and Further Education
<b>KBCCI</b>	Kalgoorlie Boulder Chamber of Commerce & Industry	<b>TCWA</b>	Tourism Council of WA
<b>LGA</b>	Local Government Authority	<b>TWA</b>	Tourism WA
<b>LTO</b>	Local Tourism Organisation	<b>WAITOC</b>	Western Australian Indigenous Tourism Operators Council
<b>MRWA</b>	Main Roads WA	<b>WDC</b>	Wheatbelt Development Commission

**1. Prioritise increases in aviation, self-drive and cruise sector connections by growing capacity and infrastructure.**

Priority	Timeline	Partners	Action	Location
<b>ADDRESSING SUPPLY ISSUES</b>				
<b>Work with key stakeholders to deliver long-term domestic scheduled airline services to Esperance and Kalgoorlie to support leisure visitation.</b>	<b>Short to Medium</b>	TWA, AGO, GEDC, DoT, LGAs, Airlines	<p>Improve the capacity and regularity of passenger transport (RPT) services into and from Esperance.</p> <p>Explore the opportunity to develop an RPT service from Adelaide to Esperance.</p> <p>Support the upgrades proposed for the Esperance airport to increase access intrastate and interstate.</p>	Esperance and the South Coast
	<b>Medium</b>	Kalgoorlie Airport, TWA, DoT	Improve domestic RPT aviation access into Kalgoorlie to leverage planned infrastructure investment (runway extension).	Kalgoorlie-Goldfields
<b>Support the increase in road upgrades to support visitor dispersal throughout the region.</b>	<b>Medium</b>	AGO	Explore the potential of one-way car rental through the region by conjoining one-way drive capabilities and aviation.	Throughout the Region
		MRWA, LGAs	Implement a subregional signage strategy to improve visitor wayfinding and interpretation.	Esperance and the South Coast
	<b>Ongoing</b>	MRWA	Complete the sealing of Western Australia’s section of the Outback Way.	Kalgoorlie-Goldfields
	DoT, TWA	Continue working with the Kalgoorlie Airport to deliver on the investment in accessing the East Coast of Australia through RPT services.		
<b>Drive the sustainable growth in cruise tourism across the region.</b>	<b>Short</b>	AGO, TWA	Encourage private sector investment into coach infrastructure to service passengers during cruise ship arrivals into Esperance.	Esperance and the South Coast



	Long	Southern Ports Authority	Identify opportunities to develop scale-appropriate cruise and vessel berthing infrastructure in Esperance.	Esperance and the South Coast
<b>ADDRESSING DEMAND ISSUES</b>				
<b>Increase awareness of tourism drive routes to encourage dispersal of visitors.</b>	Ongoing	AGO, MWDC, GDC, GEDC, MRWA	Investigate and support the expansion of the region's drive tourism routes to align with the region's recognised brand and encourage traffic dispersal.	Throughout the Region
<b>ADDRESSING CAPABILITY ISSUES</b>				
<b>Expand stakeholder relationships to support cross-state visitation.</b>	Ongoing	AGO	Develop the relationship with Central Australian Tourism to drive visitation along the Outback Way from Uluru to Kalgoorlie.	Kalgoorlie-Goldfields

## 2. Diversify accommodation offerings in the region.

Priority	Timeline	Partners	Actions	Location	
<b>ADDRESSING SUPPLY ISSUES</b>					
<b>Grow the inventory of short-stay accommodation in AGO.</b>	<b>Short</b>	AGO, MWDC GDC, LGAs	Identify towns in the region that require an increase in, or diversification of, tourist accommodation and encourage investment in new development that meets the needs of priority markets.	Throughout the Region.	
		AGO, TWA, MWDC, GDC, GEDC	Work with Government and station owners to secure investment to develop self-contained accommodation which caters for self-drive travellers, creating a network of unique station stays across the region.		
		TWA, DBCA, LGAs	Through the NPTEd Signature and Unique Accommodation program, work with Traditional Owners and the private sector to realise the development of accommodation offerings in or near national parks.		Esperance and the South Coast
		AGO, LGAs, GEDC	Identify historic buildings suitable for redevelopment as short-stay accommodation. Identify the opportunities and develop an investment prospectus.		Kalgoorlie Goldfields
	<b>Medium</b>	AGO, LGA	Work with priority towns across the region to increase studio and cabin style accommodation in LGA managed caravan parks to meet the needs of self-drive leisure and short-term workforce.	Throughout the Region	
	<b>Ongoing</b>	AGO, TWA, GEDC	In consultation with Traditional Owners, investigate suitable accommodation options along the Outback Way to cater for the increase in traffic that will be realised through sealing this road access route.	Kalgoorlie-Goldfields	
		DBCA	Partner with relevant authorities to maintain and upgrade campground infrastructure in coastal areas, including Cape Arid.	Esperance and the South Coast	

		LGAs	Encourage larger accommodation projects to include on-site staff accommodation to combat a lack of regional residential housing.	Throughout the Region
<b>ADDRESSING DEMAND ISSUES</b>				
<b>Achieve trade readiness for accommodation products.</b>	<b>Ongoing</b>	TWA, Austrade, AGO	Work with industry to achieve trade readiness for accommodation products that aren't already operating in the trade distribution space. Work with new accommodation products in planning to achieve trade readiness.	Throughout the region
<b>ADDRESSING CAPABILITY ISSUES</b>				
<b>Improve hotel service offering.</b>	<b>Short</b>	AGO, CoKB, KBCCI	Work with the LGA and KBCCI to encourage existing Kalgoorlie hoteliers to improve accommodation standards and quality.	Kalgoorlie Goldfields

### 3. Refresh existing and develop new unique experiences.

Priority	Timeline	Partners	Actions	Location
<b>ADDRESSING SUPPLY ISSUES</b>				
<b>Investigate and deliver new tourism assets that encourage increased length of stay and regional dispersal.</b>	<b>Short</b>	LGA, AGO	Develop a Twilight Beach Road masterplan to guide infrastructure development, including trails, car parks, lookouts, interpretation and beach access to position Twilight Beach Road as one of the world's great short coastal drives.	Esperance and the South Coast
		DBCA, TWA, GEDC	Investigate the feasibility of a coastal walk from Hopetoun to Bremer Bay that offers an enhanced experience of Fitzgerald River National Park and the outstanding coastline.	
		LGA, TWA	Develop more active tours to meet the demand of the cruise sector and improve visitor distribution of passengers around tours and activities.	
	<b>Medium</b>	DBCA, TWA	Encourage the private sector to develop a commercial transport service between Esperance and Cape Le Grand, including Lucky Bay and the Coastal Walk, allowing for easier access and return trips.	Throughout the Region
		AGO, LGAs	Work with suppliers and hospitality businesses to improve regional dining opportunities, including developing signature dining experiences.	
		AGO, SoH	Undertake a visitor experience improvement program and master plan to re-imagine the Wave Rock offer on-site and within Hyden town, focusing on the area's outstanding formations and history, including Aboriginal history.	Wheatbelt



		AGO, LGA, MWDC	Leverage the Murchison SKA Radio Astronomy Observatory to develop supporting products, experiences, and interpretations that link to Dark Sky and geo-tourism themes and capitalise on the opportunities this globally significant project provides. i.e. support the purpose-built 'Murchison Vast Sky Experience' (with campground) as an epic dark sky interpretation experience in the AGO region.	Gascoyne Murchison
	Long	AGO, DBCA, TWA, LGA	Consider upgrades to trails within Mount Augustus National Park, including additional wayfinding and information signage to improve visitor experience.	Gascoyne Murchison
		AGO, TWA, TransWA, RDCs	Introduce new leisure tourism focused carriages on the Prospector with premium service level to elevate it from transport to an experience along the entire route.	Kalgoorlie Goldfields
	Ongoing	TOs, RDC, TWA, AGO	In partnership with Traditional Owners, investigate the community and visitor servicing infrastructure and services required to manage increased commuter traffic along the WA section of the Outback Highway.	
		DBCA, TWA, RDC	Develop visitor infrastructure in national parks (including iconic attractions where appropriate) focusing on: <ul style="list-style-type: none"> <li>- Fitzgerald River National Park</li> <li>- Cape Le Grand National Park</li> <li>- Mt Augustus National Park</li> <li>- Cape Arid National Park</li> <li>- Dryandra National Park</li> <li>- Recherche Archipelago</li> <li>- Kennedy Range National Park</li> </ul>	Throughout the Region
<b>ADDRESSING DEMAND ISSUES</b>				
<b>Support the development of an interstate marketing network.</b>	Short	AGO, TWA, LGAs	A marketing strategy is needed in partnership with TWA, Tourism NT and Tourism Australia to position the section of the Outback Way from Uluru to Kalgoorlie as one of Australia's great drives.	Kalgoorlie Goldfields

<b>ADDRESSING CAPABILITY ISSUES</b>				
<b>Support industry to build capacity and achieve trade readiness</b>	<b>Short</b>	AGO, TWA, MWDC, GDC, GEDC	Invest in developing bookable experiences on station stay properties to increase length of stay through capacity-building programs.	Throughout the Region
<b>Establish Esperance as a nationally and internationally competitive destination</b>	<b>Short</b>	AGO, TWA	Facilitate industry collaboration and consultation to develop capability in product development and delivery. Enhance the standard of visitor experience through active support of new tourism and hospitality ventures in Esperance.	Esperance and the Southcoast
<b>Work with TO's interested in engaging in tourism.</b>	<b>Ongoing</b>	WAITOC, MWDC, GDC, GEDC, TWA	Support Traditional Owners in delivering their aspirations for tourism enterprises.	Throughout the Region

**4. Develop, grow and showcase Aboriginal cultural tourism.**

Priority	Timeline	Partners	Actions	Location
<b>ADDRESSING SUPPLY ISSUES</b>				
<b>Deliver new Aboriginal tourism tour and products in collaboration and partnership with Traditional Owners, WAITOC and other key stakeholders</b>	<b>Short</b>	AGO, MWDC, DBCA, WAITOC	Develop an Aboriginal tourism experience at Walga Rock to capitalise in partnership with Wajarri Yamatji Aboriginal Corporation and DBCA.	Gascoyne-Murchison
<b>ADDRESSING CAPABILITY ISSUES</b>				
<b>Increase Aboriginal tourism employment.</b>	<b>Ongoing</b>	AGO, TWA, WAITOC	Develop initiatives and programs to encourage Aboriginal people to consider participation and careers in tourism and hospitality throughout the region. A primary focus of the initiative is to facilitate collaborations for Aboriginal people to work with mainstream tour operators in a consultative role or direct employment to deliver cultural content.	Throughout the region
		AGO, TWA	Implement the Jina Plan in relation to Aboriginal tourism workforce initiatives, and through its workforce development team for mainstream tourism/hospitality issues.	

## 5. Strengthen Australia’s Golden Outback brand

Priority	Timeline	Partners	Actions	Location
<b>ADDRESSING DEMAND ISSUES</b>				
<b>Develop Brand stories and dispersal initiatives</b>	<b>Short</b>	AGO, TWA	Implement the recommendations within the Esperance Tourism Strategy, including reviewing Esperance's existing branding and positioning.	Esperance and the South Coast
		AGO, ASW, TWA	Amplify promotion of ‘The Great South West Edge’ brand, to encourage visitor dispersal from ASW to AGO.	
	<b>Short</b>	AGO, TWA, TA	Encourage closer collaboration between state and regional marketing to elevate visitor knowledge of the region and increase representation in state and national campaigns.	Esperance and the South Coast
	<b>Ongoing</b>	AGO, TWA	Continue to market road trips, whilst highlighting the region’s unique and diverse experiences. Establishing the AGO region as the premium destination for road-tripping in WA.	Throughout the Region

## 6. Create and utilise unique events to promote cross-regional travel.

Priority	Timeline	Partners	Actions	Location
<b>ADDRESSING SUPPLY ISSUES</b>				
<b>Grow the AGO calendar of events</b>	<b>Short</b>	LGAs, AGO	Develop and run at least one high value event in the region with a focus on Esperance and/or Ravensthorpe to showcase regional strengths and grow shoulder season demand.	Esperance and the South Coast
		TWA, AGO	Grow a schedule of weekend niche events (i.e., Outback Rodeos and regional music festivals such as Wave Rock)  Develop a portfolio of events across the year to encourage inter-regional and intrastate travel.	Throughout the Region



**7. Improve the capacity and capability of the tourism sector to ensure its sustainability.**

Priority	Timeline	Partners	Actions	Location
<b>ADDRESSING SUPPLY ISSUES</b>				
<b>Elevate workforce capacity to enhance the visitor experience</b>	<b>Short</b>	TWA, AGO, LGAs, ROCs	Undertake cross-region visitor experience workshops with industry and ROCs to improve existing visitor experiences and develop new opportunities identified by industry and LGAs.	Throughout the Region
<b>ADDRESSING DEMAND ISSUES</b>				
<b>Maximise awareness of tourism and hospitality as employment options</b>	<b>Ongoing</b>	TWA, AGO	Raise awareness of WA Jobs website as the main portal for tourism and hospitality jobs.  Develop targeted campaigns towards seasonal work opportunities with backpackers/ travellers.	Throughout the Region
<b>ADDRESSING CAPABILITY ISSUES</b>				
<b>Implement Tourism WA workforce development strategies</b>	<b>Ongoing</b>	TWA	Support and facilitate training and development opportunities across the region to increase the pool of tourism workers: <ul style="list-style-type: none"> <li>- seek a closer connection to the regional workforce through tourism and hospitality job portals, programs, incentives and campaigns.</li> <li>- Support industry involvement in raising the profile of career opportunities in tourism.</li> <li>- Develop recognised pathways to support career opportunities in tourism. <ul style="list-style-type: none"> <li>• Position Aboriginal tourism as a significant employment avenue.</li> </ul> </li> </ul>	Throughout the Region
		AGO, TWA	Instigate a mentoring program for accommodation and tour operators to increase marketplace presence and grow trade distribution.	Throughout the Region

<b>Improve awareness of tourism's value as an economic driver.</b>	<b>Ongoing</b>	AGO, WDC, LGAs	Elevate the value of tourism to the local economies through establishing a Tourism Advisory Group that is a collaboration of LGAs nominated to represent the entire subregion.	Throughout the Region
<b>Improve the utilisation of existing tourism workforce.</b>		WDC, TWA, ROCs, AGO	Determine alternative ways of utilising the existing workforce, including sharing resources and rostering opening hours for businesses to ensure tourism services are delivered, and new workers are attracted.	Wheatbelt
<b>Improve capability of region to deliver new tourism development.</b>		AGO	Create a new role based in the Wheatbelt that works under the AGO, specifically focusing on driving tourism development.	Wheatbelt
<b>Expand industry knowledge of the importance of accessibility and inclusion.</b>		TCWA, TWA	Increase the number of tourism businesses with accessible tourism accreditation. <ul style="list-style-type: none"> <li>- Educate the industry on the increasing importance of accessible and inclusive tourism.</li> <li>- Provide resources to assist industry to meet the needs of accessible markets.</li> </ul>	Throughout the region